



Moscow warns of danger to summit, Page 4

London	29.28	Amsterdam	29.28	Frankfurt	29.28
Paris	29.28	Geneva	29.28	Stockholm	29.28
Oslo	29.28	Copenhagen	29.28	Helsinki	29.28
Stockholm	29.28	Oslo	29.28	Copenhagen	29.28
Helsinki	29.28	Oslo	29.28	Copenhagen	29.28

World news Business summary

US backs \$250m aid for N. Ireland

The US House of Representatives voted unanimously to approve a five-year, \$250m aid package for Northern Ireland as a signal of support for the Anglo-Irish accord signed last year. The accord gives Dublin a say in the affairs of the British province.

The aid now goes to the Senate for consideration, probably early next month. The main slice of the aid, designed to underpin the political aspects of the agreement, will go to schemes put forward by public authorities.

Protests by Unionists, who oppose the accord, marked the meeting of British and Irish ministers in Belfast. Page 18

SA police kill two

South African police fired on a crowd outside a courtroom in the White River in the eastern Transvaal, killing two black youths and injuring 81 others. Youth gathered in support of eight classmates facing trial on public-violence charges. Page 4

Saudi arms request

President Ronald Reagan asked Congress to approve the sale of missiles worth \$354m to Saudi Arabia. He said they were necessary for Saudi security.

Colombia election

Colombia's Liberal Party clearly won Sunday's elections, but six candidates from a party formed by leftist guerrillas captured seats in Congress.

General encircled

Tank squadrons and troop convoys travelling across Ecuador to begin encircling a Pacific coast air base where a rebel general has refused a presidential order to surrender. Earlier report, Page 4

Juice withdrawn

Polish health authorities withdrew all orange juice from shops in the central city of Lodz after a farmer was poisoned by a contaminated bottle.

Koreans protest

South Korea's opposition took to the streets in Seoul, the capital, by the thousand in a peaceful demonstration for constitutional reform. Page 4

Uganda political ban

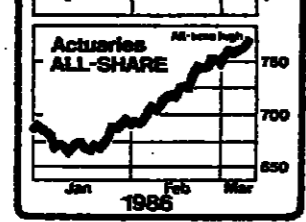
President Yoweri Museveni banned all political activity in a move aimed at bringing stability to war-racked Uganda.

El-Sayed 'secured' Volvo guarantee

VOLVO admitted it had agreed to guarantee part of the personal debts of Refaat El-Sayed, majority shareholder in Fermenta, troubled Swedish biotechnology group. Page 19

DOLLAR fell in London to close at DM 2.2850 (DM 2.2800); SF 1.9285 (SF 1.9385); FF 6.3675 (FF 7.0125) and Y178.85 (Y180.65). On Bank of England figures, the dollar's exchange rate index fell from 118.8 to 118.0. Page 33

STERLING rose in London against the dollar to close at \$1.4560. It also rose to DM 2.2875 (DM 2.2850); FF 10.1450 (FF 10.13) and Y261.75 (Y261.80). It was unchanged at SF 2.7075. The pound's exchange rate index rose to 74.4 from 73.7. Page 33



LONDON: Equities continued their run to record levels and gilts showed gains. The FT Ordinary-share index shot 21.2 higher to 1,326.8 while the FT-SE 100-share index closed 84.9 up at a record 1,597.1. Page 40

TOKYO: Stocks reached new peaks as the Nikkei average rose 8.70 to a record 14,068.22. Page 40

WALL STREET: At 5pm the Dow Jones industrial average was 20.83 higher at 1,723.78. Page 40

GOLD rose \$1.25 an ounce in the London bullion market to finish at \$343.25. It also rose in Zurich to \$343.15 from \$338.70. In New York, the Comex April settlement was \$344.50. Page 32

AUSTRALIAN Federal Cabinet has decided not to intervene in the takeover bid of BHP by Bell Resources. Page 21

PHILIPPINES Government is to vet all contracts involving public funds in a drive against corruption. Page 7

BRITAIN is negotiating with the US to build a \$144m ultra-high-powered laser facility for the Star Wars research programme to study the effects of laser-beam weapons on space targets. Page 12

SOUTH KOREA'S second convertible Eurobond is expected to be announced in the next few weeks by the diversified Daewoo Heavy Industries. Page 22

US AVIATION companies Boeing, Grumman and Lockheed are to be given 45 days from next Monday to produce proposals for supplying an alternative to Britain's controversial Nimrod early-warning aircraft. Page 12

US UNDERWRITING syndicate is planned by two leading insurance brokers in a bid to tackle the critical shortage in corporate liability cover. Page 19

DE BEERS Consolidated Mines of South Africa reported almost doubled pre-tax profits in the second half of 1985, bringing the full year total to \$1.58bn (\$57m) compared with \$887m. Page 20

FRED OLSEN, of Norway, more than trebled pre-tax profits by its three stock-exchange-listed companies last year to a total of Nkr 612m (\$85m). Page 19

WE REGRET that North American prices are incomplete in this edition due to computer problems.

Second bank sues ITC and considers further claims

BY STEFAN WAGSTYL IN LONDON

STANDARD Chartered Bank started legal action yesterday against the International Tin Council in a move which is widely expected to herald a flood of lawsuits against the council in the international tin crisis.

The bank is also considering suing all 22 member governments of the council, the European Community and the UK Department of Trade and Industry.

Mr Peter Graham, senior deputy chairman, said the bank was acting to protect its legal position. It is owed some £10m (\$14.5m) by the ITC but has tin worth about £8m at current prices, leaving a loss of some £2m.

Standard Chartered is the second of the 14 banks - which together lent the tin council some £270m - to start court action. The other is Arab Banking Corporation, which is suing the ITC for about £15m. Other banks are also preparing for court action, after the failure last week of attempts to negotiate a settlement of the crisis between the council and the banks and metal broking companies, to which it owes a total of £500m gross.

On the London Metal Exchange, three brokers have taken the council to arbitration under LME rules for recovery of their debts.

The council ran out of money nearly five months ago, running a tin price support pact on behalf of 22 tin producing and consuming countries.

Meanwhile, the LME has itself become a battleground for legal action between trading companies. Mr Philip Jevons, deputy chairman of Shearson Lehman Metals, which is suing the LME over its handling of the crisis, resigned yesterday as an LME board member.

He said: "It was ridiculous. I can not sue myself." Mr Mike Brown, LME chief executive, said Mr Jevons' position had become untenable.

Mr Jevons, a board member for the past three years and an LME committee member for three years before that, is the latest victim of the tension that has racked the LME since the crisis arose in October.

Shearson Lehman Metals and its parent company, Shearson Lehman Brothers, both part of the American Express financial house, are suing the LME and its committee for imposing a fixed settlement price on outstanding tin contracts. Shearson is also suing the two LME trading

companies with which it has tin contracts.

Neither Shearsons nor the LME would comment yesterday on the suits.

It appears that the Shearson action is not designed to stop the fixed price settlement - or "ring-out" - which is due to be completed by noon today, but to claim damages for the losses the company says it will suffer as a result of the LME's action.

Traders yesterday confidently expected all the 13 ring-dealing members with ITC contracts to pay their obligations under the ring-out. Virtually all the parent companies of the members have either injected funds into their subsidiaries or made public promises of financial support.

However, there are doubts about whether one or two non ring-dealing companies can pay up. In all, 34 companies held contracts with the ITC, on which they face losses of £180m at the ring-out price of £8.250 a tonne.

Meanwhile, the Tin Council yesterday abandoned its attempts to revive the rescue plan for the market after a formal rejection of its advances from Thailand.

Shock waves from crisis, Page 16; Commodities, Page 32

Ferruzzi sets up \$455m share and bond sale

By Alan Friedman in Milan

FERRUZZI, Italy's third-largest private-sector group with annual sales of \$6.5bn, has announced plans to raise L702.8bn (\$455m) by share and bond issues for its quoted Agricola (Agriculture) and Silos (transport and services) subsidiaries.

News of the planned issues coincides with Ferruzzi's bid to acquire British Sugar, the subsidiary of Britain's S. and W. Berisford group. Ferruzzi already controls, through its Agricola holding subsidiary, Europe's largest sugar conglomerate.

That includes the Eridania subsidiary in Italy and Béghin-Say in France.

The \$455m is to be raised through a four-stage operation. Agricola is expected to launch a L196.8bn bond issue convertible into equity, with a maturity of five years and eight months and interest at 7 per cent.

Silos, meanwhile, is planning a six-year bond issue convertible into shares, also at 7 per cent and to total L226.8bn. Silos, meanwhile, will increase its authorised share capital and raise L142.0bn by means of the issue of 113.4m savings shares at L1.290 each. In addition, Silos will issue 75.8m ordinary shares at L1.800 each, to raise L138.1bn.

The fund-raising in Italy represents the largest offer of shares and bonds since last year's L600bn rights issue from Agricola, half of which was subscribed by the Ferruzzi family.

Silos owns 12 bulk carrier ships, 170 barges, six tugboats and has 30 silos and 300 special railway cars. The service subsidiary, which employs 2,000, controls 60 per cent of Italy's grain storage capacity - 1m tonnes.

It was also learned yesterday that Ferruzzi last week liquidated its cement holdings in Brazil and realised proceeds of \$100m.

As an agricultural group, Ferruzzi owns 2.5m acres of land in Europe, the US and South America. It also owns 50 per cent of American Bank and Trust in New Orleans and controls, together with allies Credito Romagnolo, the Bologna-based private bank in which it has a nominal 2 per cent share stake.

Ferruzzi's previously agreed plan with Berisford to take over the whole of Berisford and then sell the company minus British Sugar back to Mr Ephraim Margulies, Berisford chairman, in a management buy-out, has been stalled since it emerged that Hillsdown of the UK has taken a 9 per cent stake in Berisford and that Tate and Lyle, Britain's leading sugar refiner, controls about 3 per cent.

far above that in most of its chief competitor countries.

The details of yesterday's figures show that the growth rate of sterling M3 in the year to February was about 14.75 per cent, up from an annual 14 per cent the previous month.

Bank lending to the private sector, regarded in the City as an important guide to monetary conditions, totalled £1.5bn (\$1.03bn) up sharply from January but in accordance with what the authorities regard as the underlying trend.

Manila opens IMF talks on debt burden

BY ALAIN CASS AND SAMUEL SENOREN IN MANILA

EFFORTS to revive the struggling Philippines economy got under way yesterday when the first of two international Monetary Fund teams due to visit Manila this month started talks with senior economic officials in President Corason Aquino's Government.

With the country's external debt standing at \$26bn the focus of the talks is expected to be the terms on which a new standby facility might be granted when the current one expires in June. Commercial banking interest in the development of the Philippines debt problem is underlined by the presence in Manila with the IMF of Mr David Pflug, a senior vice president of Manufacturers Hanover Bank and chairman of the advisory committee of the country's 483 creditor banks. The Philippines' commercial bank debt totals around \$16bn.

A second IMF team is due in Manila next week as part of a reassessment by the Fund of the political and economic situation in the Philippines after the downfall of Mr Ferdinand Marcos.

Mrs Aquino and senior officials of her Government are also due to meet a team of senior US officials on a fact-finding mission for President Ronald Reagan. The team, headed by US Aid administrator Mr Peter McPherson, includes officials from the Departments of State, Defense and the Treasury.

US diplomats said the team was assessing the new Government's economic and military needs and would make recommendations to President Reagan on their return. The US is considering advancing payments due in the next fiscal year. Mr Marcos had requested the advance to prop up his ailing administration as early as September last year but that was rejected by the US.

Mr Jaime Ongpin, the Finance Minister, who is leading the talks on the Filipino side, is expected to ask the IMF for a new facility of between \$500m and \$600m - which is less than the existing package. The Government is keen to minimise its debt burden.

The second and larger IMF team arriving next week is to review economic performance targets set in the programme that accompanied the existing \$850m facility.

An IMF team was due to have arrived in the Philippines shortly before the fall of Mr Marcos to decide whether the remaining two Continued on Page 18

Crackdown on bribery, Page 5

Kohl faces second Flick investigation

BY PETER BRUCE IN BONN

THE TENTACLES of West Germany's biggest post-war bribery scandal, the so-called Flick affair, tightened further around Chancellor Helmut Kohl yesterday. Prosecutors in Bonn announced they plan to begin a formal investigation into charges that he lied to a parliamentary committee in November 1984 by claiming not to know about two political donations totalling DM 55,000 (\$24,000) given to his office by the Flick industrial group.

Chancellor Kohl is now the subject of two investigations prompted by charges that he has given false testimony in evidence relating to political donations made to his party, the Christian Democrats (CDU).

Last month prosecutors in Koblenz opened an inquiry into allegations that he misled an inquiry in the parliament of the Rhineland Palatinate state last year by claiming not to know anything about a charitable foundation that illegally channelled funds into the CDU.

Money-supply data lifts UK budget hopes

BY PHILIP STEPHENS, IN LONDON

THE GROWTH rate of the broad measure of Britain's money supply accelerated last month after the sharp slowdown in January, but the City of London is still expecting a small cut in interest rates after next Tuesday's budget.

The Bank of England said that sterling M3 grew by 1 per cent in February after the increase of only 0.1 per cent in January. Last month's rise, however, met expectations, and the general view last night was that it should not represent an obstacle to a reduction in interest rates.

The confidence of financial markets ahead of the budget has been bolstered by a series of recent official figures showing a sharp slowdown in industry's costs, lower public borrowing than expected, and increases in Britain's official reserves.

Each of the last five years has seen a reduction in borrowing costs around the time of the budget, and the recent round of international interest rates reductions has reinforced the feeling that 1986 should be no exception.

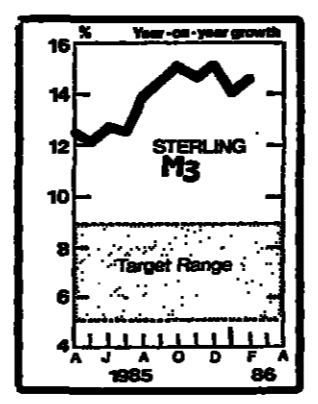
That was reflected yesterday in a renewed surge in share prices and further gains for gilt-edged securities on the London stock market. Sterling meanwhile rose against a weaker dollar and against European currencies.

From the Government's point of view, lower interest rates could be presented as some compensation for the reduced scope for tax cuts after the collapse of its North Sea oil revenues.

The official line is still one of caution, particularly since the budget will coincide with a meeting of the Organisation of Petroleum Exporting Countries. Mr Nigel Lawson, the Chancellor, will want to be sure that sterling looks relatively robust before risking a cut in interest rates.

If the budget is well received and the Opec meeting does not create undue turbulence on the financial markets, however, the authorities are not ruling out a small reduction, perhaps of between ¼ and 1 percentage point.

Since base rates are now at 12½ per cent, that would still leave Britain with a level of borrowing costs



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EUROPEAN NEWS

Sweden raises social benefits and cuts taxes

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

THE Swedish Government yesterday unveiled a SKr 2.5bn (240m) package of improved family welfare benefits to be financed through increased taxes on energy and securities trading.

At the same time it is proposing sweeping reforms of the income tax system aimed at simplifying declarations and lowering both marginal tax rates and rates for low wage earners.

The Social Democratic Government is hopeful that the reforms announced for the years 1987 and 1988 could pave the way for more moderate wage settlements and make it possible to achieve improvements in real disposable incomes with only a low rise in nominal wage rates.

One of the problems that has dogged the Swedish economy is that labour costs and inflation have risen at a much faster rate than in competing countries, thus eroding Sweden's competitiveness.

The Social Democrats are in a minority in the Riksdag (Parliament) but the Government appears to be counting on support from either the Communists or the Centre Party to push the package through.

Under the income tax reforms, the highest rate of marginal tax will be reduced on average to 75 per cent in 1988 from a current level of 80 per cent. The reforms will also satisfy one of the Social Democrats' main election promises, namely that, by 1988, 90 per cent of wage earners should be subject to a maximum marginal income tax rate of 50 per cent.

Mr Kjell-Olof Feldt, the Finance Minister, said the income tax reductions implied a 1.5 per cent improvement in disposable incomes in both 1987 and 1988, if it was possible to bring inflation down to only 2.5 per cent and to hold nominal wage increases at 4 per cent a year.

Such assumptions appear very optimistic, however, given Sweden's recent problems in holding inflation and labour costs in check. With inflation of 5.5 per cent and a 7 per cent jump in labour costs, the impact on real incomes would be more than halved.

The tax reforms are worth around SKr 6.25bn over the



Mr Kjell-Olof Feldt . . . rise in disposable incomes.

two years 1987 and 1988 and are to be financed chiefly by tightening the state's squeeze on the local authorities' flourishing finances.

While the central Government has operated in recent years with a heavy deficit and mounting debts, the municipalities have enjoyed a substantial surplus which is estimated to reach SKr 9bn-SKr11bn next year. This surplus will now virtually disappear as a result of the measures announced yesterday combined with earlier cuts in transfers to local government announced in the budget in January.

As one-off measures, the income tax reforms will more than compensate for inflation, but Mr Feldt has firmly rejected pleas from the centre-right opposition parties for indexation of income tax scales to provide automatic protection against inflation.

As part of the improvements in family welfare benefits the Government is proposing increases in child allowances and student support worth a total of SKr 2.5bn to take effect from January 1. They are to be financed by higher taxes on oil, coal and natural gas, as well as a doubling to 2 per cent of the turnover tax on share trading and a tightening of the rules on expense allowances for business entertainment.

Maxwell group wins TV channel

By Paul Betts in Paris

THE FRENCH Government yesterday granted the remaining two channels of the TDF-1 direct broadcasting television satellite to a newly formed European consortium. This includes Mr Robert Maxwell, the UK publisher, Mr Silvio Berlusconi, the Italian television magnate, Mr Jerome Seydoux, chairman of the French Chargeurs transport concern and partner of Mr Berlusconi, and the West German Kirsch film production and distribution group.

The two other channels on the satellite, due to be launched later this year, have been awarded respectively to the new French commercial Fifth Channel controlled by Mr Seydoux and Mr Berlusconi and to a new state cultural network known as the Seventh Channel.

Mr Maxwell had originally intended operating a channel of his own on the French satellite. But he decided to team up with the others in a European group, registered in Luxembourg but operating out of France called "Consortium Europeen pour la Television Commerciale."

It intends to broadcast programmes on two different channels in four languages. Cable TV deal, Page 18

Treasury eases election pressure on franc

BY DAVID MARSH IN PARIS

THE FRENCH Treasury has been indirectly encouraging large international corporations to stock up French franc holdings on the Euromarket as a way of keeping the currency steady ahead of this Sunday's general election.

The result of the action, according to bankers in Paris and London, has been to reverse part of the "leads and lags" pressure which traditionally builds up on the franc before elections, when financial market operators habitually sell forward the French currency.

A general realignment within the European Monetary System, involving a devaluation of the franc against the D-mark, is generally expected soon after the poll which is likely to lead to the return of a right-wing government. But the franc has

kept generally steady against the D-mark this week, aided by light Bank of France intervention.

The Government has recently quietly eased one aspect of exchange controls which previously severely limited the lending of francs by domestic banks to non-residents. These loans are now permitted as long as the francs flowing out of France are needed by a foreign importer to cover a commercial purchase of goods from French company.

The ruling was made clear to French banks by M Daniel Lebeugnot, director of the French Treasury, in a letter on January 23 to the association of French Credit Institutions which groups all participants in the banking system in France.

Foreign importers during a pre-electoral period would normally be expected to delay purchasing francs to cover purchases from France, in the hope of profiting from an eventual fall in the currency. But foreign companies are now making use of the possibility of borrowing francs by building up prematurely stocks of the French currency on the Euromarket, benefiting from relatively high interest rates on deposits kept outside France in financial centres such as London, Brussels or Amsterdam.

The one-month Euro French franc rate in London yesterday was about 16 to 16 1/2 per cent compared with an equivalent rate of 8 1/2 per cent in Paris. The Eurocurrency rate for French francs in the one and three-month positions have risen in the past few days, reflecting some borrowing of francs inter-

nationally by operators hoping to repay them at a profit in one or three months' time after the French currency has been devalued.

However, dealers say a lot of this covering has been defensive. Many banks and large international investors remain being painfully squeezed by the Bank of France action before the last devaluation in March 1983, when the central bank drove up short-term Euro French franc rates to astronomical levels and thus made speculation highly unprofitable.

This time, dealers say, operators are trying to borrow French francs at relatively reasonable interest rates to cover their positions ahead of the expected devaluation, but are not trying to speculate aggressively against the French currency.

French close ranks over Lebanon hostages

BY DAVID HOUSEGO IN PARIS

FRENCH OPPOSITION leaders and a section of the Press made common cause with the Government yesterday in attempting to neutralise the impact of the hostage drama on Sunday's general election.

Two French newspapers, the pro-Socialist, Le Matin and the popular Le Parisien, declined to publish the macabre pictures from Beirut of the body of Mr Michel Seurat, the French

research worker executed by Islamic Jihad extremist group. Instead, they left a blank space on their front page or printed a black square.

At the same time, one of the main TV channels announced on the lunch-time news that it would not broadcast statements released by Islamic Jihad which is holding the three other French hostages taken almost a year ago.

Among opposition leaders, Mr Raymond Barre said that he approved the position taken by Mr Laurent Fabius, the Prime Minister, that France would not yield to blackmail. Mr Jacques Chirac, who is likely to become Prime Minister after the election, said that on issues of terrorism "anything that leads to polemic is bad."

Editorialists in the French press and the second rank of opposition leaders, none the less, have been scathing about the government's blunder in sending two Iraqi dissidents back to their country.

This action is believed to have precipitated the execution of Mr Seurat and the seizing of a four-man television crew in Beirut over the weekend.

Islamic Jihad have denied kidnapping the television team.

Michelin names a new 3-star French restaurant

THE PRESTIGIOUS Michelin Guidebook granted "an impossible dream" on Monday to the Lorrain family, awarding their restaurant at Joigny, south of Paris, its famed three star rating - "exceptional cuisine, worth a special journey," AP reports from Paris.

The famous red hotel and restaurant guide, still the ultimate "bible" of gastronomes, maintained all its other three-star establishments, four in Paris and 15 in the provinces.

It promoted 10 restaurants to two-star billing for the first time, including the Pavillon Elysee and the Carré des Feuillants in Paris.

But it demoted 14 restaurants to one-star rating, including the well-known Camelia at Bougival, west of Paris and Laurent and Ledoyen of the Champs-Elysees - demotions that raised eyebrows among some professionals that respect these restaurants.

Michelin, traditionally, had no

comments about their reasons for awarding or withdrawing the stars. "Our new status seemed like an impossible dream," said new three-star chef, Mr Michel Lorrain, 52, owner of the Côte St Jacques in the Yonne region 90 miles south of Paris.

"We've had two Michelin stars for 10 years," he said at Le Marcande restaurant in Paris, where he and his son come separately once a week to supervise the cuisine.

His is a family operation, with Jacqueline, his wife, the expert wine steward, Jean-Michel his son, as co-chef and Jean-Michel's wife as hostess and keeper of the cash register.

Some of the current favourite dishes prepared by the Lorrains - father and son - include a gazpacho of "langoustines" or Norway lobster (scampi) with a zucchini puree, and duck wings with lentils and little white onions.

Besides the gourmet food recent

improvements in the Joigny hotel-restaurant helped in winning the precious three star. In the past two years, a swimming pool and garden were added and restaurant decor was upgraded with comfortable green-grey modern furnishings.

Decor is important, and the Côte St Jacques is already listed in the Relais et Chateaux' guidebook, whose members are chosen for excellence by their peers.

It rated the ultimate status of four chefs "toques" (hats) in 1985 and this year in the Gault-Millau guide. Mr Lorrain was also made a "Chef of the year" this year.

The Côte St Jacques has evolved from a "weekend" restaurant, where Mr Lorrain's mother bought an 18th-century house in 1952, converting it to a simple family pension, or boarding-house.

In 1958 Michel took over the cooking and started upgrading the restaurant and hotel. "I learned cooking mainly on my own," said Mr Lorrain. "My son and

some famous restaurants in Paris may be distraught when they see their dining rooms filled with Americans.

"The French feel outnumbered, and even Americans would usually rather feel that they are eating in a real French restaurant with French customers."

Now that he has reached the top of the Michelin galaxy, Mr Lorrain aims to keep up his excellent standards. "We experiment all the time," he said. "Nobody can invent anything to suit any more. It's all been done. But we can discover new combinations and tastes."

The Michelin guide added 51 new one-star restaurants in its 77th edition, of 1,300 pages. The book was started as an adjunct to the tyre manufacturing business, but soon developed its independent fame.

One star was first awarded to 46 restaurants in 1926, and the 1986 edition awards stars to four of those original restaurants.

W. German GNP rose 2.4% last year

By Rupert Corwell in Bonn

WEST GERMANY'S Gross National Product grew by 2.4 per cent last year, but the much-heralded upsurge in consumer spending failed to materialise, according to data from the Economics Ministry yesterday.

Last year's GNP growth compares with expansion of 2.7 per cent in 1984, and is well below expectations for 1986, for which many analysts as well as the Bundesbank are anticipating growth of up to 4 per cent yesterday.

Most significant, however, are the detailed findings for the first quarter of last year. Although capital investment surged by a real 7.5 per cent compared with the previous quarter, private consumption actually fell by 0.5 per cent.

Hopes for an acceleration in growth this year are largely pinned on higher private spending, spurred by a strong D-mark which reduces the price of imports, tax cuts of around DM 11bn (2.8bn) and above all the recent collapse of oil prices. The three factors together, it is reckoned, may add some DM 70bn to real demand in 1986.

The ministry also reported that the expected slowdown in export demand, because of the rise in the D-mark's value, is starting to be felt.

Exports in the final quarter were up 2.1 per cent above the level of a year earlier. The year-on growth in the first three quarters of 1985 ranged between 7.5 per cent and 10 per cent, the ministry said.

Danish reshuffle runs into problems

A cabinet reshuffle planned by Danish Prime Minister Poul Schluter hit snags yesterday after the Christian People's Party, smallest group in his minority coalition, threatened to leave. Reuter reports from Copenhagen. The party, which holds one ministerial portfolio, said it would alter the balance between the four parties in the coalition.

Compagnie Bancaire

Consolidated net income per share in 1985: FF 67
Increase in the share capital by the issue of one new share for eight existing shares

CONSOLIDATED RESULTS IN 1985*	FF million	1985/1984 %
Compagnie Bancaire Group		
• New business	39,384	+ 9
• Outstanding loans and leases	101,721	+ 8
• Net operating income	1,058	+ 20
• Net income	1,184	+ 27
• Shareholders' equity, after distribution	8,062	+ 15
Proportion attributed to Compagnie Bancaire		
• Net operating income i.e. per share FF 56	587	+ 23
• Net income i.e. per share FF 67	696	+ 36
• Shareholders' equity	4,355	+ 12

* upon approval by the Annual General Meeting of March 25th, 1986.

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UK, Italy set to sign three pacts

By Robert Mauthner, Diplomatic Correspondent

BRITAIN and Italy are due to sign three agreements covering bilateral extradition arrangements, air services and scientific co-operation at a one-day summit meeting in Florence today between Mrs Margaret Thatcher, Britain's Prime Minister, and Mr Bettino Craxi, her Italian opposite number.

The existing extradition treaty between the two countries, which dates from 1873, will be extended to include crimes such as terrorism and drug offences which were not specifically mentioned in the old agreement.

The revision of the Anglo-Italian extradition treaty is part of a general process undertaken by the British Government to review its extradition agreements with other countries, many of which do not provide for "modern" crimes which were less widespread at the time of their signature.

The updated memorandum of understanding on air services will authorise new services between British and Italian cities and add Gatwick to the airports linking the two countries. The agreement is also expected to permit a new air link between Italy and Hong Kong.

In the field of scientific co-operation, Italy is expected to join an international "spallation neutron source" research project at Rutherford Appleton Laboratory near Oxford, which was opened by Mrs Thatcher last autumn.

West Germany, France and India are already partners in the project, which conducts research into the breaking up of materials under neutron bombardment.

The two Prime Ministers, who will be accompanied by Foreign Defence and Interior Ministers at their periodic consultations, will have wide-ranging talks covering East-West relations, particularly arms control problems, and European Community issues.

Defence co-operation, including aircraft and helicopter production, will also be discussed by the relevant Ministers.

Mr Craxi, according to Italian officials, is expected to ask Britain to support Italy's demand to join the "Group of Five" leading Western industrialised nations, which periodically discusses key international economic and financial issues.

Lisbon gets to grips with public sector

BY DIANA SMITH IN LISBON

PORTUGAL'S minority Social Democrat Government is expected to take drastic steps soon to reduce the deadweight created by public sector companies whose debts have piled up since 1977.

With an accumulated public debt of \$17.64bn, of which 41 per cent is foreign debt representing some 74 per cent of gross domestic product, the four-month old government headed by the stern economist Prof Amalio Garcia Silva has vowed to tackle unviable debt-ridden public enterprises or departments. It intends to release resources gradually for a private sector whose needs have been crowded out by the state's voracious appetite for credit to finance its huge debts.

As a sovereign borrower, the Republic of Portugal guarantees most loans taken by public sector enterprises. Should any enterprise be shut down, the Republic will instantly take over responsibility for its internal or foreign debt.

There are strong signs that the administration is about to cut some of its worst losses and that the first target could be Companhia Nacional de Petrolimica (CMP). This nine-year-old petrochemical corporation, for which a steam cracker and 12 down-stream units were planned back in the 1960s when crude oil was cheap, became a white elephant when the steam cracker belatedly came on stream in 1982.

Finance inspectors who have been poring over public sector accounts have bluntly stated that CMP is unviable and that it should either be shut or run on a stop-go basis when demand and prices warrant it.

Last year, CMP lost the equivalent of \$224m. Such crippling losses have been attributed to weak capital ratio, excess capacity, obsolete equipment, weak structures, and delays in building the units whose production costs trebled because of a three-year delay.

After running up domestic and foreign debts of \$980m by the end of 1984, CMP is now understood to owe \$750m abroad and \$500m at home. A government decision is expected in a few days that must be taken seriously into consideration.

The decision on the petrochemical complex will be only the beginning of a ruthless examination of the potential of other public sector enterprises.

Quimigal, the chemicals/fertiliser/metallurgy conglomerate, which inspectors believe is vesting unwisely in unprofitable units like pelletising and fibre glass, has also run up serious losses and debts.

In the case of Quimigal, the solution appears to point towards restructuring of a number of sectors and possible closure of some of the most unprofitable areas, but not the end of the enterprise.

Tough price talks ahead in Soviet-Romania oil pact

BY LESLIE COULT, RECENTLY IN BUCHAREST

A SOVIET-ROMANIAN agreement last December under which Moscow said it would sharply increase deliveries of oil to Romania will involve tough negotiations over prices according to Romanian officials.

The Soviet Union agreed to step up its oil supplies to Romania by 250 per cent over the next five years or five tonnes annually. It was part of an accord calling for an increase of some 70 per cent in their bilateral trade from 1986 to 1990.

Senior Romanian official said the trade agreement with Moscow amounted to a letter of intent. Concrete trade agreements took place annually when the two sides compared lists of commodities to be exchanged, and their prices.

The official, who did not wish to be identified, said that in the past Moscow had refused to sell Romania oil for "political reasons."

Now the Soviet Union said it would sell Romania as much oil as it needed, provided it could deliver enough of the goods Moscow wanted.

This would be the main barrier, he explained, to expanding trade with the Soviet Union beyond last year's 20 per cent of total Romanian trade.

Mr Mihai Croitoru, a deputy director at the Ministry of Foreign Trade, said Romania aimed to buy 5m tonnes of oil from the Soviet Union this year compared with 2m tonnes last year. But he said Bucharest would wait and see how far world oil prices will before negotiating with Moscow.

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EUROPEAN NEWS



Kurt Biedenkopf . . . bouncing back

Biedenkopf returns to CDU front rank

BY RUPERT CORNWELL IN BONN

SOME MAY be delighted, others, not least among them Chancellor Helmut Kohl, may feel rather differently. But on one thing there is no argument: the "professor" is back, and in some style.

In Düsseldorf last weekend Mr Kurt Biedenkopf was triumphantly elected, by a 91 per cent majority, to be the first chairman of a united Christian Democrat (CDU) party in North Rhine-Westphalia, the most populous, most industrialised and, in electoral terms most important, state in West Germany.

His success not only places the combative 58-year-old Mr Biedenkopf in the front rank of the ruling CDU, in theory at least the controller of no less than a third of the delegates to annual party conferences, it also seals one of the country's more notable political comebacks of recent times.

Just two years ago, Mr Biedenkopf seemed a man with a bright future behind him. A swift ascent through the party hierarchy had elevated him between 1973 and 1977 to general secretary of the CDU, and to most people's short-list of possible chancellors.

But his didactic bent—gained from stints at Frankfurt and then Bochum Universities—coupled with his inability to hide a considerable and unimpaired intelligence beneath a bushel of modesty, was not to everyone's taste. It was less of all to that of Mr Kohl, who in 1976 had become leader of the CDU/CSU opposition in the Bundestag to the then Social Democrat government of Helmut Schmidt.

Curiously, the two were born in 1920 within three months of each other, in Ludwigshafen on the Rhine. Temperamentally, though, they are as different as chalk and cheese and were bound to clash. In early 1979, Mr Biedenkopf made the error of circulating a memorandum demanding Mr Kohl's replacement, and then of supporting the claims of Mr Franz Josef Strauss, leader of the Bavarian CSU, to fight the federal elec-

Spain to vote today on Nato membership

By David White in Madrid

AFTER A debate that has divided families and created tensions in political parties, Spain today holds its long-promised referendum on Nato, which could lead to withdrawal from the alliance.

If it did, Spain, which was the last country to join in 1982, would become the first to abandon the organisation since its foundation in 1949.

Despite the heat of the campaign, which ended on Monday night to leave room for the traditional "day of reflection," abstention among the 28.8m eligible voters is expected to be high. The main right-wing Popular Alliance party, which advocates full Nato membership, is maintaining its boycott of what it regards as an unnecessary ballot.

The last opinion polls mostly showed an anti-Nato majority among committed voters but left a substantial undecided margin.

About 18,000 meetings have been held throughout the country during the campaign, including 7,700 by the ruling Socialists, who have moved from their previous opposition to support for maintaining Spain's status quo in Nato.

Mr Felipe Gonzalez, the Prime Minister, made a triple bid to swing the vote in the closing hours of the campaign on Monday night, appearing at a Socialist rally, on television and in a radio interview. His final TV broadcast, in which he warned about the "uncertainty" which an anti-Nato vote would create, went to extremes to promote Mr Gonzalez's image as a statesman, presenting him next to a Spanish flag, carefully adjusted to show the crown, and showing film clips of conversations with European leaders.

Provocative Biedenkopf ideas could still enliven a somewhat humdrum CDU policy landscape. It is true. But in 1984 Mr Kohl attempted to rid himself of Mr Biedenkopf for good by proposing him for the job of president of the EEC Commission in Brussels. The effort failed—and the present gain of his rival.

His chance came, ironically, with the CDU's electoral disaster in North Rhine-Westphalia last May, when its record low score of 38.5 per cent was largely blamed on the party's dismal organisation, split as it was between two competing power centres. A merger could be delayed no longer and in the arduous, sometimes angry, negotiations, Mr Biedenkopf by common consent did not put a foot wrong.

Mr Biedenkopf aims to be back in the Bundestag after the federal election of 1987, although he will remain chairman of the CDU in North Rhine-Westphalia until 1988. First though, he has to help the Chancellor win next year—something which suddenly seems rather less certain than it did a few weeks back.

If the CDU-led coalition is to succeed, it must recoup the 1.7m votes lost in 1985 in North Rhine-Westphalia, whose Premier happens to be Mr Johannes Rau, the SPD opponent of Mr Kohl for the chancellorship. If it fails, it may not just be Mr Kohl who pays the price.

Paul Betts reports from Chatelleraut on the Socialist minister's energetic campaign

Cresson tries to swim against the tide



THERE ARE large chips in the stone facade of Chatelleraut's town hall and rising damp is visible on the first floor. Strains have also begun to show on Mrs Edith Cresson, mayor of this small provincial town in central France and the popular Socialist Minister of Trade and Industry.

The last days of the French general election campaign have been hard even for such an energetic woman. To make matters worse, she caught influenza after a hectic visit to New York where she had a final fling selling French exports to America.

But a high temperature has not stopped her criss-crossing the melancholy countryside of Poitou-Charantes into which she was parachuted by the Socialists 10 years ago to try to whip up support for her party's cause. It has been an uphill struggle. At local campaign meetings she has had to argue, like other Socialist candidates, that the election has not necessarily been lost yet to the Right.

Among many Socialist voters, however, there is a distinct feeling that the end of the longest period of Socialist government in France is near. There is a similar sentiment evident among government officials. Aides of Mrs Cresson, like those of other Socialist ministers, have appeared unusually absent minded in recent days, preoccupied with looking for other jobs and preparing to clear out to make way for the next regime.

At local election meetings, Mrs Cresson has had to exert all her talents as an orator and her considerable personal charm to motivate voters. On Saturday evening, for example, at Le Blanc, another provincial market town like Chatelleraut, she had to speak for more than an hour to transform the timid applause at the beginning into the sort of din which makes

campaign managers less anxious. "Since coming to the area, she has worked hard to establish strong local ties in a department which used to vote mainly for

At local campaign meetings she has had to argue, like other Socialist candidates, that the election has not necessarily been lost yet to the Right. She has had to exert all her talents as an orator and her considerable personal charm to motivate supporters. But among many Socialist voters there is a distinct feeling that the end is near for the longest period of Socialist government in France. There is a similar sentiment evident among government officials who are preparing to make way for the next regime.

the Right," said Mr Alain Clays, the Socialist's local campaign manager and assistant to the mayor of nearby Poitiers. But he acknowledged that there was not the same enthusiasm as there had been in 1981 before President Francois Mitterrand's victory over the Right.

The opposition, which has campaigned relentlessly since losing power five years ago, has also sensed that victory is finally within reach. In Poitou-

Charentes, led Mr René Monory, the former Economy Minister known locally as "le shérif" because of his tough leadership style, the opposition has been pressing where it hurts the Socialists most—on the issue of unemployment.

As elsewhere in the country, unemployment has been the dominant issue of the campaign in this largely rural region. Although it has suffered far less than the old industrial regions of the north, unemployment has grown by about 30 per cent around Chatelleraut since 1981.

For this reason, Mrs Cresson would not have missed a visit last Tuesday to the nearby Hol-

about half a dozen Socialist ministers who are generally credited with having done "a good job" even by many critics of the Left.

She has featured prominently in her party's latest poster campaign showing members of the government and urging France to continue backing what the Socialists call "a winning team." In the same vein, Mrs Cresson's campaign speeches have underlined the Government's social and economic achievements backed by the recent string of encouraging economic figures for trade, investment and inflation.

Locally, the opposition, which has sought to make the most of the Socialist's failure to halt unemployment, has tried to counter Mrs Cresson's strong local standing (she was the only Socialist to capture a town of more than 30,000 people from the Right in 1983 when she became mayor of Chatelleraut) by proposing a high-technology initiative for the region.

Mr Monory's project is called "Futuroscope" and has been at the centre of the Right's local campaign. The scheme envisages the construction in the Poitiers area of a French version of Walt Disney's Epcot centre in Florida. Like that, it would feature a science park showing off the technologies of the future.

The opposition is hoping to win three of the Poitou-Charantes region's four seats in the National Assembly. The Socialists would like to win two and have argued forcefully with Communist voters not to sabotage the Left's chances by "throwing away" votes on Communist candidates with little hope of winning seats. However, the Socialists' former partners in government seem extremely reluctant to operate—especially since the



Edith Cresson . . . showing the strain.

wounds caused by the collapse of the Union of the Left two years ago are still gaping.

However, with only a few days to go before Sunday's vote, Socialist campaigners in Poitou-Charantes seem to be gaining last minute confidence that the gap between Right and Left may be shrinking.

"From the beginning, even at the local level, this election has been seen as a dress rehearsal for the next presidential election campaign," said Mr Clays. "The three leaders of the Right—Chirac, Giscard and Barre—have been manoeuvring to enhance their presidential chances in 1988. This battle in the Right has in turn enhanced President Mitterrand's image and own chances."

Indeed, in past weeks, Mr Mitterrand's popularity has been rising in public opinion polls. "This is why I think there could be some surprises," added Mr Clays.

Pressure groups wage battle of manifestoes

By Our Madrid Correspondent

IN THIS corner, Librarians for Peace and Disarmament. In the other corner, Port Managers for Nato.

A to-and-fro battle of manifestoes for either "yes" or "no" to staying in Nato occupied the advertising pages of Spanish newspapers up to yesterday, when campaigning was suspended. As middle-of-the-road political parties stood back from committing themselves on the referendum, pressure groups of all kinds took over.

Librarians, archivists and museum curators, neighbourhood associations, security functionaries, 481 Madrid economists; and a long list of writers, actors, lawyers, doctors, architects, teachers and a bull-fight promoter all published petitions for a "no" vote. In Andalusia, a group of priests sent a manifesto to local papers in favour of "no."

On the other hand there were the "Andalusian Mayors for Yes," backed up by Andalusians for Yes, a collection of flamenco dancers, poets, painters, musicians, farmers, football players and matadors. There were also "Youth Association Leaders for Yes," and "Company Directors for Yes" (most of the signatories, however, coming from the state sector, a lot of them Socialist political appointees).

Anti-Nato politicians, including dissident Socialists, started the contest last autumn. Anti-Nato intellectuals brought retorts from pro-Nato intellectuals, including Mr Severo Ochoa, Spanish-American Nobel prizewinner in medicine. Outsiders also joined in. A "declaration of US citizens on the referendum," signed by Rev Jesse Jackson, Mr Daniel Ellsberg (of Pentagon Papers fame), and others including several veterans of the Abraham Lincoln Brigade, was fairly non-committal, backing a nuclear ban and cuts in US forces, and urging the Government to respect the result. Meanwhile, from West Germany came a call for a "no" vote in an advertisement headed "the referendum affects us, too," signed by numerous professors, a handful of doctors, a prison governor and a retired pastor.

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OVERSEAS NEWS

Mahathir denies wrongdoing in bank scandal

BY CHRIS SHERWELL AND WONG SULONG IN KUALA LUMPUR

DR MAHATHIR MOHAMED, the Malaysian Prime Minister and his two most senior Cabinet members yesterday denied any implication of wrongdoing suggested by a report investigating losses of \$82.26bn (\$622m) by the state-owned Bank Bumiputra.

The denials were contained in a government white paper on the scandal, which was tabled in Parliament yesterday at the same time as the 1,075-page report, by an official three-man committee, was formally published.

The paper gives the Government view of the affair and letters from a number of ministers contained in an appendix comment on the circumstances under which their names came to be mentioned in the report.

Apart from Dr Mahathir, they include Datuk Musa Hitam, the deputy Prime Minister, and Tengku Razaleigh Hamzah, Malaysia's Finance Minister during the affair and now Trade and Industry Minister.

The white paper broadly corroborates the report's accounts of events leading up to the collapse in March 1983 of property speculator Mr George Tan's Carrion Group of companies.

When the Carrion Group and other companies linked to Mr Tan were hit by liquidity problems in October 1982, Bank Bumiputra launched a highly costly rescue bid shortly after the collapse.

Dr Mahathir, in a letter written two weeks ago to the current Bank Bumiputra chairman, says he agreed to the

S. African police fire on school children

By Anthony Robinson in Johannesburg

SOUTH AFRICAN police yesterday opened fire with birdshot on a crowd of several thousand schoolchildren outside a court house at White River in the Eastern Transvaal killing at least two and injuring at least 51 others who are in hospital under police guard.

Eyewitnesses said scores of injured lay on the ground after the shooting which occurred yesterday morning. According to the police, more than 3,000 children gathered outside the court in support of eight classmates facing trial on public violence charges during unrest in the nearby township of Kanyamazane last month. Several buildings and 23 vehicles were burnt during the unrest, police added.

According to Mr Enos Mabuza, chief minister of the KwaZulu province, the students had forced open a gate which was closed to keep them out of the court room when police suddenly arrived and started shooting at random.

Meanwhile, Mr Ekhusell Jack, the chief organiser of a black consumer boycott in the Eastern Cape who last week told a London press conference that a national boycott campaign backed by trade unions will start shortly, was yesterday served with a five-year banning order under the Internal Security Act. A similar ban was also placed on Mr Henry Fazole, a local leader of the United Democratic Front.

Mr Marion Sparg, a 27-year-old former journalist, has been detained for questioning in connection with last week's Limpopo mine explosion at John Vorster Square police station in Johannesburg.

More than 7,000 black gold miners at the Blyvooruitzicht gold mine owned by Rand Mines, 100 kms west of Johannesburg, continued their strike action yesterday. The morning shift went down the mine but refused to work.

The week-long strike at Vaal Reef gold mine near Orkney on the West Rand, however, ended yesterday as several thousand miners returned to work on all strike-affected shafts.

US releases \$150m aid to Egypt

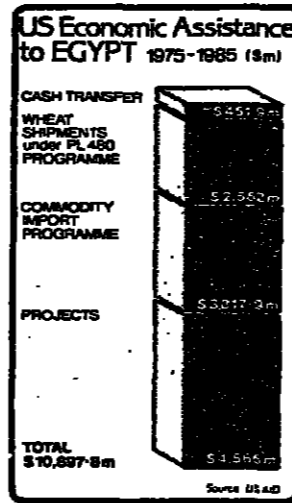
BY TONY WALKER IN CAIRO

THE US is releasing \$150m of aid money allocated to Egypt but holding up payment because of disquiet about lack of progress towards economic reform. The decision to release the cash coincided with a visit to Cairo this week by Mr Richard Murphy, the US Assistant Secretary of State for Middle East Affairs.

US officials are making it clear that a more stringent approach is being adopted towards aid appropriated, apart from Israel. Egypt is the largest recipient of American assistance, absorbing some 20 per cent of all aid funds.

The US is urging Egypt to press ahead with agricultural price reforms that would encourage individual farmers to increase productivity, reduce subsidies which are a crushing burden on the national budget, curb imports in an effort to head off a balance of payments crisis and—most particularly—give more encouragement to the private sector.

US officials complain about a gap between "rhetoric and action" in Egypt's approach towards its economic troubles. A senior official said that in the past year the Egyptian government was making the "right noises" about assist-



"One of our big efforts here is to persuade them they've just got to open up more to private enterprise and this means their own private enterprise first," said the official. "The government has got to get out of the business of producing consumer goods."

Egypt is receiving about \$1.3bn in US civil aid this year, the same amount as last year. This includes a cash supplement totalling \$500m over fiscal years 1983 and 1986 in addition to funds originally approved in the aid budget. Egypt had asked for the additional cash to help it weather the present economic crisis.

It is a \$150m portion of this cash supplement that has been held up plus a further cash transfer amount of \$115m out of the original aid budget. A US official pointed out that the \$300m supplementary appropriation in 1985 and 1986 had "created a whole new ball game" because this was the first time since America began its massive aid programme to Egypt in 1973 that a large cash sum was being provided. Almost all aid has been allocated for specific projects.

"We're not going to give cash to any country in the world unless we feel we can sit and have

a dialogue with them about macroeconomic concerns that make such assistance necessary," the official said.

Since 1975, the US has appropriated more than \$10bn in development assistance to Egypt, including project aid, commodity assistance, wheat shipments under the PL480 programme and cash transfers. Sales of American military equipment at concessionary terms and, since 1984, under a grant aid scheme, total some \$6bn.

US officials, in their efforts to prod the Egyptian Government into more decisive action in tackling Egypt's economic difficulties, which include a burdensome foreign debt, are insisting that America is not assuming the responsibilities of the International Monetary Fund. "We don't want to get into an IMF-type relationship with Egypt," an official said.

One message the US is trying to impress on Egypt, the official said, is that American assistance cannot be taken for granted. "The only thing you can say about US assistance programmes is that they don't last forever," he said. "You've got to take advantage of them while you've got them."

Taiwan protests change of name

By Robert King in Taipei

TAIWAN yesterday strongly protested against the Asian Development Bank's decision to rename its delegation Taipei China at the same time it admitted China as a full member of the organisation.

Referring to the redesignation as "unfortunate and deplorable," Taiwan's Foreign Ministry said the ADB's action violated its charter as a non-political organisation.

The statement did not, however, even hint at a possible withdrawal from the ADB in protest, an option that some hardliners here had suggested. Such a withdrawal would have left Taiwan without representation in any major international organisations except the Olympics. Taiwan's continued claim to represent all of China and its insistence on its designation as the Republic of China have in the past resulted in walk-outs or expulsions from the United Nations, the World Bank and even Interpol.

Uncertainty over Taiwan's future status in the bank has been rife since China first announced its intention of joining the ADB more than two years ago. At the time China demanded Taiwan's expulsion as a condition of its membership. But in the face of concentrated opposition especially from the US, a major supporter of the bank, China dropped its demand and instead began pushing for a change of name for the Taiwan delegation.

Taiwan has traditionally resisted pressure for such changes because the Government feels they downgrade Taiwan's status of a local government implicitly under the sovereignty of Peking.

Uganda party ban
President Yoweri Museveni of Uganda, whose guerrilla army took power in January, has suspended indefinitely organised activities by political parties, AP writes from Kampala.

Lesotho funds missed
Lesotho's military leader Maj. Gen. Justin Lekhanya said yesterday about 100m meloti (\$5m) was missing from accounts of the previous government of Chief Leabua Jonathan, and that some of the funds apparently had been misappropriated.

Chinese visit to Sri Lanka

BY MERVYN DE SILVA IN COLOMBO

CHINESE President Li Xian-nian arrived in Colombo yesterday from Dhaka on the second leg of a five-nation tour. He is the first Chinese leader to visit Sri Lanka since Premier Chou En Lai came here in 1964.

Through the three-day visit, like other to Bangladesh, Egypt, Somalia and Madagascar, is a reciprocal gesture, Western, Soviet bloc and South Asian diplomats are taking unusual interest in it because of increasing tension in Sri Lanka's relations with India.

When President Jayewardene visited China in May 1984, President Li made a point to denounce what he called "the building of small nations and confederations" regional hegemonism. In a conversation between the two leaders, the Chinese head of state coined the term "sub-superpower" to describe some regional hegemonists, without naming them.

Fears grow for Saudi currency

BY KATHY EVANS IN KUWAIT

THE DELAY in publication of Saudi Arabia's budget will depress local private-sector confidence and increase fears of a devaluation in the rial, said bankers and diplomats in the kingdom yesterday.

In the days preceding the budget, speculation was rife that the Saudi authorities would simultaneously announce a devaluation along with the budget. Now that the announcement has been delayed by at least five months, even the most sceptical bankers said that if the oil market did not improve within the next four or five months, a devaluation of the rial would be "almost inevitable."

The Saudi rial came under intense speculative pressure yesterday and dealers said that day-to-day rates rose to 20 per cent and higher, while forward sales of riyals against the dollar pushed Saudi interbank rates higher and higher.

Other sources said that the delay would mean that no new contracts would be signed during the next five months.

Koreans mount peaceful protest to urge reform

By Steven B. Butler in Seoul

SOUTH KOREA'S political opposition yesterday took to the streets by the thousands in an unprecedented peaceful demonstration for constitutional reform.

Hundreds of police stood by and watched as up to 3,000 opposition party members and dissidents marched through downtown Seoul.

The display is believed to be the first anti-government demonstration tolerated by the authorities since Mr Chun Doo-hwan assumed the presidency in 1980. Three weeks ago, police placed some 200 opposition members under temporary house arrest to prevent them from attending meetings in connection with the petition drive to revise the constitution.

The campaign received an unusual boost at the weekend when Stephen Cardinal Kim Sou-Hwan, chief prelate of Korea's Roman Catholic church, came out in support of revising the constitution.

King Fahd's statement said, however, that all social benefits for Saudi nationals would be protected and that some SR 6bn (\$1.14bn) would be spent monthly to pay existing contracts.

But the delay already means that the new budget, when it comes, will be an austerity one—designed to warn the business community," said one observer.

Foreign diplomats also pointed out that the decision to budget monthly for the next five months did not mean necessarily that the budget would be published in August. The Hajj occurs in August and the pilgrim season is not one marked by major decision making in the kingdom. Many believed that the budget would be delayed until such times as the oil market showed signs of stabilising or pick-up in oil demand for the winter season was apparent in the autumn period.

Another reason for the delay, according to some observers, was the publication of the budget at this time would have indicated the kingdom's future oil strategy—just days before an extraordinary meeting of Opec.

The King in his televised address said that government ministries had been told to work to existing budgets worked out for 1985-86. Estimates of income and expenditure vary widely, but spending during that fiscal period was thought to have ranged between SR 150bn to SR 170bn (\$41bn to \$46bn) with income estimated at SR 130bn (\$35.6bn). However, oil revenue was said by one banker to have been only \$9bn in the first half of the fiscal year.

With the oil market worsening, the kingdom will have to trim back further in the next few months before publication if the new budget is to avoid substantial drawdowns on reserves in the new budget.

One Gulf banker said that some ministries had already been ordered to cut back by between 15 and 30 per cent. Those ministries affecting the welfare of Saudi nationals experienced the smaller cuts.

Uganda party ban

President Yoweri Museveni of Uganda, whose guerrilla army took power in January, has suspended indefinitely organised activities by political parties, AP writes from Kampala.

Lesotho funds missed

Lesotho's military leader Maj. Gen. Justin Lekhanya said yesterday about 100m meloti (\$5m) was missing from accounts of the previous government of Chief Leabua Jonathan, and that some of the funds apparently had been misappropriated.

AMERICAN NEWS

Soviet Union warns of danger to summit

BY DAVID BUCHAN IN MOSCOW

THE Soviet Union yesterday protested formally against the US demand that it cut by 100 its diplomatic staff at the United Nations in New York over the next two years, and warned that the move could jeopardise the next superpower summit.

The protest, which described the US demand as arbitrary and a flagrant violation of American obligations as the host country of the UN, was delivered orally to Mr Richard Combs, the US charge d'affaires, at the Soviet Foreign Ministry. The text was issued by Tass, the official news agency.

US allegations that Soviet staff in New York indulged in activities, including espionage, unrelated to their UN work, were "utterly far-fetched and unfounded," it said.

The US move did direct damage to US-Soviet relations, the Soviet protest said. "The US Administration must realise that such actions strengthen mistrust of its policies and by no means create a favourable background for a summit meeting. The Kremlin would be forced to draw 'the appropriate conclusions'."

US and Soviet leaders had already been sparring over the summits. Two weeks ago, Mr Mikhail Gorbachev hinted he

might not attend this year's planned follow-up meeting in the US to last November's Geneva Summit, unless concrete progress was achieved in disarmament.

President Reagan then responded that he might stay away from a third planned summit in Moscow in 1987 if Mr Gorbachev boycotted this year's meeting. Even before that exchange, the two sides were at loggerheads over dates for the 1986 summit, with the US insisting on June or July meeting and the Soviets on a September meeting.

Many diplomatic observers here believe the Kremlin still

wants this year's summit to go ahead, and that it may, for instance, await the view of Mr Javier Perez de Cuellar, the UN Secretary General, on the US demand before taking any retaliation.

One possible step, the Soviet protest note hinted, might be to halt implementation of last November's accord to set up consultative in New York and Kiev.

This, US officials admit, would be a greater loss to the US which stands to gain through a Kiev consulate a new window on the Ukraine, the second most populous Soviet republic. The Soviet Union already has a

large presence—too large, the US claims—in New York.

The US has complained that the three delegations of the Soviet Union, the Ukraine and Byelorussia (all of which are seated at the UN) are larger than those of the next two biggest national delegations combined, including the US. Yesterday's protest note described comparisons with the US as irrelevant. The US delegation had the State Department and private companies to cater for it, while the Soviet mission had to provide for all its own needs.

Peru to buy fewer Mirages

By Doreen Gillespie in Lima

THE FRENCH Government has agreed to allow Peru to reduce its order for 26 Mirage aircraft with Marcel Dassault Aviation Company of France without collecting penalties, according to Mr Allan Wagner, Foreign Affairs Minister, who was in Paris last week.

Financing details and the number of aircraft to be delivered is still being negotiated. Peru would like to cut the order, placed by the previous administration in 1982, to 14 aircraft. This would save the country \$350m, according to Mr Wagner.

President Garcia, when he took office last July, announced that Peru would halve the order for Mirages from France as part of Government austerity measures, but Marcel Dassault would not then accept the reduction without collecting compensation. An earlier plan to transfer half the order to Saudi Arabia fell through late last year.

The total cost of the 26 aircraft had been set at \$720m to be paid over 10 years. Peru paid \$77m on placing the order and a further \$82m at the end of 1984.

Mr Javier Abugattas, Peru's director of public credit is due in Paris this week to continue negotiations.

Ecuador leader says troops will surround rebel's base

PROVOKED

REPORTERS in Manta, 255 miles south-east of the capital, said yesterday that Gen Vargas had begun arriving at a nearby airport on Monday night. But they said the landings appeared to have stopped after aircraft from the base flown by pilots loyal to Gen Vargas, and armed with rockets and bombs, began low-level sorties over the area.

Some 300 people, apparently supporters of Gen Vargas, who had gathered half a mile from the air base and who were being checked by police, broke through the security cordon and went to the air base.

Gen Vargas's statements have become increasingly political and yesterday he criticised Mr Febres Cordero's economic policies, calling on Ecuadorians to defend democracy and justice.

The rebel general has accused Gen Luis Fialcos, Defence Minister, and Gen Manuel Albuja, the new chief of staff, of corruption, citing this as the reason for his actions.

Earlier on Monday, Gen Vargas, reacting to Mr Febres Cordero's ultimatum, said: "I will stay in the place that allows me to fight decently against this tyranny. If I have to go to the mountains and join with my people, and from there we will do what we have to do."

Representatives from nearby

United to fly from China

UNITED AIRLINES has solved a bureaucratic hitch that had kept it from operating regular flights from China on a route purchased from Pan American World Airways, United said yesterday, AP reports from Peking.

In Hong Kong, the airline announced that it would add 10 new weekly flights from the US to the Pacific later this year.

The new flights will operate between Honolulu and Hong Kong, between San Francisco and Taipei and between New York and Tokyo. The airline said it also would increase seat capacity on its service between San Francisco and Osaka, Japan.

United began flying to Asia on February 12, after it acquired Pan Am's Pacific operations and certain aircraft under an April 1985 agreement.

As a result, United's Boeing 747SP jetliners could not sell tickets in China, and its aircraft were arriving as charter flights with about 150 passengers aboard but departing with only 40 or 50 people who bought tickets before the ownership change.

Mr George Vlachos, the airline's Peking office director, said last month that return tickets had to be endorsed over to Japan Air Lines or CAAC.

Senate may consider bank reform legislation

By Our Washington Staff

SENATOR Jake Garn, chairman of the US Senate Banking Committee, said yesterday he was planning to reintroduce banking reform legislation into Congress perhaps as soon as next month.

He said that one focus of the legislation will be reform of the Federal Deposit Insurance System which provides insurance for bank customers of up to \$100,000 (\$715,000), but it might also include efforts to increase the investment powers of banks.

In spite of the sharp fall in interest rates there is continuing concern in the US about the strength of financial banks which have lent relatively large sums to farmers and the oil industry.

Mr Garn, a Republican, Federal Reserve Board vice-chairman, told a congressional committee yesterday that the bank regulatory agencies, including the Fed, are in favour of an easing of bank rules restricting the acquisition of failing banks across state lines.

White House asks Congress to approve Saudi arms deal

BY STEWART FLEMING IN WASHINGTON

THE Reagan Administration yesterday asked Congress to approve the sale of \$354m worth of advanced air missiles to Saudi Arabia, but the deal ran into opposition from Senator Alan Cranston, Democrat, announced even before the formal request arrived on Capitol Hill that he would oppose it "because of the hostility the Saudis have shown for fundamental US national security interests in the Middle East."

The argument that Saudi Arabia has not been sufficiently supportive of the US peace initiatives in the Middle East and its efforts to combat terrorism in the region is likely to figure prominently in the battle over the sale which would provide Saudi Arabia with some 1,700 Sidewinder air-to-air missiles, 800 Stinger surface-to-air missiles and about 100 anti-ship missiles.

An influential factor which will help to shape Congressional attitudes will be the reluctance on Capitol Hill to endorse an election year initiative which is opposed by the powerful Israeli lobby.

Under US law, Congress will have 50 working days to consider the sale which will go ahead unless it is blocked by a majority vote in both the House and the Senate.

The President could veto a resolution of disapproval but this could be overridden by a two-thirds majority vote in both the House and the Senate.

Panama meets creditors as anger over austerity grows

CASH-STRAPPED Panama is holding crucial talks with its creditors this week as protests spread over austerity measures to secure financial relief.

Mr Ricardo Vasquez, has begun talks with the International Monetary Fund (IMF) and international bankers over a \$46m (\$33m) IMF loan and final approval of the financial package agreed by commercial creditors last year. This would clear the way to refinancing of the \$570m of debt due this year.

As Mr Vasquez began his meetings, Panama's largest labour confederation, the 70,000-member National Council of Organised Workers (Conato), started an indefinite nationwide strike in protest over labour law reforms contained in the Government's austerity package, which was recommended by the IMF and the World Bank.

Conato said some 80,000 government workers were expected to join the stoppage, which has brought widespread disruption in Panama City. But most workers said they were working normally.

Business leaders and opposition politicians have also criticised the austerity measures, which attempt to slash subsidies and reduce protection for local industry, saying they mark the beginning of the end for Panama's military-backed Government.

Approval of the commercial loan package, expected last December, was held up after the World Bank told Panama's creditors the economic adjustment programme the country pledged to enact three years ago was "dormant."

Canadian bank regulator quits

CANADA'S chief bank regulator has taken early retirement amid widespread criticism of the banking industry following last year's collapse of two Alberta institutions and financial difficulties experienced by several other small banks, writes Bernard Simon in Toronto.

Mr William Kennett, the widely respected Inspector-General of Banks, said his retirement at 53 was not connected to the banking crisis.

Mrs Barbara McDougall, Minister of State for Finance, said Mr Kennett had requested early retirement under a voluntary government programme.

It has been clear for several months however, that Mr Kennett would be an early victim of last year's events, which included the failure of Canadian Commercial Bank (CCB) of Edmonton, bailed out earlier by the Government and the six largest banks.

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FRANCE

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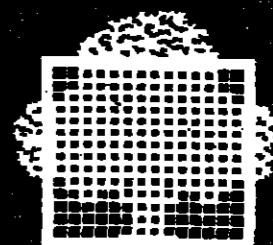
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Democrats renew attack on 'unfair trade practices'

BY NANCY DUNNE IN WASHINGTON

BRAZILIAN and South Korean import barriers, markets closed to foreign telecommunications sales and EEC sugar subsidies have come under renewed attack in Congress by the Senate Democratic working group on trade policy.

The group has written to President Ronald Reagan asking him to investigate alleged unfair trade practices by the EEC, West Germany, South Korea, and Japan.

The Democrats, who are expected to make trade a major campaign issue in next November's Congressional elections, say complaints should also be raised against:

- West Germany, Canada and Japan to open up their domestic telecommunications markets;
- Mexico for its unwillingness to protect US patents;
- Brazil for its barriers to the export business aircraft.

Negotiations began last week on the Administration's case against Japan for protection of its tobacco industry. The Administration is reported to have decided to drop its case against wheat subsidies.

Japan oil purchase pact with Iran breaks down

BY KATHY EVANS IN DUBAI

JAPAN'S counter-purchase agreement with Iran under which Japanese exports were tied to the amount of oil it purchased, appears to have broken down following the oil price collapse.

Last year, when Iran began experiencing severe foreign currency problems, letters of credit approved by Iran's Commerce Ministry experienced difficulties in approval at the Iranian Central Bank.

Japanese oil buyers are now resisting offers by Iranian oil officials to renew their term-contracts when they expire in April. The current contract requires the Japanese trading companies to lift 450,000 barrels a day, but since then, Japan has signed substantial contracts with Iraq.

Belgium, Italy in key gas talks with Algerians

BY FRANCIS GHILES

SONATRACH, the state Algerian oil and gas monopoly, is engaged in key talks with its Belgian and Italian customers.

It is holding talks with Distrigaz, the Belgian company which should have been completed on January 1, on the price the Belgians will pay and the quantity of gas.

Talks are also under way with Eni, the Italian company which is due to start with Gaz de France this autumn.

When the contract signed by Distrigaz 10 years ago came into force in November 1975, the Belgians bought 2.5bn cubic metres of gas from Sonatrach in the following 12 months, 1bn of which was ceded to Gaz de France.

Belgium still imports its gas through the French port of Montoire, near Nantes. The Algerian liquefied natural gas is re-gasified there, pending completion of the port and re-gasification plant at Zebbrugge.

The fob price of Algerian gas was \$4.8 per 100 BTU (British Thermal Units) in 1982 and now stands at \$3.8, (\$4.4 cif).

The initial contract stipulated that Distrigaz should buy 5bn cu metres of gas this year. The company is known to be seeking a new agreement on volume and price.

Like other European buyers of Algerian gas, Distrigaz feels that a price indexed to a basket of eight Opec crudes is "uneconomic" when Opec's posted price is so far out of line with the price at which crude oil is sold.

ENI is due to complete negotiations with Sonatrach by the end of May. Last year, it overtook Gaz de France to become Sonatrach's largest foreign customer for Algerian gas.

It bought just over 12bn cu metres. The Italians pay an fob price which is equivalent to that paid by the French and Belgians. The gas, however, travels through the Trans-Mediterranean pipeline, thus saving Sonatrach the high cost of liquefaction and shipping.

The Italians are also much less keen to take the quantities they had undertaken to buy in future years, not simply on grounds of price but also because estimates of the country's natural gas reserves have been raised from 16 years of consumption to more than 20 years.

Gaz de France won a concession from Sonatrach 18 months ago which enabled it to reduce the amount of gas it purchased by about 10 per cent to 8.2bn cubic metres last year.

The French would dearly like to pay less but no negotiations are scheduled until later this year.

Philips defends megabit chip project

By Laura Raim in Amsterdam

A PHILIPS board member yesterday vigorously defended his company's project to develop the newest generation of microchips against claims that it was falling behind Japanese and US competition.

Mr Sjorg Van Houten told a microelectronics congress in Amsterdam that the Dutch electronics company would have samples of its new one megabit memory chip on the market at about the same time as other chip makers, in 1988, with commercial production to follow.

Philips is developing a sub-micron (smaller than one-one thousandth of a millimetre) Static Random Access Memory (SRAM) chip as part of the so-called mega project with Siemens of West Germany.

Mr Van Houten claimed that Philips was right on schedule with development of its one-megabit SRAM. But when the megaproject was launched in the autumn of 1984, Philips predicted it would begin pilot production this year. Now that will not happen until September 1988.

The Philips executive rejected reports that several companies including Toshiba and Matsushita of Japan would begin making samples of a one megabit SRAM as early as next year.

Manila to vet deals in anti-bribery drive

BY ALAIN CASS, ASIA EDITOR, IN MANILA

THE NEW Filipino Government is to vet all contracts involving public funds, whether they involve foreign or domestic companies, in a drive against corruption.

Many contracts will have to be submitted for vetting before being signed, probably those in excess of \$5m (£3.5m), and all deals will be scrutinised after closure.

The vetting will be done by the Commission on Audit, an existing body with wide powers to institute civil and criminal proceedings, which has been given a new mandate by Mrs Corason Aquino, the new President.

The commission's newly-appointed chairman, Mr Teofisto Guingona, said yesterday that his aim was "substantially to minimise kickbacks."

The commission is also investigating past contracts which may have been won by foreign companies by bribing officials in the regime of former President Ferdinand Marcos.

Mr Guingona, a former president of the country's Chamber of Commerce and governor of the Development Bank of the Philippines, said yesterday, his first day in office: "Kickbacks have been responsible for retarding our economic growth."

He said, however, that the job of his office was not to retard development but assist it. "You can assure companies that there will be no harassment, no delays and no unnecessary bureaucracy."

The amounts involved in the public sector are substantial and the new anti-corruption drive and audit is bound to have an effect, diplomats believe, on the ability of companies to deal with the Philippine Government.

The public sector investment budget for the 1985-89 five-year plan amounts to Pesos 144bn (\$7.2bn).

William Hall in New York adds: Mr Robert F. Pugliese, Westinghouse's general counsel, said yesterday that "the claims are (against Westinghouse) not new. They have been thoroughly investigated by the US Government."

He said the US Securities and Exchange Commission and the Department of Justice had investigated the allegations "and in neither instance was Westinghouse charged with any impropriety."

Westinghouse said construction of the nuclear power plant, begun in 1976 at a budgeted cost of around \$600m had been completed but said that it was not yet operating because the local utility had not received permission to load nuclear fuel into the plant.

Westinghouse said that they had not been informed of any Philippine plans to challenge the original contract and contested the allegations that it was "an extravagant waste."

The company said construction had begun just as world inflation was starting to rise rapidly and construction was delayed 18 months while alterations were made after the Three Mile Island accident in the US six years ago.

Cockfield warns on EEC food standards

BY IVO DAWNAY IN BRUSSELS

LORD COCKFIELD, the EEC Commissioner for the internal market, has issued a stern warning to his colleagues that moves to establish new quality standards for pasta threaten to unravel a crucial element in the programme to break down barriers to intra-Community trade.

The food standards issue emerged last week when Commissioners representing Mediterranean member states voted to abandon legal moves against France, Italy and Greece over their requirements for pasta.

Last autumn, Lord Cockfield won Commission support for a new strategy on food policy aimed at speeding the removal of internal barriers to trade.

This ditched efforts to establish Community-wide definitions of food products—the exact recipe for beer, for example—in favour of a general liberalisation.

The policy proposed that in future all food that meets the necessary health and labelling standards would be saleable throughout the Community. By adopting such an approach, it was believed agreement could be reached by the end of this year.

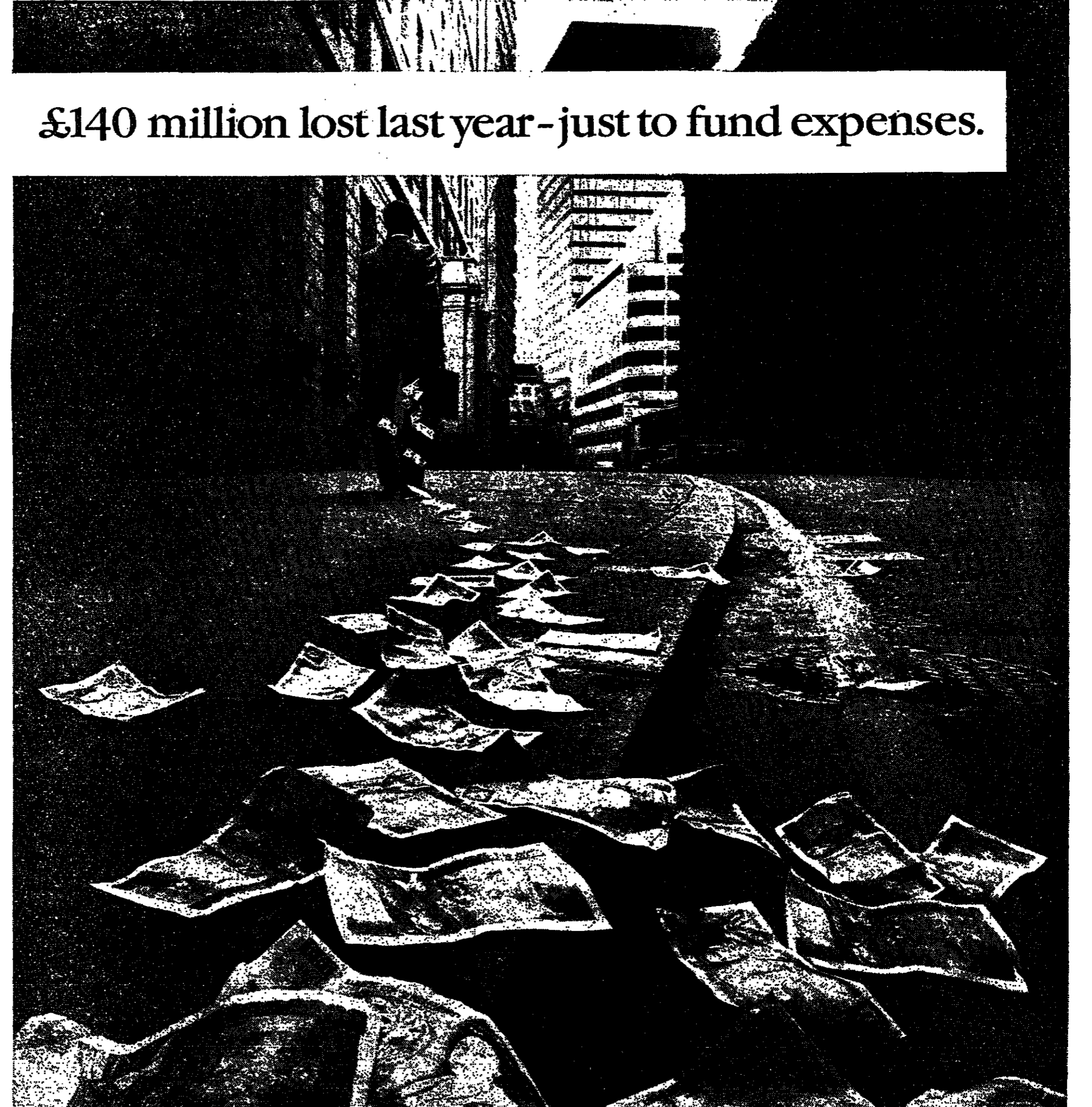
In a letter to his fellow-commissioners, Lord Cockfield has warned that plans mooted to create a special status for pasta, exempting its quality standards from the general liberalisation, could provoke an avalanche of similar claims.

The Commission is expected to discuss a special pasta directive in a fortnight's time.

Bonn resumes Polish credit

West Germany and Poland have agreed on the resumption of official German export credit guarantees for exports to Poland of up to DM 100m, Reuter reports from Bonn.

Mr Martin Bangemann, German Economics Minister, said the agreement on export credits, reached during a two-day meeting of the joint German-Polish economic commission, was made possible by Warsaw's progress in rescheduling its debt.



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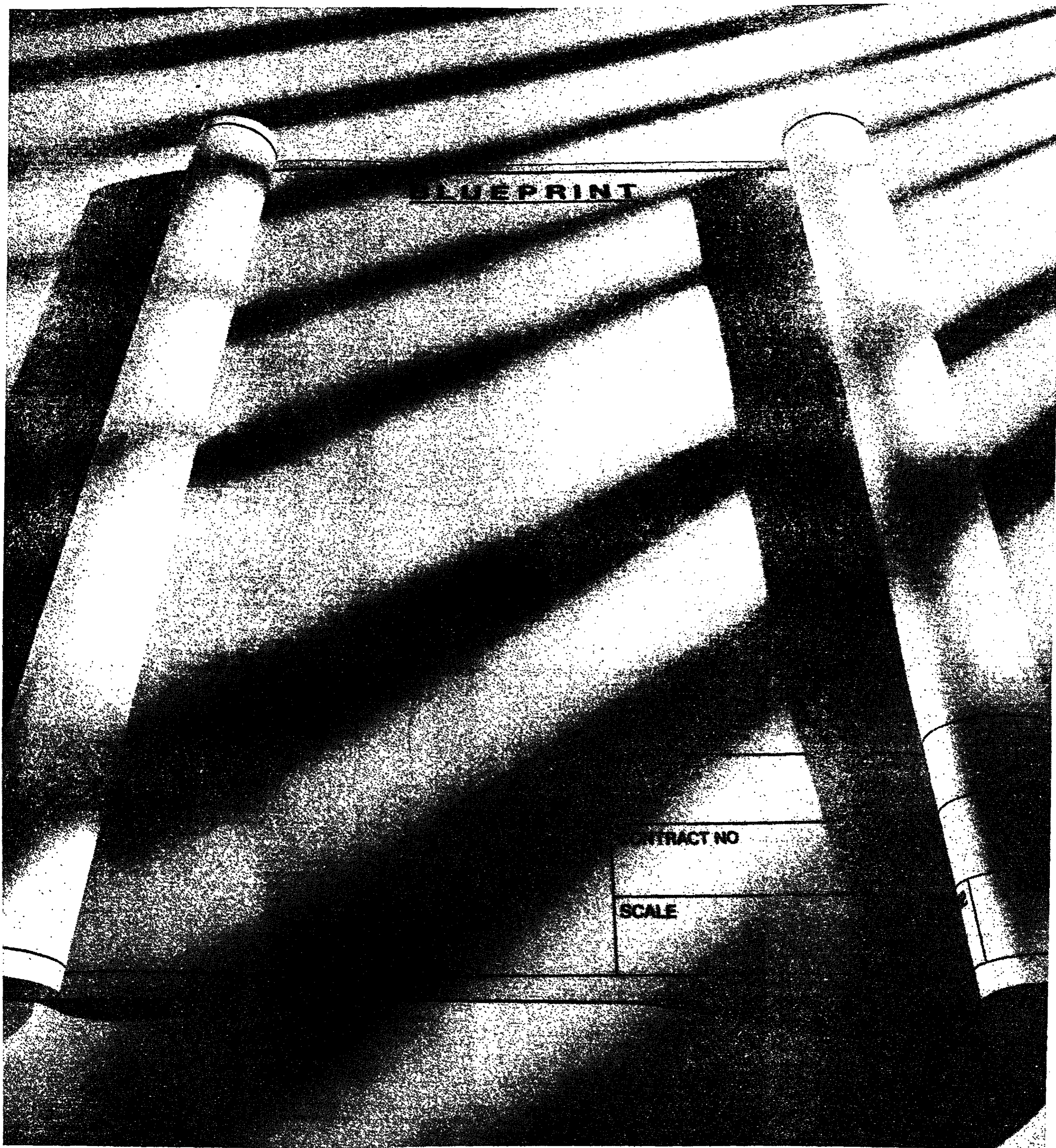
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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

VOTERS choosing a new National Assembly in France's general elections next Sunday will also be helping to determine the future shape of the most powerful force in French banking and finance.

Compagnie Financière de Paribas, the financial and industrial holding group taken over by the state as part of the Socialist government's nationalisation moves in 1982, is top of the list of the concerns likely to be sold to the private sector if the Right-wing Opposition, as expected, emerges victorious on polling day.

Jean-Yves Haberer, the former director of the French Treasury brought in to chair Paribas at the end of 1981 amid a political storm over nationalisation, has proved generally more adept than expected at steering the group through state ownership.

Paribas, long vilified by the Socialists as a "state within a state" during the party's long period in Opposition, became the main target for take-over following the election victory of President François Mitterrand in May 1981.

It eventually passed into public ownership in February 1982. Staff and clients were shell-shocked by the move with the Government which reached a climax with the forced resignation of Pierre Moussa, the former chairman, in October 1981 after he manoeuvred successfully to free Paribas' pivotal Swiss subsidiary from the nationalisation net.

Four years later, Paribas' performance seems ironically to have vindicated the Left's long-held view of the group as a self-mutating organism serving the interests of capitalism with built-in resistance to outside political pressures.

After the autumn 1981 blood-spilling, the Socialist government shrank back from any question of further dismemberment. And Paribas, run from an elegant tapestry-strewn headquarters in the Rue d'Amis, the centrepiece of which is a covered courtyard featuring an 18th century statue of Louis XIV, now seems likely to be able to look back at its period within the public sector simply as an interlude in its 114-year-old history.

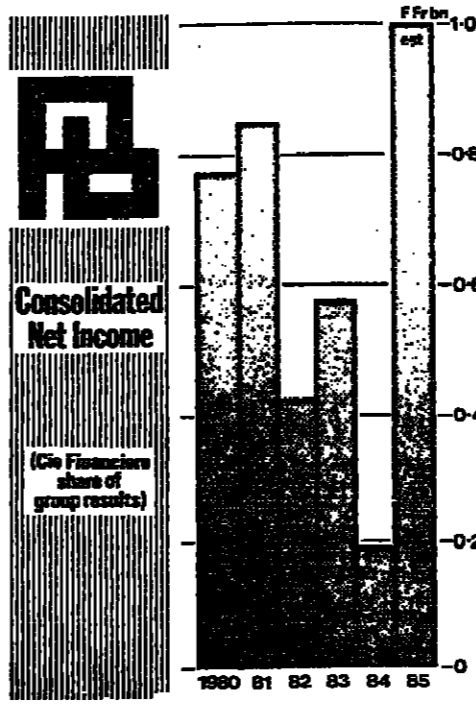
Haberer has presided over a steady rise in the group's basic earnings power. Even though consolidated net profits nose-dived in 1984 as a result of Paribas' costly pull-out of Becker, the troubled New York securities house, 1985 net earnings look likely to have risen sharply above profits in the early 1980s.

The group's balance sheet has also strengthened considerably. Helped above all by the surge in the stock market value of its holdings and subsidiaries in fin-

Paribas

Standing aloof from political influence

David Marsh reports on the prospects for the French bank and Jean-Yves Haberer, its chairman, after Sunday's election



ance and industry during the three year boom on the Paris bourse (a factor which has also significantly boosted the valuation of Paribas' arch-rival, Compagnie Financière de Suez, which was also taken over by the state in 1982) Paribas' market capitalisation is now over FFr 20bn—four times the price at which it was nationalised.

Impulse

Paribas' style and strategy have certainly been influenced by nationalisation. The Government's budgetary squeeze, has forced the group to live without capital injections from its state shareholder. Cut off from its previous holdings in large companies like the Thomson electronics group, which was also taken over by the state in 1982, Paribas has been guided more in the direction of building up corporate links with medium and small sized companies which in the past it often rather disdained.

Moussa, now the chairman of Dillon Read's London investment banking arm, points to Paribas' inability to offer its own stock to finance acquisitions and says: "It is difficult to imagine anything more stupid than a nationalised banque d'affaires." And he adds: "I may be wrong, but at the end of the 1970s I believed the impulse we were giving to Paribas was so strong that it was going up to heaven—ad astra. Owing to nationalisation, Paribas is not. But if Paribas is now less brashly self-confident than

under the Moussa regime, the change is less a result of interference by government, far more because of the sharpening of competition on international financial markets.

Haberer, for instance, has greatly increased provisions to cope with increased risks on the international banking side. Spectacular financial coups may have been a rarity during the past few years. But Haberer instead has built up solid muscle power in the bond business—it has become the leading French bank in the Eurobond sector, ranked 10th internationally in terms of lead management last year, and has also profited greatly from deregulation in the domestic French bond market. And he has also continued to enlarge Paribas' expertise in venture capital—an area where it has the most experience of any French bank—and which is starting to pay off as companies in which it invested start to build up turnover and profits.

The biggest blow to Paribas' self-confidence came in 1984 with the hasty withdrawal from Becker on which it took a FFr 680m (£88m) loss. The sale of Becker to Merrill Lynch in August 1984—in return Paribas received a 3 per cent stake in Merrill—came only three months after Paribas took control of the New York trading firm in which it had been associated, initially as a sleeping partner, with merchant banker S. G. Warburg, since 1974.

The episode illustrated the limits of a relatively weakly capitalised French bank trying

to cope with the management and financial problems of a securities dealing storm which buffeted Wall Street in 1984.

Paribas still knows that, as financial markets become increasingly innovative and competitive, it has to build up its base outside Paris. But in its latest international move—it is taking 100 per cent control in April of the London stockbroker Quilter Goodison—Haberer says the group has digested the lessons of its experience with Becker.

Quilter Goodison, much more in tune with Paribas' own merchant banking culture, should prove easier to control, Haberer believes. And Paribas had made efforts to allow its securities dealing staff to forge contacts with Quilter Goodison at all levels—not committing the error it made with Becker of having no basic contact with the company's employees.

The Becker affair marked Haberer's greatest trial in his efforts to make his mark as a banker under the Socialists. An able and clear-thinking administrator who proved his worth to Right wing governments in a succession of senior civil service posts since the 1960s, Haberer now faces another series of tests as the Right looks set to retake power.

The Right wing has promised widespread changes among chairmen of nationalised banks and industries if it returns to power, though Haberer, with his finely honed sense of political power play, looks one of the least likely to be deposed. And

he is hoping that his position has been strengthened by a capital raising exercise just carried out on the Paris bourse which in effect represents a practice run for denationalisation.

The group placed on its own behalf FFr 3.6bn of non-voting preference shares (certificats d'investissements or CIs). This was double the size of the largest previous equity-raising transaction carried out on the Paris bourse.

The issue, which was heavily over-subscribed, has boosted the group's total capital resources to FFr 23bn. Improved capital backing is a precondition for Banque Paribas to keep its Triple A rating on Wall Street if the state sells its shareholding later this year. And the introduction of non-voting private shareholders to make up 25 per cent (the maximum allowed under present legislation) of the Compagnie Financière's FFr 2.3bn nominal equity capital maps out a clear route to outright denationalisation under an eventual financial package involving the exchange of CIs for voting shares.

Haberer, aged 53, is an enigma. Described by those who dislike him as aloof, austere and arrogant, he is a shy man who dislikes ceremony and public gatherings, yet has a talent for motivating young high-flyers on his staff. A friend of Moussa whom he had first met in 1951, Haberer was the appointee of Jacques de Fouchier, the Paribas chairman between 1969 and 1973 who was called out of retirement to

handle the crisis in autumn 1981.

Despite his connections and his bringing in of only a few outside appointees for top posts, Haberer failed to strike up a rapport with some of the older executives.

Several have now left or gone into retirement. The most notable departure has been that of Gerard Eskenazi, the former No 2 under Moussa. Eskenazi became chairman of the Pargesa international holding company, owned by a number of former investors in Paribas and the vehicle used to take control of Paribas Suisse in autumn 1981.

Vulnerable

If the Right decide to oust Haberer, Eskenazi, who was being groomed by Moussa to take over as his successor, is the most likely candidate to take over.

Summing up his chairman's delicate position, a colleague of Haberer says: "In the past Paribas has grown through internal sedimentation. The choice of Haberer has introduced a foreign body into this culture."

He affirms that Haberer is "vulnerable" because of enmities he has made during his time at the Treasury and in his new career. But he adds: "We need continuity—there is no need to change a winning team. Pierre Moussa would probably say that too." Haberer himself—banking on being allowed to stay on—makes no secret of the fact that he has a strategy for denationalisation.

Though deprived of capital funding from its state shareholder Paribas has proved adept at using the buoyancy of the French financial markets to its advantage.

A range of Paribas subsidiaries quoted on the stock market—including the specialised credit group Compagnie Bancaire (owned 45 per cent by Paribas), and its portfolio investment arm OPFI-Paribas (stake 73 per cent)—have been active recently in raising funds on the bourse. Total equity-type fund raising on the bourse by Paribas and its subsidiaries since nationalisation has amounted to about FFr 10bn.

Haberer's aloofness may have been an important reason why the Government has had little success in attempts to meddle in Paribas' affairs. He has seen Pierre Bergé, the present Finance Minister, only twice since the latter took office 20 months ago and on neither occasion on matters connected with Paribas.

Since nationalisation, Paribas has injected between FFr 2bn and FFr 3bn into industrial companies in difficulties in which it owns stakes—most of which are now on the way to recovery. Paribas retains a 12 per cent stake in the holding company of the Empain-Schneider group which owned Creusot-Loire, the heavy engineering group which went bankrupt in 1984. Even Right-wing executives in rival banks grudgingly admire Haberer for resisting pressure from the Government to bail out the company. Haberer told the Government that it was not Paribas' responsibility and that anyway it didn't have any money.

The results setback in 1984—when the Compagnie Financière share of consolidated net profits plunged to FFr 193m from FFr 571m in 1983—appears to have been fully overcome last year, when provisional estimates of group net earnings totalled more than FFr 1bn.

With these results behind him, Haberer says he has "no sleepless nights" over his future. If it is needed, the casting vote in the matter could come from Jacques de Fouchier, now 74 years old who, as honorary chairman of Paribas and Compagnie Bancaire, keeps a fatherly eye on both groups.

De Fouchier, who recommended Haberer as Paribas chairman to President Mitterrand in 1981 says: "People with ambition" are campaigning against Haberer. But he says: "I believe that anyone other than Haberer would be less good. He is a man of remarkable qualities and has had four years in the job. Paribas cannot afford the luxury of having an apprentice as chairman in charge of preparing denationalisation."

Management abstracts

Intercultural Training for Managers. Y. Boguya in *The Journal of Management Development* (UK), Vol 4 No 2 (9 pages).

Describes the basic model of human communication, ie messages passing from source (intention) to destination (understanding) through processes of encoding, transmission and decoding. Shows how this model has to be extended to allow for language, emotional and attitudinal factors when communication takes place across cultural boundaries as is typical in international command and necessary subject for training.

Employee theft. J. W. Kennish in *The Internal Auditor* (US), Aug 85 (4 pages).

Discusses the nature of employee theft, and identifies four factors which create the environment in which theft can flourish: motivation to steal, opportunity, employee and management attitudes; outlines how preventive action, such as written procedures, training and screening transmit the message that theft will not be tolerated. A consultant's observations on life as a senior executive.

R. O. Metzger in *Journal of Management Consulting* (Netherlands), Vol 2 No 2 (3 pages).
A management consultant who for a month worked as a bank vice president (the bank is unnamed) gives his views on the working side of life; offers such sharp (often rueful) observations as "you have no time" and "senior executives have a lot of trouble knowing what is really going on in the organisation."

How to arrange a meeting. R. Leicher in *Management Zeitschrift* (Switzerland), April 1985 (1 page, in German, English version available).

Maintains that skill is needed to get people with whom you want to talk to agree to meet you on an acceptable day at a convenient time; there are dos and don'ts to observe; as a request to meet at 10.20 has a better chance of acceptance than 10 o'clock; not only a starting time should be stated but also a finishing time (expressly or implied).

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UK NEWS

PUBLIC SCHEMES WILL BENEFIT MOST FROM WASHINGTON'S FIVE-YEAR PACKAGE

US \$250m aid likely to favour Ulster

BY HUGH CARNEGIE IN DUBLIN

THE PROPOSAL for \$250m US aid over five years to back the Anglo-Irish agreement, under discussion last night by the House of Representatives in Washington, is likely to be spent on three main types of economic and social projects with roughly a three-to-one spending bias in favour of Northern Ireland.

The agreement, signed last November, gives Dublin a role in the affairs of the UK province.

The larger part of the aid, designed to underpin the political aspects of the agreement, will go to schemes put forward by public authorities and are expected to include housing in disadvantaged areas, roads, tourist development

and projects such as afforestation. Officials are reluctant to name specific projects but one example might be a long-delayed improvement of the congested main border crossing road between Newry and Dundalk.

There will be contributions to community and voluntary bodies, carefully vetted to ensure they have no paramilitary links. Officials also intend that some money will be earmarked for a venture capital fund to provide equity capital for businesses setting up in, for example, border areas with high unemployment.

South of the border, the main concern is to regenerate areas such

as the border town of Clones which have suffered because of the troubles.

In the north, much of the emphasis is expected to be on the social infrastructure in an effort to tackle the perceived link between social deprivation and violence.

Both sides originally hoped for at least \$350m from the US. The are now waiting to see what form the package finally takes after it has been through the Senate, before constituting the international fund through which the money will be channelled.

There is some expectation that the total will be a compromise between the \$250m of grant aid over

five years expected to be approved by the House and the original Administration proposal for \$100m in aid and \$150m in credits.

The international fund will be administered by a board of management made up of British and Irish officials, with the possibility of American involvement. The fund will have a small executive staff to evaluate projects.

Unionists opposed to the deal have criticised the aid as blackmail to try to get them to accept the Anglo-Irish accord, but their objections are not regarded as an obstacle to operating the fund. "The absorption capacity of the Northern Ireland economy is enormous. If the union-

ists don't want the money, there are lots of nationalists that do," said one Dublin official.

Dublin and London are also making a joint approach to the European Community for a contribution to the fund to match or exceed the US aid. However, Mr Tom King, the British Secretary of State for Northern Ireland, said this week there were difficulties in London on how the joint submission should be based and this may delay the process.

Canada and Australia are two other countries which the two sides have approached on possible contributions.

British Steel set to raise prices

By Ian Rodger

BRITISH Steel (BSC) will try to raise the prices of its strip mill products and plates by 3 to 5 per cent on April 1.

The move partly reflects strong market conditions in the UK in the past two months, with the motor and engineering industries operating well. But the main factor is probably the easing of pressure on BSC from European competitors following the sharp fall of sterling against the D-Mark in recent months.

Some analysts are surprised that BSC is not seeking bigger price increases to take advantage of the situation. The corporation's caution probably reflects its scepticism about sterling remaining weak against the D-Mark for long.

The increases are the first attempted by BSC this year in the important flat product sectors. West German producers attempted to impose a DM 30 per tonne price increase on flat rolled products in January, which would have represented a 3 per cent rise, but the move failed because of weakness in the market then and pressure from imports. The West Germans will try again for lesser increases of DM 15 to DM 20 a tonne next month.

Ureenco gives pledge to stand by uranium enrichment process

BY DAVID FISHLOCK, SCIENCE EDITOR

URENCO, the Anglo-German-Dutch uranium enrichment company, has strongly denied rumours that it may soon abandon its unique gas centrifuge process, development jointly by the three countries over the past 15 years.

In a statement yesterday the company said the rival laser enrichment process would find it difficult "to achieve economic superiority over the centrifuge before the end of the century."

"All foreseeable new investment by Ureenco in enrichment facilities will use the gas centrifuge," it said.

Ureenco specialises in the enrichment stage of the manufacture of civil nuclear fuel, up to levels of about 5 per cent enrichment. It has no military business.

The company has a gas centrifuge investment programme approaching £500m, and a forward order book for enrichment contracts for electricity companies which exceeds £2.5bn.

Rumours of a threat to its technology base began to circulate after the appearance of two executives from British Nuclear Fuels (BNFL) - its British shareholder - before a House of Lords select committee in January.

Mr Con Alday, BNFL chairman

and chief executive, said then that there was a risk the US could leapfrog Ureenco with its new laser enrichment process, for which it had already abandoned its own version of the gas centrifuge. He forecast that within two or three years Ureenco would have to take a crucial decision between an advanced centrifuge and the laser.

Preliminary discussions with the French - who are also developing the laser process - had indicated a willingness to talk, Mr Alday said. Ureenco executives believe that the crucial decision between their new and faster ICSX centrifuge, still under development, is further away. A decision is expected in the early 1990s.

All three countries are increasing their investment in laser enrichment research, to a total of about £15m for the coming year.

The French are already spending at double this rate. The Commissariat à l'Energie Atomique has budgeted about £30m, this year. It aims to reach pilot-plant stage by 1992.

Ureenco plans to keep the three laser research programmes separate for the present, and to pursue different technologies, but the partners will keep each other informed of progress.

Loyalists protest as Anglo-Irish conference meets

BY OUR BELFAST CORRESPONDENT

PROTESTS by Unionists marked the meeting yesterday of British and Irish ministers in Belfast under the auspices of the Anglo-Irish agreement.

The inter-governmental conference, chaired jointly by Mr Tom King, the Northern Ireland Secretary, and Mr Peter Barry, the Irish Foreign Minister, concentrated on security co-operations

and the need to improve relations between the Royal Ulster Constabulary (RUC) and the nationalist community in Northern Ireland.

There was strict security for the meeting at Stormont Castle. Police ringed the area and there were scuffles when a crowd led by Unionist politicians attempted to cut security fencing. Three

Democratic Unionist members of the Northern Ireland Assembly were arrested but later released.

At lunchtime, workers from the Belfast shipyard and Short Brothers aircraft factory blocked the main roads into Belfast for 30 minutes.

The meeting was the fourth since the conference was set up last November. The two sides is-

ssued a communiqué which said that Sir John Hermon, the RUC Chief Constable, and Mr Lawrence Wren, Commissioner of the Irish Police, had attended to give progress reports on security co-operation.

Sir John told ministers how the RUC was seeking to develop relations with the minority, including arrangements for handling complaints and boosting the number of Roman Catholic recruits to the force.

The British side welcomed the Irish decision to sign the European convention on the suppression of terrorism in Strasbourg last month.

Security and community relations will be among the issues raised at the next meeting

ing complaints and boosting the number of Roman Catholic recruits to the force.

The British side welcomed the Irish decision to sign the European convention on the suppression of terrorism in Strasbourg last month.

Security and community relations will be among the issues raised at the next meeting

Cost of Trident missile project up by £584m

BY IVOR OWEN

THE OFFICIAL estimated cost of the Trident missile programme has increased by £584m to £9,869bn, Mr George Younger, the Defence Secretary, told the House of Commons yesterday. The announcement, during questions on defence matters, brought claims from both sides of the Commons that the escalating cost of the programme is likely to put severe strain on the conventional defence budget.

Defence Ministry officials claimed, however, that the £584m increase would be more than offset by the fall in the dollar against sterling since last June, the date on which exchange rates used to calculate the cost of the programme are based.

The ministry estimates that each fall of one cent in the dollar's value reduces the total cost of Trident by £35m. At yesterday's exchange rate of \$1.45 the cost would be some £595m less than the official estimate.

Mr Younger said the cost of Trident had been reassessed as part of the annual review of costs being carried out by defence ministers. The review was based on last June's exchange rate of \$1.28 in order to ensure comparability with previous official estimates.

Mr Younger said £324m of the increase reflected exchange rate movements since the previous cost estimate was made early last year. The other £260m was caused by inflation, offset by savings caused by "better project definition."

"Costs are clearly under control and the programme remains on

time for an in-service date in the mid 1990s," he said.

Mr Tim Yeo (Conservative) gave a warning that even in the light of the latest savings caused by exchange rate movements "there are many people in this country who remain concerned about the way in which expenditure on Trident may curtail expenditure on other important defence programmes."

Mr Younger said the latest figures confirmed that Trident would require, on average, 3 per cent of the defence budget, and 6 per cent of the equipment budget.

He said that this was "well within our means" for a system which would offer defence and safety for the future.

Dr David Owen, leader of the Social Democratic Party (SDP) said the increasing cost of Trident would have to be maintained within a defence budget which was to be cut by 7 per cent in real terms in the next three years.

He asked: "Can you really go on claiming that you can support the conventional defence spending which is currently planned?"

Mr Dennis Davies, Labour's defence spokesman, said the Government would have no option but to take the increased cost of Trident from the conventional defence budget. He said costs incurred in the US were beyond the control of the Government. The eventual cost of the Trident system was dependent on exchange rate movements and the prices charged by US arms manufacturers.

Vickers prospects, Page 11

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INTEC INC.

Dated: March 12, 1986

UK NEWS

Vickers consortium woos its workers

BY LISA WOOD

MR HAROLD BROWN, leader of Labour-controlled Barrow-in-Furness district council in north-west England, was undecided yesterday whether or not to buy shares in Vickers Shipbuilding and Engineering (VSEL), where he works in the paint shop.

"The workforce is still very much in the dark about the share offer from the management consortium and it is waiting to examine the prospectus," said Mr Brown, aged 52. While ideologically opposed to the Trident nuclear missile submarine, which is expected to be built at Vickers, he is wedded to the prosperity of his town.

"What is good for Vickers is good for Barrow," said Mr Brown, who like many of his workmates has been at Vickers all his working life.

How the management buy-out consortium sees the future of Vickers, and ultimately the prosperity of Barrow and Birkenhead on Merseyside, where Cammell Laird, part of VSEL is based, was outlined in its prospectus which was launched yesterday.

This was five days after the Government announced its decision to award the sale to the consortium in preference to Trafalgar House, the industrial conglomerate.

The consortium is paying £60m to British Shipbuilders, the state-owned parent, at the end of this month with up to a further £40m promised in the 1990s and £82m committed on funding facilities for Trident.

Included in the 100-page document was a trading forecast before interest of £15m for the year ending this month compared with £12.5m last year. An important feature of the prospectus, and indeed of the company's future, according to Dr Graham Leach, the chief executive, is the offer of shares to the 14,500 workforce, their relatives and the local population.

For a loan needing repayment of as little as £1.94 a week, the prospectus states an employee can have a £100 loan to buy 100 shares. A preferential loan scheme mentions that banks will offer "favourable interest rates" to employees. There is a further inducement. All employees buying 500 shares are given an extra 150 free. Those buying fewer receive 50 free.

At first, the minimum on offer to employees was to have been 500 shares. "The offer was adjusted to take into account a fair number of employees on family income supplement (social benefit) for whom an investment of £500 was out of reach," said Mr Stephen Barrett, assistant director of Lloyds Merchant Bank which, with several other institutions, has underwritten the deal.

"A lot of people could have diff-

culties taking up the share offer because of the wages," said Mr Russell Yates, aged 36, a labourer who takes home £85 for a 39-hour week. He has decided to take 500 shares. His reasons are straightforward. "The yard has never made a loss and I don't reckon the bankers would pour £80m down the drain."

The imminent pay talks are an issue at the yard with the straight-talking but avuncular Dr Leach admitting that pay is not what it should be.

Vickers has been part of British Shipbuilders since 1977 and all pay negotiations within the loss-making entity have been at national level.

"Why should we buy shares from people we have had to fight for years to get 'out' from," said one boilermaker, standing in the shadow of the hull of a Trafalgar Class nuclear submarine. It is housed in one of the hangars which dominate the works, which sprawl over Barrow Island where Vickers owns 183 acres.

He admitted that many of his fellow workers were playing it close to their chests as to whether they would make a purchase. The chairman and the secretary of the joint shop stewards committee (local union representatives) have said they are personally in favour of taking shares, but insist they cannot give investment advice to others.

The aim is for the workforce and the local population to own in excess of 20 per cent of the equity with the company to go public in the summer. Whether or not they could make money on the stock exchange was not the pre-occupation yesterday, with workers wanting to know more about whether their savings would be better invested in a building society.

The consortium is at pains to tell its workforce that their status or prospects will not be affected if they fail to buy shares. Lloyd's own registrars are now installed on the site in caravans to offer information and assist in completing forms.

Few appeared to have given the prospect of a successful bid from Trafalgar House much thought. "They have got so many fingers in so many pies, they would probably not have given us as much attention as the consortium," said one cheerful secretary, who intends to buy "as many shares as I can afford."

Trafalgar House, which owns the Scott-Lithgow yard on Clydebank in Scotland, believes it has every case for a judicial review of the sale since the Government has accepted what Trafalgar understands to be a lower offer. But yesterday it issued a short statement: "The board has decided not to take any further action."

Lex, Page 18

BBC faces litigation over satellite broadcasting venture

BY RAYMOND SNODDY

THE BBC is being sued for £57m by two of the companies which were to have provided a satellite system for the corporation's aborted Direct Broadcasting by Satellite (DBS) venture.

The litigation has been undertaken by British Aerospace and GEC, although United Satellites (Unisat) is also named as a claimant.

Unisat is the consortium set up with Government encouragement to build DBS satellites for the BBC. It groups British Aerospace, British Telecom (BT) and GEC. But BT is playing no part in the lawsuit.

A writ and statement of claim for £57,163,000 was served on the BBC at the end of last month.

If the BBC loses the case, the money would almost certainly have to come out of licence fee revenue which, apart from the profits of BBC Enterprises, is the corporation's only source of income.

The claim is designed to cover the costs of design, manufacture and financing of work carried out by Unisat on a satellite system from August 1982.

The legal document also alleges negligence and misrepresentation. This apparently refers to the date when Unisat was informed of the BBC's decision to pull out of the project.

The BBC said yesterday: "We have received a statement of claim. It is our intention to strongly defend the case." It is believed the BBC will argue it was made clear to Unisat that any work carried out before signing a final contract would be at its risk.

The claim arises out of a project first announced in the House of Commons in March 1982. On March 7 1983 the BBC announced it had signed heads of agreement with Unisat for the provision of a two-channel DBS service to be launched by the BBC in September 1986.

Under the heads of agreement the BBC would pay Unisat £12m a channel a year over seven years - a total of £168m. The BBC never signed a final agreement and will argue that the outline agreement signed was not a legally binding contract.

The BBC effectively decided in December 1983 not to go ahead with a DBS project because of the high financial risk, and talks then began on a joint venture involving independent television companies and other industrial and commercial organisations.

The Government insisted throughout negotiations that Unisat should be the satellite supplier.

Last June the joint venture group decided not to go ahead with DBS. Unisat is no longer a trading company. It will retain a legal existence until the litigation is complete - a process that could take two years.

PETROL TAX TEMPTATION FOR LAWSON

Price dilemma facing oil groups

BY MAX WILKINSON, RESOURCES EDITOR

ONE OF the safest bets for next Tuesday's budget is that the chancellor of the Exchequer will push up the duty on petrol by more than is needed to keep level with the inflation rate.

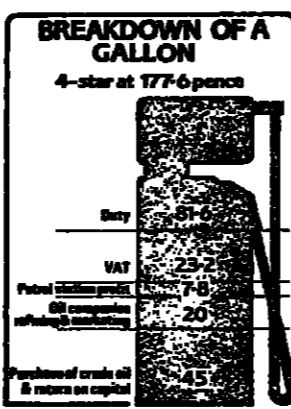
This would have the double virtue of helping to compensate the Exchequer for the sharp reduction in its North Sea revenues and of being camouflaged by the recent falls in pump prices. To keep pace with inflation he would need to add 5p to a gallon of four star petrol. If he increased the duty by 15 pence he would raise an extra £550m at the cost of pushing the price of a gallon of four star back up to 183p, about the same level as in October.

Probably the most persuasive argument in the Treasury is that oil companies are now making fat profits after several very lean years in their downstream operations. This is because pump prices have not fallen anything like as fast as the refiners' cost for crude oil.

So one big question for Whitehall is whether the major oil companies would be able to absorb the Chancellor's increased tax take, or at least to offset it by a further easing of pump prices.

Oil men tend to react abrasively to such questions. "Any increase in duty will have to be passed on to the motorist," said a BP spokesman. However, he added rather less tartly: "What happens to the pump price at any time is the result of competitive forces in the market."

This comment reflects a rather reluctant acceptance in the industry that prices charged to motorists have some way to fall provided that



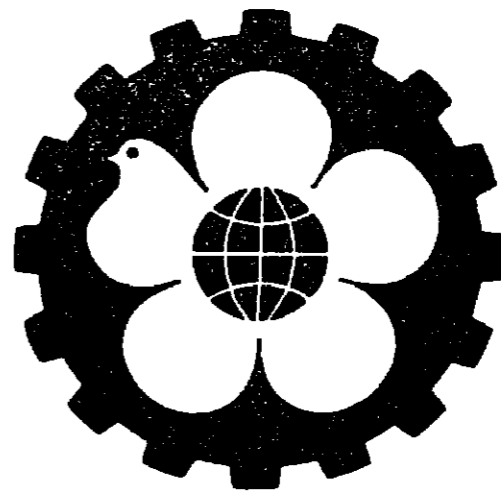
four star petrol have eased by only about 7 per cent.

These figures strongly suggest that in spite of some tough-guy talk of competition by petrol companies, the price wars of recent years have been replaced by a general armistice if not an outright price treaty. Even the smaller petrol companies seem now to have been absorbed into a consensus that it is better to hang on to a bigger margin and compete for market share by other means.

Out of an average price of 178p per gallon, duty accounts for 81.6p and VAT 23.2p, giving a total tax take of 104.8p. The average margin of petrol station operators is reckoned by one major oil company to be 7.8p. This leaves 65.4p for the supplier of bulk petrol. About 20p of this represents the cost of marketing and refining and the balance of 45p is left to buy crude oil and provide a return on investment.

Oil companies say that since the beginning of the year the fall in crude oil prices has reduced their costs by only 9p in a gallon, though lower crude oil prices are no doubt still working their way through inventories.

Nevertheless, the benefit to refining margins has been enough to push BP's return on investment in its petrol business back up from a substantial loss to around 14 per cent, as Sir Peter Walters, the chairman revealed when the 1985 annual results were released last month. Sir Peter said that 14 per cent was a reasonable return and he had no wish to reduce it by lowering petrol prices, a sentiment which chairmen of other major oil companies would doubtless endorse.



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UK NEWS

US companies to tender for Nimrod option

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THREE US companies are to be given 45 days from Monday to produce initial proposals for supplying an alternative to Britain's controversial Nimrod early warning aircraft.

Syndicates at Lloyd's 'may be over limit'

By John Moore

TEN INSURANCE syndicates in the Lloyd's of London market may be in breach of the market's financial limits, which are designed to ensure that insurance transactions are carried out in a prudent way within the community.

Heathrow prepares for take-off

Michael Donne on a new terminal at London's biggest airport

WITH only a few weeks to go before the £200m Terminal Four at London's Heathrow airport becomes operational on April 12 (although it will be formally opened by the Prince of Wales on April 1), British Airways (BA) is stepping up preparations to become the biggest user of the new building.

The Department of Transport has appointed a team of three firms of consultants to study ways of improving road and rail surface links between central London and Heathrow airport for the long-term future.

airport over the next 20 years. bearing in mind likely growth of air travel and the possible need for a fifth passenger terminal at Heathrow.

ing and catering personnel and airport dispatchers. Staff are given a map, taken on a walk between areas they are likely to use and allowed to drive around airside to familiarise themselves with road patterns and parking facilities.

Bae signs technical pact with Mexico

By Our Aerospace Correspondent

BRITISH AEROSPACE (BAe) has signed a technical co-operation agreement with the Government of Mexico that could lead to the eventual collaborative production of civil aircraft between the two countries.

Under the agreement, BAe will study in conjunction with the Mexican authorities, a range of civil aviation and aerospace industry activities, with a view to finding areas of common interest on which future collaborative ventures could be based.

Overhaul at Post Office

BY DAVID THOMAS

THE POST OFFICE is planning to change its organisation as part of a complete overhaul of its services. Last month it announced steps to restructure its core operations into three businesses - letters, parcels and counter services.

Since the announcement of the original intention to ban related party transactions, Lloyd's has tightened the rules further. There was criticism in the market that the transactions could still be allowed providing that they had the full approval of the 16 working members of Lloyd's who form an executive committee.

Highland fails to raise £2.3m launch capital

BY ALICE RAWSTHORN

THE FUTURE of Highland Express Airways, which planned to offer cheap flights from Scotland to North America, has been thrown into doubt after its failure to raise £2.3m in launch capital through the Business Expansion Scheme.

When issues such as this fail, the general procedure is to extend the deadline. But Highland Express's first flight was scheduled for June, and the process of marketing an airline and securing licences is so time consuming that extending the deadline was impracticable.

able them to invest in another Business Expansion Scheme before the end of the present fiscal year. Over recent weeks an unprecedented number of Business Expansion Schemes have rushed on to the market. Estimates suggest that the available issues are asking investors for just under £105m, which almost equals the £126m raised in the whole of the last tax year.

US DOLLAR THE WORLD VALUE IN THE FT EVERY FRIDAY

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Rutherford plan to build £10m Star Wars laser

BY DAVID FISHLOCK, SCIENCE EDITOR

BRITAIN is negotiating to build a £10m ultra-high-powered laser facility for the US Star Wars (SDI) research programme, to study the effects of laser beam weapons on space targets. The proposal, from one of the world's foremost laser research teams at the Rutherford Appleton Laboratory at Chilton near Oxford, has been put to the Strategic Defence Initiative Organisation in Washington.

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LESSER BRAIN-TEASER No 8 QUESTION A sixth form science class has 26 pupils whose names each begin with a different letter of the alphabet. If there are 16 boys and 10 girls, what is the probability that a girl has a name beginning with 'L'? ANSWER How should we know? By the time the pupils sat down in their fully equipped classroom, we were busy with another job. So if you'd like to hear more of our unique answers to accommodation problems, just attach this ad to your business card and send it to Lesser.

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- TARMAC PLC
- ASDA-MFI GROUP PLC
- THE POST OFFICE
- THE PLESSEY COMPANY PLC
- MOTOR AGENTS ASSOCIATION LIMITED
- ELECTRICITY COUNCIL
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- COURTAULDS PLC
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*Times 'Top 500' November 1985.

An excess of litigation

UNTIL recently American litigiousness was a trait that raised eyebrows in Europe but did not merit much comment there. It was as alien as American football is to rugby and it reflected some of the same differences in attitude—the desire in the US for precise analysis and adjudication, the readiness to commercialise, the rejection of such precepts as "it just isn't done."

In Europe, governments—and particularly the British Government—have been trying of late to discourage the electorate from believing that the state can provide and can shelter people from all adversity, risk and danger. They have come to regard this belief as one of the components of economic "Euroclerosis."

Tougher rules on price fixing

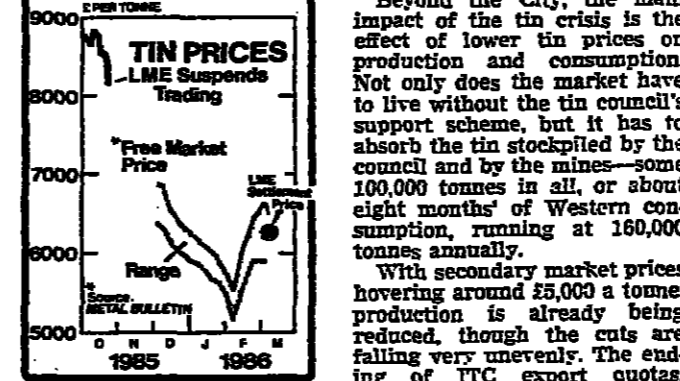
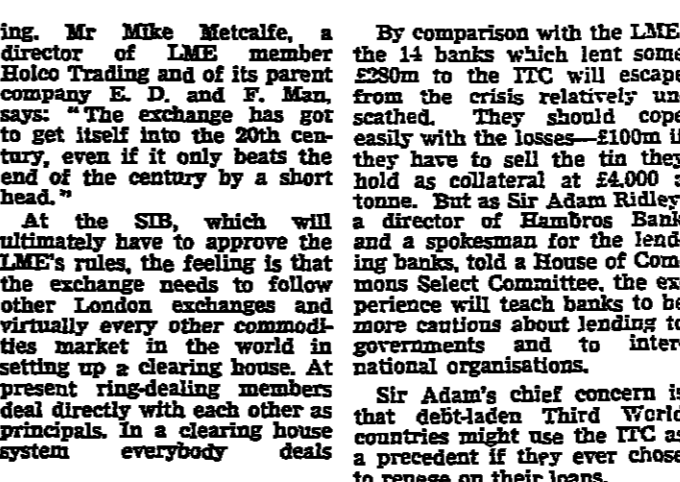
THE REVIEW OF UK competition policy recently announced by Sir Gordon Channon, the Secretary of State for Industry, is not yet attracting the attention it deserves. Comprehensive appraisals of competition policy are few and far between—the most recent was undertaken by a working party of the Department of Prices and Consumer Affairs in 1979-78. It is important that Mr Channon's review does much more than merely attempt to clarify the spate of City takeovers.

International tin crisis Paying the price of the market's collapse

By Stefan Wagstyl

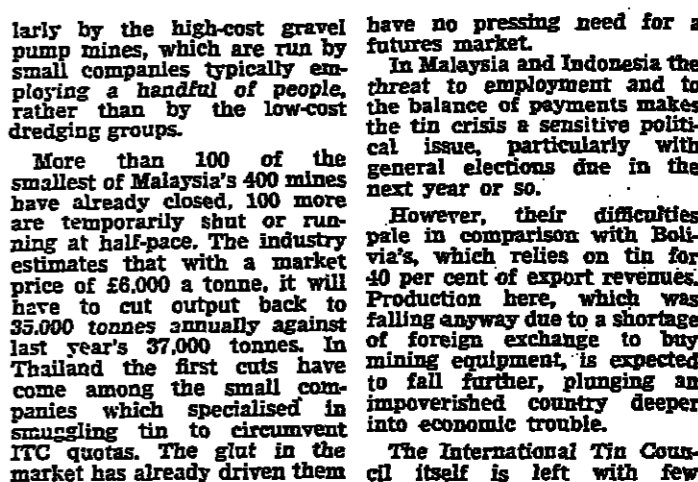
TODAY IS the day of reckoning in the international tin crisis for the London Metal Exchange. The world's biggest and oldest metals market has demanded that trading companies who did business in tin pay their bills by noon.

COMPARISON OF OPERATING COSTS OF WESTERN WORLD TIN PRODUCTION



By comparison with the LME, the 14 banks which lent some £280m to the ITC will escape from the crisis relatively unscathed. They should cope easily with the losses—£100m if they have to sell the tin they hold as collateral at £4,000 a tonne.

ESTIMATED ANNUAL OUTPUT 1985



Indonesia, where the industry is largely state-owned, unlike Malaysia and Thailand, is expected to cut back the least. Tambang Timah, the state tin company, is aggressively planning to expand output to permanent export quotas.

Ontario's gold miners

Peter Steen and Murray Pezim received a rich prize last week—one of Canada's biggest and newest gold mines. The two men are chairman and vice-chairman, respectively, of International Corona Resources, the junior mining company which an Ontario judge decided is the rightful owner of a mine opened last year in the Hemlo area of western Ontario by the much larger Lac Minerals.

Lac has been ordered to hand over the mine to Corona, as well as profits earned since it plus interest. The judge estimated the value of the damages at C\$700m.

Steen and Pezim are a study in contrasts. Conservative and soft-spoken, South African-born Steen, 55, began his mining career at the Blyvooruitzicht gold mine south of Johannesburg. Before joining Corona last year, he worked for Anglo American in South Africa, Zambia and North America.

Men and Matters

who has won and lost several fortunes since he left school to work in his father's butcher shop in Toronto. In the forefront of efforts to develop the Hemlo gold field in the early 1980s, Pezim, 68, modestly told a reporter recently that "my goal is to have discovered more gold mines than any known man."

Several Pezim companies are currently looking for new mines in Saskatchewan. But his interests extend beyond mining. He recently took a 30 per cent interest in a company called Wildfire Resources, whose planned ventures include irrigation, home video rentals and air cargo.

Lord's wicket

Alan Lord's first routine press conference yesterday as the new chief executive of Lloyd's was in markedly contrasting style to those of his predecessor, the spiky accountant, Ian Hay Davison.

Lean times

Kjell-Olof Feldt, Sweden's finance minister, has decided that the country would be better served by leaner, hungrier businessmen.

Bank rates

Less than a year after appointing its first banking supervisor, the Guernsey authorities are a little anxious about how much they will have to pay for his successor. When Whitford was appointed, his boss on the island, commercial relations adviser, Bruce Riley, was only getting £29,500 a year and had to be given a hefty rise to put his pay above that of the newcomer.

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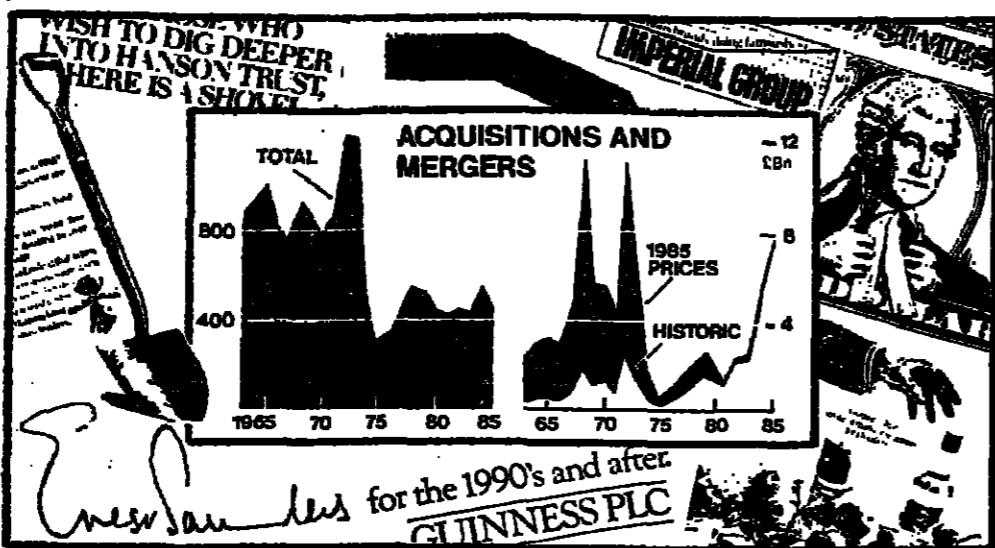
Observer

UK TAKEOVER BATTLES

Bulls shake the china shop

By Martin Dickson

THE USUALLY urbane voice of the merchant banker quivered with anger. "The time has come," he said, "to shoot a few of these blighters on the quarter-deck—and I mean shoot, not a gentle little tap on the knuckles."



The biggest of these, and the most aggressively fought, are the three-cornered and similar fights for Distillers and for Imperial Group, the tobacco, brewing and food business.

First, protagonists are increasingly prepared to stretch the rules laid down for the conduct of takeovers to their limit, and beyond.

Some have more serious implications, such as Morgan Grenfell's recent expenditure of £540m to buy shares in target companies on behalf of its clients United Biscuits, Guinness and Rank Organisation, which has launched a bid for Granada.

The purchases raised the issue of banking financial prudence, since Morgan's last declared net worth was only £174m. The Bank of England intervened and imposed tighter rules on such buying to limit a bank's exposure to any one company.

At the same time, companies are more and more prepared to take to the courts and this is introducing de facto a more legalistic atmosphere to bid battles.

In other cases, the issue concerned is not within the Takeover Panel's competence. Hanson Trust, for example, is suing Imperial for defamation.

A second concern of the City authorities is the quality of information—particularly advertising—provided by companies. The current wave of bids has produced a heavy volume of newspaper advertising, much of it copy recording the rival company's record.

Behind these trends lie a complex set of factors. One is the competition engendered by the move of the City towards next October's "Big Bang"—the abolition of minimum commission and of the distinction

between the broker and the jobber. The cosy old relationship between a merchant bank and its client is being replaced by a more fluid one, with banks approaching new customers with ideas for "one off" takeover deals.

That, coupled with the fact that some very powerful personalities are running the companies involved in many bids, may have altered the relationship between the bank, the company and the PR.

It can be difficult for a banker to restrain these egomanias," says one, particularly with advertising campaigns.

A further twist has been given to the trend by many of the latest takeovers involving smaller companies bidding for larger ones. This has created new technical problems—for example, Morgan's controversial share buying was designed to keep huge sums off United's balance sheet.

It has also intensified the financial pressures for victory. In the bid for Distillers, Argyle and Guinness have broken with City convention and arranged their fee structures so that the underwriters of their offers get paid much more if the takeover succeeds than if it fails.

All this does not necessarily mean that the British self-regulatory takeover system is in mortal danger, but many are concerned about the trend and believe that matters might be improved by a vigorous show of force on the part of the Panel and Stock Exchange, possibly by singling individuals out for censure and making examples of them.

The world economy

Why Gramm-Rudman misses the point

By John H. Makin

THE GRAMM-RUDMAN zero-deficit-by-1991 plan has caused the US to become increasingly preoccupied with its own problems at a time when the world economy needs its attention more than ever.

It is inappropriate for the world's largest economy to be so preoccupied with the effects of its own actions upon itself. The Gramm-Rudman prescription, constitutional or not, could produce some dangerous side-effects on the world economy.

The world economy cannot stand a combination of more rigid exchange rates, labelled as either target zones or a gold standard, and an American economy with a rigid contractionary fiscal policy.

In any case, if the Federal Reserve tries too hard to offset lower spending with easy money, the dollar will collapse and interest rates will rise.

Were countries in the indus-

trial world to try to preserve their competitive edge, provided that US monetary policy remains aimed at stable or falling inflation, they would pursue more expansionary monetary policies to attempt to redeprioritise their currencies against the dollar.

A double temptation that the US should avoid

half decade, the US will face a double temptation to follow inflationary policies. One part of the temptation will be the usual levy of an inflationary tax on outstanding debt of \$250bn if now held by America's lenders in Japan, Europe, and the Middle East.

The inflation temptation should be avoided. Global monetary expansion would risk a return to the destabilising conditions of the late 1970s where monetary assets were dumped and the rush for commodities led to the excesses that resulted in the debt crisis.

We ought by now to have learned a basic point about inflation. Without a willingness to keep accelerating it and move on to the hyperinflationary chaos that characterised the Weimar Republic after World War I or many Latin American economies in the early 1980s, there are really no net benefits from starting down the inflationary road.

restarting a gold standard at a

premium price for gold can be very inflationary in itself. It is also important to recognise that if fiscal policy constrained by the desire to achieve a zero deficit goal is accompanied by a move toward fixed exchange rates, then monetary authorities will have to be essentially passive.

A given set of exchange rates will require distribution of the quantity of money around the world roughly proportional to real growth rates. Faster-growing economies can have faster money growth, and slower-growing economies can have slower money growth.

The conclusion is that a combination of stringent targets for fiscal policy and exchange rate flexibility reduces the discretion of the monetary authority at a time when more discretion may be desired. Exchange rate flexibility therefore requires binding constraints on the separate actions of national monetary authorities.

A slowing world economy heavily burdened with debt needs more policy options, not fewer. When the heads of central banks and finance ministers come to Washington in April for the Bank-Fund Interim Committee meetings, they should broaden the Baker Plan initiative into a comprehensive programme of non-inflationary demand management worldwide.

The author is Director of Fiscal Policy Studies at the American Enterprise Institute, Washington.

A social dividend

From Mr M. Slavin. Sir,—I read in Lombard (March 10) about Professor Dore's "depressing but convincing" argument that, as the headline put it, "Only the clever get to work" in future. The basic point seemed to be that more and more people will become insufficiently skilled to generate an income higher than the basic welfare provision felt necessary by society.

Letters to the Editor

directly from the profits of industry. This is only a matter of how the Treasury keeps the books. If it developed into a proportion of profits, it would make for universal interest in the profitability of industry.

The butt of all criticism

From Mr A. Elliott. Sir,—Not many teachers take the Financial Times; their income tells against the habit. The two pieces appearing in the issue of March 8 and "radical" aims (March 9) deserve comment by me. Will I do—after 30 years in both independent and local authority schools?

are browbeaten, depressed and down-graded. But we still try to help children to think. The two writers perpetuate a dozen myths which, sadly, will be believed, and at the same time use staggeringly self-contradictory arguments and brazen assumptions which no sixth former would dare to employ in an essay for a practising teacher. They would force Socrates into early retirement, to save on hemlock.

Views on public relations

From the Chairman, Exel Consultancy. Sir,—Curious. After being quoted in David Churruarín's article on the performance of public relations consultancies (Management Page, February 27) I had two kinds of phone call. The first, mostly from increased PR practitioners, claimed that PR has never been healthier, executives never more clever, and clients never more contented. Everything that needed to be done to maintain standards was being done and what was I doing to rock the boat?

dards "rise at a time of increasing prices" (March 6). Hence my readiness to comment on what I judged to be a hazard we communicators should identify and eradicate without delay.

are helping to create "thoughtful and practical programmes"; building specialist groups ("cellular teams" if you must); hiring graduate trainees; employing more effective methods; and recruiting from the professions. A lot of people aren't. . . . Interestingly, my quotes first appeared in an article I wrote for the newsletter of the Public Relations Consultants' Association. On that occasion, I had only expressions of support and approval. It seems then that it might be the medium not the message that stirred so much wrath.

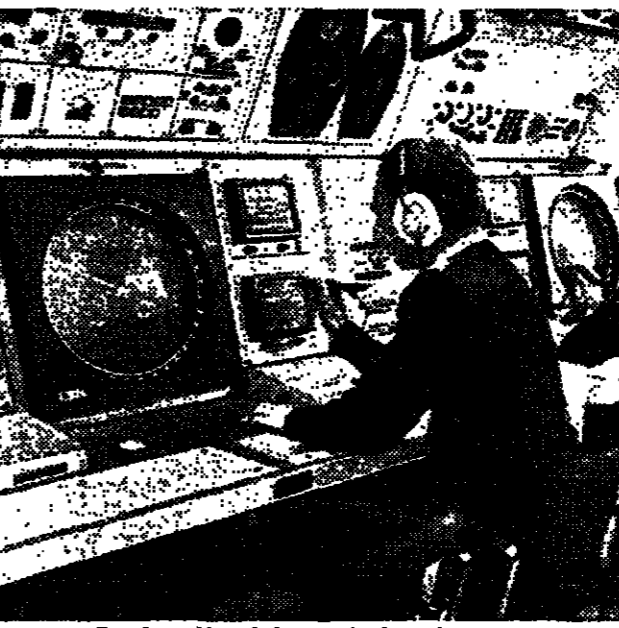
Looking at the map

From the Managing Director, Metal Bulletin. Sir,—W. N. Green (March 4) is reading the wrong map. The roots of the debate as to whether manufacturing is a lot further south than Watford as well as a lot further east than Greenwich. T. J. Tarring, Park House, Park Terrace, Worcester Park, Surrey.

PLESSEY HOTLINE

Royal Navy sales reach £250 million in a year

Plessey has just received a contract worth over £20 million for advanced 3D radars for the Royal Navy. This brings the total value of Plessey Royal Navy orders over the past twelve months to £250 million.



Part of a workshop (radar control and central control centre) equipped with Plessey display systems.

The latest order is for a further batch of Type 996 radars, built to the same specification which two years ago won Plessey the supply of advanced three-dimensional surveillance radars to the Royal Navy, against international competition.

Says Sir James Blyth, Plessey managing director. "In coping with the traditional suppliers of this type of naval radar, we were able to draw on our considerable export experience and impressive research and development facilities."

"Type 996 will give the Royal Navy an outstanding increase in operational capacity."

BOOST FOR PLESSEY PUMPS

The new EH101 helicopter being jointly developed by Westland Helicopters in the United Kingdom and Agusta SpA of Italy will use Plessey fuel booster and jetison pumps.

The Plessey boost pump assemblies—compact and lightweight—supply fuel to the helicopter's engine, motive flow for jet pumps and tank-to-tank transfer of fuel.

For the EH101's fuel dumping system, three Plessey jetison pumps—each mounted in the engine feed tanks—provide an exceptionally high power-to-weight ratio.

The new helicopter is expected to enter service in the 1990s and will operate alongside and eventually replace the Westland Sea King helicopters in the Royal Navy.

The sale of seven nationalised industries

From Dr C. Veljanovski. Sir,—Dr McDonald's calculation ("How the taxpayer has lost out" February 26) purport to show that the taxpayer has lost almost £1.5bn from the sale of nationalised industries. The basis for her calculations are unacceptable for several reasons. The scale of the valuation of shares cannot be measured by comparing the difference between share prices today and the increase in the FT Index and the issue price. It must be measured by what could have been obtained at the time of flotation taking into account market conditions and the performance of the company.

not mean that public assets were not undervalued. Her calculations combine the joint effects of improved efficiency due to privatisation and undervaluation. But in interpreting the evidence several points must be borne in mind. Shares issued by the fixed price method for private companies usually sell at a substantial premium when they come on the market. So the real extent of the undervaluation of public assets is the difference between this premium and the actual premium at the time of flotation. The Government's desire to spread share ownership by favouring the small shareholder means that the shares will have to be underpriced to encourage the individual investor. The wider the share ownership, the less it can be argued that there is a net loss to the average taxpayer. This point applies with equal force to the institutions which Dr

McDonald seems to have little time for. Pension funds and insurance companies invest on behalf of an extremely large number of taxpayers. So the net redistributive effects are not as severe as the calculations state even if we accept that they measure a loss in some real sense.

Savings of over £200,000 have been made by Devon and Cornwall Constabulary within a year of installing a Plessey digital communications network.

Plessey IDX saves police £200,000

Savings of over £200,000 have been made by Devon and Cornwall Constabulary within a year of installing a Plessey digital communications network.

Three motorway systems contracts

The Department of Transport has awarded Plessey three contracts for the maintenance of motorway signs, signals and communications systems on sections of the M1, M2, M3, M4, M11, M20, M25 and M27 in the South East of England.

The customer services division of Plessey Controls Limited, which will handle the work, deploys some 200 engineers throughout the UK on the maintenance of traffic control systems.



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FINANCIAL TIMES

Wednesday March 12 1986

THE TWO TYCOONS CHARLES GORDON hamish hamilton £5.95

Decision to limit Soviet presence reflects conservative American distrust of UN organisation

Soviet UN overstaffing 'threatens US'

THE REAGAN Administration's demand that the Soviet Union reduce its staff at the United Nations by 100 has drawn an angry response from Moscow...

more importantly, that "it poses a threat to US national security." The Reagan Administration has told the Russians to reduce their staff to a maximum of 170 by April 1, 1986.

away, so a comparison with the much larger Soviet staff may not be entirely valid. Still, China manages with a complement of 118 and Chinese diplomats at the UN are probably no less busy than their Soviet counterparts.

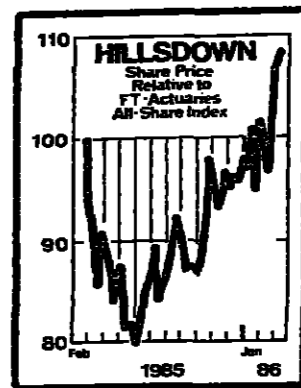
On orders from the State Department, Soviet delegates are confined to a radius of 25 miles from Columbus Circle, the heart of Manhattan. Still, they may travel widely so long as they notify the US authorities 48 hours in advance of their proposed itinerary.

between the US and the Soviet Union. However, there is no doubt that the unprecedented US action is a cause for deep concern in Mr Perez de Cuellar's office, since it offers new evidence of the sharp divisions between Washington and Moscow...

THE LEX COLUMN

Biscuits today, jam tomorrow

There is a not altogether comforting familiarity about the 1985 results of United Biscuits, which will give UB's own shareholders plenty to chew on before they decide next week on the wisdom of allowing their management to push ahead with its offer for Imperial.



out on the rate reductions other bond markets have seen, a base rate cut is still expected on or soon after budget day next Tuesday and discounted.

Vickers Shipbuilding

Spare a thought for poor Trafalgar House. Last year, when Westland was but a small mechanical engineer on the verge of collapse, Trafalgar took a look at Vickers Shipbuilding at the Government's invitation.

Setback for UK financial reforms

THE UK Government is running into fresh political difficulties over the Financial Services Bill following a refusal to support it by Michael Howard, the Conservative and Consumer Affairs Minister...

French construction group suffers FFr 1.75bn losses

BY PAUL BETTS IN PARIS SCREG, France's second largest construction group, suffered a higher loss than expected, of FFr 1.75bn (\$250m), last year, plunging the company's net worth into a deficit of FFr 858m.

Originally the company, which reported a loss of only FFr 82m in 1984, was expected to lose FFr 300m last year. But the estimated losses steadily increased, first to FFr 700m and then to FFr 1.4bn in January.

The latest figures, showing the full extent of the losses incurred because of a combination of management errors and the recession in the construction business, were disclosed yesterday in an audit of the company commissioned by Bouygues, France's largest construction group, which now envisages taking control of its rival.

EEC may ease MFA controls

THE European Community is preparing to permit developing countries' slightly easier market access for their textiles and clothing.

Big UK companies hit by high incidence of employee fraud

At a private meeting on Monday night, the two backbenchers failed to persuade Mr Howard to accept the amendment. They believe that statutory recognition for the SIB is essential if it is to be effective and respected by the public and the financial institutions.

US to act on counterfeiting

THE REAGAN Administration will soon propose new legislation to strengthen protection of intellectual property rights - patents, copyrights and trademarks - because counterfeiting and piracy are now costing US business an estimated \$8bn to \$20m a year.

offender was a manager and in 10 per cent of cases a director or partner. An accounts official was responsible in 19 per cent of cases.

The most common form of fraud, accounting for 24 per cent of the total, involved the use of cheques and credit cards. Embezzlement and expenses frauds formed the second most widespread category.

World Weather

Table with columns for location, temperature, and weather conditions for various global locations.

EEC warning on need for new budget cuts

Continued from Page 1 ceiling of 1.4 per cent, instead of the former limit of 1 per cent. The contributions amount to that percentage of retail sales of a given basket of goods and services in each member state, and represent the maximum available, on top of customs duties and levies.

rejected accusations that the European Commission was responsible for drawing up too many spending programmes. He said the over-spending was a result of past policy decisions by the Council of Ministers and the European Parliament, and of external factors such as the fall of the dollar.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday March 12 1986

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1786 / 1986

US brokers announce corporate insurance plan

BY TERRY DODSWORTH IN NEW YORK

TWO of the leading insurance brokers in the US plan to tackle the critical shortage in corporate liability coverage by bringing together an underwriting syndicate backed by some of the country's leading property and casualty companies.

The project has already received the backing of Aetna, the largest quoted US insurance group. Several other property and casualty companies, including Cigna, Travelers and Chubb, have confirmed that they are also considering membership.

"We have a target date to start providing coverage with the new plan by May 1," said Mr Robert Newhouse, chairman of the broking subsidiary of Marsh & McLennan, the biggest insurance broker in the US.

Marsh has come together with Johnson & Higgins, the privately owned broking group, to try to form a syndicate which would offer cover for claims of over \$25m and up to \$100m.

Companies looking for insurance in this part of the market are faced with widespread shortages and what Mr Newhouse called "chaotic" policy terms and conditions.

Underlying the new company would be the concept of "rip" underwriting, uncommon in the US although widely used in the London market. All underwriting for the participating insurance companies in the syndicate would be undertaken by a central organisation on their behalf.

This co-ordinating body would settle and adjust claims, with each participating organisation being responsible for a set proportion of claims and premiums. Disputes between policy-holders and insurers, an area which attracts considerable litigation, would be settled by arbitration.

Mr Newhouse and Mr Richard Meyer, senior vice president of Johnson & Higgins, listed four main advantages.

First, the syndicate would offer clients a common form for all their cover between \$25m and \$100m. At present, customers are buying insurance in this part of the market from different insurers, all of whom are writing it under different terms.

Second, the multiple "layering" of policies will be eliminated. Under the layering system, companies buy insurance in chunks, with cover being provided at different prices by companies that accept a proportion of the risk in a certain band of liability.

Layering creates problems in the event of claims, with disputes between insurers, some of which are resolved only by litigation. In the new scheme, there would be only one layer of risk - for \$75m of claims in excess of \$25m.

Third, the availability of the new policy would bring back stability to a market shaken by the disappearance of many policy-writers and the insurers who depended on them. Customers would be attracted by the financial stability of the insurance companies backing the scheme, Mr Newhouse said.

Fourth, the common claims procedure should remove the middle that exists under the layering structure, where there is scope for unlimited argument between the insurance companies, their clients and their respective lawyers.

Mr Newhouse did not give a precise estimate of the likely premiums to be offered for the new policies, saying that they would range widely from \$100,000 to several millions for the \$75m of cover depending on the business being insured.

However, he said he believed there were more than 1,000 companies operating in the US that would be interested in the scheme, among them several overseas businesses, whose potential liabilities tended to fall within the range of cover being offered.

For the insurance companies, the attraction of the proposed new policy would be the standardisation of cover.

El-Sayed debt was guaranteed by Volvo

By Kevin Done, Nordic Correspondent, in Stockholm

VOLVO admitted yesterday that it had agreed to act as guarantor for part of the personal debts accumulated by Mr Refaat El-Sayed during the collapse of the ambitious co-operation pact planned between Volvo and Fermenta, the troubled Swedish biotechnology and fine chemicals group of which Mr El-Sayed is majority shareholder.

Volvo pulled out of the deal - which was to have given Fermenta the leading position in the Swedish pharmaceuticals and biotechnology industry - in the middle of the turmoil that followed Mr El-Sayed's disclosures that he had lied to investors about his academic credentials.

In the middle of February Mr El-Sayed was forced to admit that his claim to a doctorate in microbiology was false. In the resulting crisis of confidence the company's share price plunged, wiping out more than half its market valuation.

The stock exchange suspended trading in Fermenta shares for nearly two weeks and only allowed dealing to be resumed last week when it had received a full, audited account of Mr El-Sayed's personal financial position.

This showed that Mr El-Sayed had personal debts of SKr 1.45bn (\$20m) against which he had liquid assets of SKr 146m plus a holding of 16.5m shares in Fermenta.

Yesterday it was revealed that Volvo had guaranteed about SKr 250m of a SKr 500m loan granted to Mr El-Sayed by Gotabanken to finance part of his recent purchases of more than 4m Fermenta shares.

Mr Ulf Lindén, deputy managing director of Volvo who negotiated Volvo's withdrawal from the planned co-operation pact with Fermenta, said yesterday that Volvo had wanted a "strong Fermenta" to emerge from the crisis. Without the guarantee there had been a risk that Mr El-Sayed would have been forced to sell out a considerable part of his Fermenta holding to meet his debt obligations.

Since trading was resumed last Thursday the Fermenta share price has continued to fall.

Ann Charters on industry's problems following Brazil's economic reforms

Businesses struggle to adjust

SUPPLY PROBLEMS and price disputes have already erupted in some sectors of Brazilian industry as the dust begins to settle on last month's economic and monetary reform package.

Brazilian business, while generally optimistic that the package has a fighting chance to halt the country's exploding inflation rate, is still reeling from the changes, on which clarification is expected in a few days.

Pricing and payment terms are proving to be the most contentious area so far. Until February 28 companies worked on the assumption that inflation during the year would reach between 300 and 400 per cent, perhaps higher. But with the government decree that inflation was to be zero for March (all prices were frozen from February 27), companies' plans proved useless.

While President Jose Sarney denounced illegal rises in retail prices for nearly 300 food, personal hygiene and cleaning products, manufacturers were left to negotiate with their suppliers.

Before the reform, supplier financing in price-controlled industries had government blessing to include a 7 per cent financing charge for payment terms of 30 days, or 14 per cent for payment in 60 days.

But now manufacturers are pushing for not only more realistic financing charges of 1.5 per cent a month but also a discount for cash payment. They say prices frozen last month already had a built-in inflation factor of about 15 per cent that should be discounted.

Rather than give in, some suppliers, particularly in the vehicle parts industry, have suspended deliveries. Mercedes Benz, Brazil's largest buses and trucks maker, suspended operations in some areas with employees taking mandatory vacations because of lack of parts.

The owner of an auto parts company described the impasse as a matter of survival for some companies. "If a company didn't have its receivables balanced with payables going into the freeze, it's in trouble."

According to the decree that created Brazil's new currency, the cruzado, all bills and receivables due over the next 12 months are to be converted at the prevailing daily rate for cruzados to cruzados, as the old currency automatically devalues at the rate of 14.8 per cent a month.

But some suppliers have dug in their heels and demanded conversion at 1,000 cruzados to 1 cruzado as fixed on the day the economic plan went into effect, regardless of the maturity date.

Unable to pass on costs from expensive credit terms or prices that in effect increase - if the devalued cruzado is not used for converting to cruzados - manufacturers are

faced with either absorbing the cost rises or suspending production if agreements cannot be reached with suppliers.

On prices, difficulties vary, depending on the industrial sector. Before the reform measures companies were allowed price increases every few months so those companies which had just received increases had more of a cushion going into the price freeze than those which had their last price rise months earlier.

Another problem is the new wage indexation system, giving workers automatic rises if prices increase by 20 per cent. An immediate bonus for some employees and an overnight jump in the minimum monthly wage from the equivalent of 600,000 cruzados (US\$43.48) to 800 cruzados (US\$57.97) hits some companies harder than others.

Throughout last week companies in various industries met to analyse the effects within their sectors, and government offices have been swamped with queries.

On the positive side, company financial directors have at least seen their cost of borrowings decline with the elimination of monetary correction for inflation on outstanding loan balances. Now, they have to contend with real rates of interest running at mid to high 20 per cent annually and can enjoy the luxury of carrying cash in a demand deposit without it deteriorating in value overnight.

Of course, what is good for the companies has squeezed some financial institutions that previously made big profits from funds invested in high-yielding government securities. Before the economic reform, it was common to earn 15 per cent a month, plus monetary correction for inflation on overnight deposits in financial markets. This gave an annual yield of 280 to 286 per cent.

To capture these funds banks built large branch networks and installed sophisticated computer systems. Now these investments will have to be re-examined.

On the export side, the fixed exchange of 13.8 cruzados to US\$1 has added an uncertainty factor to export programmes. Because the exchange rate cannot remain fixed indefinitely without compromising Brazil's export competitiveness, there is bound to be speculation as to when devaluations will occur.

If the economic measures work for the next two or three months, many companies believe the Government will have succeeded in encouraging production rather than speculation. The question of whether increased investments in new plant and equipment will be forthcoming can only be answered months from now.

NordLB lifts earnings 13.6% and again maintains dividend

BY JOHN DAVIES IN FRANKFURT

NORDLEBENSCHIE, Landesbank (NordLB), one of the largest of West Germany's regional publicly owned banks, reported its operating earnings last year and is maintaining its dividend.

Operating profit of the Hannover parent bank, including earnings from its own trading activities, rose 13.6 per cent to DM 385.6m (\$178m). The group, including Landesbank operations, the Bremer Landesbank and home-building savings banks, showed a similar increase in operating profit to DM 119m.

For the third year in succession, NordLB is paying a 4 per cent dividend to its shareholders - the state government of Lower Saxony (50 per cent) and local savings banks (40 per cent).

The parent bank lifted its risk provisions to DM 210m from DM

157m in 1984 and also boosted its financial reserves. The Luxembourg subsidiary increased its earnings to DM 72m from DM 61m, again setting aside the full sum for possible international risks.

Under Dr Bernd Thiemann as chief executive, NordLB has been pursuing a course of steady expansion, closely linked to the needs of the Lower Saxony region and of its savings banks. While political controversy has arisen over problems at some West German Landesbanks in recent years, NordLB has been anxious to put strong emphasis on profitability and continuity of dividend payments.

The state government and savings banks recently agreed to add to NordLB's financial resources by taking up an issue of profit-sharing certificates totalling DM 134m. Dr Thiemann said this was an important step towards covering NordLB's medium-term capital needs of about DM 300m.

The parent bank's assets grew last year by 4.9 per cent to DM 63bn while group assets were up 5 per cent to DM 92.6bn.

NordLB has responded to strong competition among West German banks by introducing a flat fee of DM 3 a month for private customers' giro accounts, irrespective of the number of transactions.

Dr Thiemann said customers were becoming more and more sensitive to bank fees and wanted a simple system. Customers should be encouraged to use the full range of bank services rather than be penalised for doing so.

Olsen trebles pre-tax profits

BY FAY GJESTER IN OSLO

NORWAY'S Fred Olsen shipping group more than trebled pre-tax profits by its three stock exchange listed companies last year to a total of Nkr 612m (\$85m) from Nkr 178m a year earlier.

Shareholders in each of the three are getting a one-for-one scrip issue and unchanged 20 per cent dividend.

Last year's improvement reflected

substantial profits on share trading by each of the three companies. Profits before extraordinary items were in each case sharply down on a year earlier as forecast.

Details were:

- Bonhur - profits before extraordinary items Nkr 4m (Nkr 17m in 1984); profits before tax and end-year allocations Nkr 110m (Nkr 62m). Share dealings contributed Nkr 63m to the 1985 figure.
- Borga - profits before extraordinary items Nkr 2m (Nkr 7m); profits before tax and end-year allocations Nkr 196m (Nkr 22m). Share dealings contributed Nkr 165m.
- Ganger Rolf - profits before extraordinary items Nkr 5m (Nkr 23m); profits before tax and end-year allocations Nkr 306m (Nkr 94m). Share dealings contributed Nkr 268m.

Oriflame plans dividend rise

By Our Financial Staff

ORIFLAME, the direct sales cosmetics group listed in London, reports higher profits for 1985 and plans to increase its dividend.

Helped by an acquisition and underpinned by strong financial income, profits before tax rose to £5.9m (\$8.5m) from the £4.8m of 1984. The dividend is going up by 15 per cent to 24.5p a share.

Oriflame is a Luxembourg-registered company.

\$90m charge dents oil service group

By Our Financial Staff

FURTHER EVIDENCE of the problems in the US oil service industry emerged yesterday when Newpark Resources, a New Orleans energy products and services concern, announced charges of about \$90m against 1985 earnings.

The charge will produce a loss for the year of about \$124m, which compares with a deficit of \$37m in 1984 on revenues of \$206m. Fourth-quarter charges will total \$85m, bringing a loss in the period of about \$94m.

The company attributed the charges mainly to the restructuring of its operations in response to the deterioration in the oil and gas industries.

Newpark has also combined its tool business with Triumph-Lor, a joint venture with NL Industries and Galveston-Houston.

Bergen Bank boosted by growth in lending

BY OUR OSLO CORRESPONDENT

BERGEN BANK, Norway's third largest commercial bank, achieved record operating profits last year of Nkr 656m (\$91m), before loss write-offs, compared with Nkr 535m in 1984. By the end of the year total assets amounted to Nkr 42.4bn - Nkr 9bn higher than a year earlier.

The bank describes 1985 as a year of growth, marked by the explosive rise in domestic lending. Bergen Bank's competitive performance was good, says the board, and profitability, while lower than a year earlier, was maintained at a "satisfactory" level, despite the strong growth. Earnings as a proportion of average total assets equalled 1.74 per cent, compared with 1.81 per cent in 1984.

An unchanged Nkr 14.50 dividend is being paid, and shareholders have the option to take the dividend in shares, at a 15 per cent discount on the market price, instead of cash.

Interest margins were under pressure last year, partly as the result of keen competition and partly because of government measures, and the bank's net interest income as a proportion of total assets fell to 2.88 per cent, from 3.24 per cent. Interest costs rose by Nkr 711m to Nkr 3,263m - an increase that was in proportion to the rise in total assets. Interest and commission income did not rise at the same pace, however.

Income from other activities, particularly share and currency trading, was sharply up, and together with bank charges - significantly increased towards the end of last year - rose 37 per cent to Nkr 747m. Operating costs, as a proportion of total assets, fell to 3.12 per cent from 3.27 per cent.

Superfos hit by losses at US unit

By Our Copenhagen Correspondent

SUPERFOS, the Danish-based chemicals, feedstuffs, packaging and construction group, suffered greatly reduced profits in 1985 because of heavy losses in its US fertilizer operations. Sales rose from Dkr 9.11bn to SKr 11.28bn (\$1.24bn), but pre-tax income fell to Dkr 40m against Dkr 311m.


Superfos' profit after taxation was Dkr 11m, a drastic drop from the 1984 figure of Dkr 274m. The group is paying an unchanged 12 per cent dividend.

The company described the 1985 result as disappointing, attributing it to the falling dollar and the sluggish fertilizer market, notably in the US where Royster, a fertilizer subsidiary based in Norfolk, Virginia, recorded a major deficit.

The acquisition of Royster in January 1985 put the Danish concern into the world's top 10 fertilizer producers.

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PAN-HOLDING SOCIETE ANONYME LUXEMBOURG

At its meeting of March 11, 1986, the board of directors finalised the accounts for the financial year 1985.

The accounts show a net profit of US\$9,521,882, including a net realised gain on sales of investments of US\$6,898,875.

The board decided to propose to the Annual General Meeting to be held on May 30, 1986, the distribution per share of US\$50 par value outstanding on June 30, 1986, of a dividend of US\$5.00 for the year 1985, against a dividend of US\$5.00 paid for the year 1984. The dividend of US\$5.00 is free from withholding tax in Luxembourg and would be payable as from July 1, 1986.

The company's unconsolidated net asset value as of December 31, 1985, amounted to US\$193,591,523, equivalent to US\$253.70 per share, as compared to US\$216.24 as of December 31, 1984, i.e. an increase of 31.2% or of 33.5% if the dividend of US\$5.00 is taken into account. The company's consolidated net asset value as of December 31, 1985, amounted to US\$222.08 per share.

As of February 28, 1986, the unconsolidated net asset value amounted to US\$304.30 and the consolidated net asset value amounted to US\$316.22 per share.

Novo Industri slips despite higher sales

BY OUR COPENHAGEN CORRESPONDENT

NOVO INDUSTRI A/S, the Danish insulin and enzymes producer, showed lower profits last year despite increased sales. Factors affecting the decline were the falling US dollar, product changes and lower market prices.

Total sales of the Novo group last year amounted to Dkr 4.1bn (\$488m), an increase of 9 per cent on 1984. Pre-tax and net profits came to Dkr 872m and Dkr 604m, respectively.

In a statement the company attributed the drop in profits to decreasing prices, especially in the US starch and alcohol industries. The introduction of new types of insulin and a strengthened marketing effort had helped Novo to preserve and expand its share of most leading markets in the face of continued strong competition.

Mr Mads Ovisen, the managing director, said last year's results were in line with company expectations and acceptable in view of growing competition and adverse foreign exchange movements.

"Novo sees the current trend continuing into this year with increased pressure on its earnings, but we intend to intensify our research and product development programmes to safeguard our competitiveness in the long term."

Novo, which is listed in New York, London and Copenhagen, produced a string of rapid profit increases before the onset of an international price war in enzymes in 1984.

Subsequently, group earnings have been flat with the results for 1985 hampered further by adverse currency costs of around Dkr 30m. The year's dividend is again 20 per cent.

INTL. COMPANIES & FINANCE

De Beers doubles earnings

By Kenneth Marston, Mining Editor

THE GATHERING pace of the recovery in the diamond market coupled with the weakness of the rand has produced a strong second half of 1985 for South Africa's De Beers Consolidated Mines. Pre-tax profits in the period have almost doubled to bring the full year's total to R1,587m (\$567m) compared with R887m in 1984.

Earnings at net attributable level came out at R972m, equal to 288 cents a share, against R722m. The final dividend is raised to 40 cents from 27.5 cents to make a 1985 total of 55 cents against 40 cents for 1984.

The latest total is the highest since 75 cents was paid for 1980, after which the rate was reduced.

De Beers' stockpile of unsold diamonds has eased to \$1.9bn, a fall of \$52m from end-1984 and the first reduction since 1977. Diamonds are priced in dollars and so the rand equivalent value has been increased to R4.89bn from R3.88bn by the rand's weakness.

The weakness of the rand has, of course, boosted De Beers' domestic revenue from dollar earnings. However, demand for diamonds has increased and is broadening into the higher priced categories of gems.

Furthermore, an easing in the dollar has helped diamond sales in European markets. The Antwerp tax fraud investigations have had no adverse effects on the market.

De Beers' Central Selling Organisation reported a sharp upturn in sales of roughs (uncut diamonds) in the second half of 1985 and the "encouraging trend" is stated to be continuing. Helping matters is the reduction in stocks of diamonds being processed at the cutting centres, coupled with a more restrained level of Soviet sales of polished gems.

Fluor reports first-quarter profit of \$6.6m

By Our Financial Staff

FLUOR, the big US engineering and construction group, yesterday reported a profit of \$6.6m or eight cents a share for the first quarter ended January 31, helped by a \$24.1m gain from the sale of shares in St Joe Gold.

The result compares with a loss of \$12.5m or 81 cents a share a year earlier, which includes a gain of \$2.3m from discontinued operations. Sales rose from \$927.5m to \$1.19bn.

The company said that although it was encouraged by first-quarter results, it expected that earnings recovery in 1986 might be uneven.

It said management emphasis in 1986 would be to refine the operating strategies implemented last year, particularly in the area of cost effectiveness and expansion into new market centres.

Last year Fluor started a restructuring programme that resulted in a one time charge of \$410m.

The write-down, in the fourth quarter of last year, related to the company's oil and gas unit, which it agreed to sell, coal assets, and the elimination of goodwill recorded in the 1981 acquisition of St Joe Minerals.

Philips buyout bid for Australian arm

BY LACHLAN DRUMMOND IN SYDNEY

PHILIPS, the Dutch electrical goods group, is to offer AS10.8m (US\$7.8m) to buy out the 25 per cent held by minority shareholders in its Australian off shoot.

The announcement accompanied the release by Philips Industry Holdings of its figures showing losses of AS8.34m in 1985 compared with profits of AS9.05m the previous year.

Extraordinary charges relating to foreign exchange losses, offset by profits from property sales, took the final loss to AS16.6m.

Philips intends offering 75 cents for each outstanding share in the Australian arm.

It said a major reason for its bid was to allow the local operation to

participate more fully in Philips' global competitive strategy, the long-term objectives of which were not always compatible with the short-term interests of minority shareholders.

In the past eight years Philips has had losses totalling AS83, offset by three profitable years when AS28m was earned. Dividends have been paid in only two of those years.

The offer price compares with a closing pre-bid market quote of 59 cents and with a net asset backing of AS1.41 a share.

The latest loss came on a 14 per cent increase in sales to AS598m which, the company said, reflected competitive market conditions.

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March 1986

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INTL. COMPANIES & FINANCE

Canberra rejects BHP bid inquiry

BY ISHIA TAGAZA IN CANBERRA

A MAJOR obstacle to Bell Resources' bid for Broken Hill Proprietary (BHP) was removed yesterday when the Australian Federal Cabinet decided, once and for all, not to intervene in the takeover battle. The move thwarts BHP's attempts to put up a political barrier against Bell's bid.

The Cabinet took the decision after having been satisfied with Bell's undertaking to maintain BHP's steel operations if it succeeded in the takeover.

Last week, the Cabinet appointed a ministerial committee to seek assurances from both Bell and BHP on the future of the steel industry. The government has been under pressure from trade unions and members of the ruling Labour Party to intervene in the takeover for fear that Bell would phase out BHP's biggest employee group, the steel division.

Eso Australia and BHP are temporarily to close one of their 12 oil production platforms in the Bass Strait field from March 20, Reuter reports from Melbourne.

The decision reflects the need to review high-cost operations after the fall in world oil prices, they said. Production elsewhere was

more than sufficient to meet present demand, the companies added.

Kingfish A, the platform to be shut, could be brought back into production in about 10 days. Eso said Bass Strait output would remain around 420,000 barrels per day, down from its peak in 1985 of 535,000 b/d.

After almost two days of discussions in Cabinet, Mr Bob Hawke, the Prime Minister, revealed details of the commitments made by the Bell chairman Mr Robert Holmes à Court, these were that:

- There would be no redundancies in the workforce before 1989;
- BHP's A\$1.5bn (US\$1.05bn) capital investment programme for the steel division, would be

continuous;

• BHP's three integrated steel plants would be retained.

Mr Holmes à Court gave the additional commitment that if he took over BHP, he would consult both the Government and the unions before any major changes in operations are introduced.

BHP management also committed itself to maintain employment security, retain opera-

tions of the three steel plants, and invest at least A\$500m to upgrade the steel division.

Another important boost to Bell's bid came with a Cabinet decision to pass on to the Senate an amendment to the Australian Trade Practices Act which provides for an inquiry into the takeover of a monopoly company. The proposed government amendment, which has already passed the Lower House, would allow the transfer of a monopoly without an inquiry.

The Cabinet, however, agreed to one demand from proponents of an inquiry, which was to review the tax laws governing takeovers. The Opposition have questioned the appropriateness of the tax deductibility of interest on borrowings, especially overseas loans, used to finance large share acquisitions.

Hongkong Bank falls short of expectations

BY DAVID DODWELL IN HONG KONG

THE Hongkong and Shanghai Banking Corporation, which ranks among the world's top 50 banks, yesterday blamed falling oil prices, economic upsets in South-East Asia, and shipping industry problems worldwide for a lower than expected 5 per cent profit growth in 1985.

Profits after tax and transfers to inner reserves were HK\$2.72bn (US\$348.3m) compared with HK\$2.59bn, a result which is likely to come as a disappointment to market operators, who had been sig-

nalling an improvement of between 10 and 15 per cent over the year.

It will do nothing to improve sentiment after a steep fall on Hong Kong's stock exchanges yesterday. The Hang Seng index fell by 27.9 points to end the day at 1639.15, its lowest since October 18 last year. Ahead of the results, Hongkong Bank's shares fell 15 cents to close at \$7.85.

Mr Michael Sandberg, who is soon to retire as the bank's chairman, said there were few signs that 1986 would be a good

year. Talking of the bank's problem areas, he said: "We have to stand there and take it."

British Bank of the Middle East (BBME), a wholly-owned subsidiary, suffered a serious setback because of deepening economic recession in the oil-producing Gulf states. Mr Sandberg said BBME's profits fell to HK\$151m for the year compared with K\$262m, and dividend payments were trimmed by 20 per cent.

In South-East Asia, problems

linked with the collapse of the Pan-Electric group damaged Hongkong Bank's performance in an already depressed market. Mr Sandberg did not disclose how severely profits had been dented.

The board is recommending a final dividend of 31 cents per share, making a total for the year of 46 cents. The payout for 1985 amounted to HK\$1.45bn, a 10 per cent increase on the HK\$1.32bn handed out in 1984. The bank has also recommended a one-for-five capitalisation issue.

HK Electric increases earnings 94%

By Our Financial Staff

HONGKONG ELECTRIC improved attributable net profits by 94 per cent last year to HK\$1.2bn (US\$163.7m) largely because of a substantially increased contribution from International City Holdings (ICH), a property company in which the utility has a controlling stake.

The dividend for the year has been boosted to a total of 50 cents from 45 cents, on earnings per share of 39 cents against 47 cents.

The results included an extraordinary loss of HK\$75m relating to provisions on the company's ceramics factory. This was more than the loss on a HK\$20m deficit charged against 1984 net earnings.

Large provisions were made in that year covering the company's stake in ICH, which has since been increased from 35 per cent to 50 per cent.

C. H. Tung set to unveil restructuring proposals

BY OUR HONG KONG CORRESPONDENT

C. H. TUNG, the deeply troubled private Hong Kong shipping group, and Orient Overseas Holdings, its publicly quoted subsidiary, are due later this week to announce a corporate reconstruction aimed at salvaging the group and placating creditors which are owed around US\$2.4bn.

First signs of serious trouble inside C. H. Tung, Hong Kong's second largest shipping group with 111 vessels, emerged last September when Orient Overseas said it had arranged a HK\$1bn (US\$128m) line of credit "to maintain its working capital position."

The group has more than 70 creditors, the majority of which are Japanese. The complexity of its corporate structure, and the overlapping of private and public interests, have led to long delay in drafting rescue plans. The reconstruction is expected to involve living off

into separate companies its container operations, mainly held by Orient Overseas, the group's vessels under construction and its fleet of tankers and bulk carriers. A new holding company, amalgamating the public and private groups, is then likely to provide an umbrella for the new companies.

The group is also close to agreement on substantial financial backing from a mainland Chinese group, thought to be the China Overseas Shipping Company (Cosco). The cash injection is expected to amount to between US\$100m and US\$150m.

Cosco, which controls mainland China's international shipping fleet, would in return acquire major stakes in the hived-off Tung companies, significantly upgrading its own rather aged shipping fleet.

Court hearings open on Minebea offer

By Yoko Shibata in Tokyo

COURT PROCEEDINGS opened in Japan yesterday between Minebea, the ball bearing maker, and the investor group which is seeking to mount a hostile takeover bid.

The Ueda branch of the Nagano district court is to hear an application by Tofu/Gen of the Virgin Islands, a British-US joint venture formed with the purpose of taking over Minebea. It is seeking the annulment of Minebea's merger with an affiliate and a convertible bond issue on the grounds that these moves are intended only to prevent a takeover.

The day's hearing, however, was blocked by Minebea's challenge that Tofu/Gen should make a deposit for court costs as it has no office in Japan. The next hearing is scheduled for April 18.

Losses mount at Saan

BY JIM JONES IN JOHANNESBURG

SOUTH AFRICAN Associated Newspapers (Saan), publisher of the Cape Times, Financial Mail and Johannesburg Sunday Times, increased its losses in 1985 even though it closed the Rand Daily Mail and appointed a new chairman and managing director.

Turnover fell to R129m (\$64.9m) from R138m. Although the operating loss was reduced to R7.8m from R8.3m, an increase in interest payments and reduction in investment income led to a wider pre-tax loss of R12.51m against R7.45m.

The financial year-end has been changed to March 31 from December 31 and the current financial period will be the 15 months to March 1987.

Mr John King, the new managing director, said the past 12

months had been exceptionally difficult for the country's newspaper industry. Advertising revenues fell 16 per cent in real terms.

The loss-making Business Day, which replaced the Rand Daily Mail, is expected to make a profit shortly. The normally high profitable Sunday Times has been particularly badly affected by poor advertising.

The loss per share increased to 700 cents from 315 cents, and a dividend has not been declared. In 1984 a dividend of 25 cents was paid.

Saan is controlled by Johannesburg Consolidated Investment, which in turn is controlled by Anglo American Corporation.

Strong advance at Burns Philp

By Lachlan Drummond in Sydney

BURNS PHILP, the diversified Australian retailing and trading group, continued its recovery in the half-year to December with a 28 per cent improvement in earnings to A\$19.7m (US\$13.8m).

The increase came on a 3 per cent rise in sales to A\$656m.

The pre-tax result was up 30 per cent to A\$26.44m and the company's equity share of associates' income in excess of dividends was up from A\$2.2m to A\$3.4m.

The interim dividend is being raised from 9 cents to 10 cents a share on per-share profits of 30.3 cents against 23.7 cents.

Aid for broker

J. BALLAS, a Singapore stock-broker firm, has won permission to borrow S\$8.6m (US\$4m) from a lifeboat fund set up to help brokers with liquidity problems. Reuter reports from Singapore. The money will repay bank loans involved in a forward share purchase deal which another broker firm failed to fulfil.

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All of these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE

March 1986



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Extract from Audited Accounts 31st December, 1985

	1985	1984	1983
Share Capital and Reserves	£57,084	£51,978	£47,117
Subordinated Loans	£23,192	£28,890	£23,088
Deposits	£940,140	£1,187,629	£967,711
Total Assets	£1,039,964	£1,286,550	£1,053,486
Consolidated pre-tax profit	£11,790	£10,948	£10,852
Dividend paid	£1,200	£1,200	£1,200

Shareholders
The Hongkong and Shanghai Banking Corporation
Irving Trust Company The First National Bank of Chicago Commerzbank A.G.
Credit Lyonnais Banco di Roma International S.A.

All of these securities have been sold. This announcement appears as a matter of record only.

February, 1986



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VOLVO

TO THE SHAREHOLDERS OF AB VOLVO

AB Volvo, parent company of the Swedish automotive and energy group, announces that a total of slightly more than 33.2 million of its restricted B shares have been tendered for conversion to unrestricted B shares in accordance with the offer made by the company on November 21, 1985. After applying a proportional allocation method and rounding fractional entitlements to the nearest whole share, Volvo will convert 9,972,091 restricted B shares to unrestricted B shares.

Accordingly approximately 30 per cent of the restricted B shares tendered by each shareholder will be converted to unrestricted B shares.

New share certificates for Volvo's restricted and unrestricted B shares will be distributed forthwith by Värdepapperscentralen VPC AB (Swedish Securities Register Centre) to replace the tendered shares. The new share certificates are expected to be available from March 10, 1986.

This announcement appears as a matter of record only.

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March 12, 1986

INTERNATIONAL COMPANIES and FINANCE

Carla Rapoport reports from Seoul on Daewoo Heavy's proposed convertible bond S Korean market in play for world status

SOUTH KOREA'S second convertible Eurobond is expected to be announced in the new few weeks by Daewoo Heavy Industries, the diversified group whose interests range from robots to railway rolling stock.

market. Unfortunately, Korea's large companies aren't thinking about the distribution of their issues and they don't like the idea of tough terms and conditions," said a top executive at one of Korea's leading securities firms last week.

is trading on a historic multiple of 18, according to Daewoo Securities, while Gold Star, Kia Industries and Daewoo Heavy are trading on around 22, 15 and 13 respectively.

Shake out of gilts dealers predicted

BY CLARE PEARSON

SOME of the 29 securities houses entering the new London gilts market as primary dealers are likely to opt out at an early stage — probably leaving the market to be dominated by the big US investment institutions, which will be able to treat their operations as loss leaders.

authorities were to allow one to develop. Factors encouraging an international primary market in equities, Mr Andrew Large, chief executive and deputy chairman of Swiss Bank Corporation International, pointed out the favourable international environment for such a market at present.

Flood of new issues prompted by low interest rates

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

INTERNATIONAL BOND market were again very firm yesterday, prompting a new flood of issues from borrowers anxious to lock into long-term funds at current low interest rates.

Led by Credit Commercial de France, this 1-year, 8 1/2 per cent issue met strong demand and traded around its issue price of par last night.

cent private placement at par for Mitsubishi Motors Corporation and a SFR 80m placement with equity warrants for Itoham Food, which carries a 2 1/2 per cent indicative coupon.



those wishing to deal with retail investors and for those involved only in professional dealing. Mr Archibald Cox, managing director of Morgan Stanley International, spoke of the practical difficulties that would be presented if market makers were required to record comprehensive details of all transactions.

\$200m paper programme for Kodak

EASTMAN KODAK, the latest US company to announce a Eurocommercial paper programme, is to raise up to \$200m as a supplement to its existing borrowings in the New York paper market.

programme will be Citicorp Investment Bank, Credit Suisse First Boston and Lehman Brothers. Also tapping the market is Dyno Industries, a diversified Norwegian chemicals and explosives company, which has appointed three dealers to raise up to \$100m.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on March 11

Table with columns for US DOLLAR STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, and YEN STRAIGHTS. Includes bond names, issued amounts, bid/offer prices, and changes.

Rule change by big Swiss syndicates

By William Dullforce in Geneva CREDIT SUISSE said yesterday that it had doubled its innovative dollar-coupon perpetual for PepsiCo from SFR 200m to SFR 400m, making it the largest public offering so far on the Swiss market.

They did not then disclose their new understanding over participation in the new issue. The banks now distinguish three categories of issues. The first covers "bread-and-butter" straight, floating rate notes and single currency perpetuities in which the syndicate members participate.

The second category includes dual-currency issues, in which the market leader has to invite participation, though other members have the right to decline. The third comprises non-debt instruments, such as warrants, where a bank can act without inviting.

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List of participating banks: Algemene Bank Nederland N.V., BankAmerica Capital Markets Group, Banque Bruxelles Lambert S.A., Daiwa Europe Limited, Dominion Securities Pitfield Limited, EBC Amro Bank Limited, McLeod Young Weir International Limited, Morgan Stanley International, Nomura International Limited, Orion Royal Bank Limited, Swiss Bank Corporation International Limited, Toronto Dominion International Limited, Wood Gundy Inc.

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New Issue / March, 1986

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TECHNOLOGY

EEC looks to flexible policing of research subsidies

Paul Cheeseright on a problem facing Europe in its quest to strengthen technological base

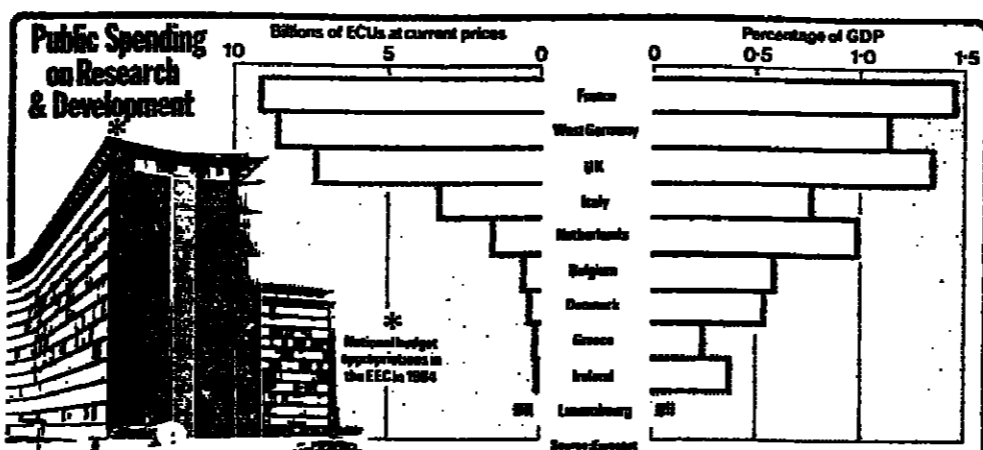
Study into software for space

By Peter Marsh. FUTURE manned space platforms will rely heavily on complex software to control equipment which provides energy and air, and to control communications with ground stations.

THE drive to strengthen the technological base of Europe—now next to godliness in the canon of the Community—is forcing the European Commission to define how competitive the competition regulations ought to be.

Its latest step in a long-running exercise of interpretation will be soon to publish a set of guidelines on how far and in what way governments will be permitted to subsidise civil research and development.

For the Commission, charged under the Treaty of Rome setting up the Community to act as competition policeman, this is a difficult and messy area. To start with, the Commission is not certain exactly what it is policing. It believes that there has been a qualitative change in the nature of subsidies offered over the last five or six years. Government support has shifted away from a narrow concern to revitalise declining sectors and is increasingly being scattered across a broad range of high-technology industries.



There is no uniform pattern of official research and development (R & D) spending in the Community. In 1984 national budget appropriations for R & D added up to Ecu3 310.7bn. But the percentage of GDP (gross domestic product) taken up by publicly funded R & D ranged from 0.24 in Greece to 1.45 in France.

The second point of difficulty for the Commission is the nature of the Treaty of Rome itself. The Treaty has a general ban on subsidies but permits exceptions where they are intended to facilitate the development of certain activities or certain regions.

The general political line is clear. The guidelines, sponsored by Mr Peter Sutherland, the commissioner for competition, state: "The aim of competition policy is to improve the international competitiveness of Community industry." Therefore the rules have to be applied in a way which encourages co-operation in spreading new technology.

That means general approval for R & D subsidies, but not to blank cheques. The guidelines serve notice that each case will be considered individually.

The approach is that basic industrial research can attract more subsidy than applied R & D. And by "basic," the Commission means up to the stage of the construction of the first prototype. After that, concern about trade distortions becomes more acute.

Because this is a juggling act, however, the approach is not absolutely cut and dried. If there are cases of state funding which have an especial economic importance, or where they are directed at Community projects, or involve small and medium-size companies, then the rules can be bent a bit further.

It is clear that the Commission is not going to turn down state-funded R & D projects. It has never done so. What it will do is to temper the conditions of the subsidies from time to time.

Last year, for example, it approved the UK's £350m Alvey programme virtually on the nod, but obtained changes in a West German micro-electronic programme.

In the latter case it argued that subsidies for research in software at major companies were not justified because the work planned was normal company activity. And it obtained from the German authorities an undertaking that the subsidies would go only to smaller companies which otherwise might not have done the work at all.

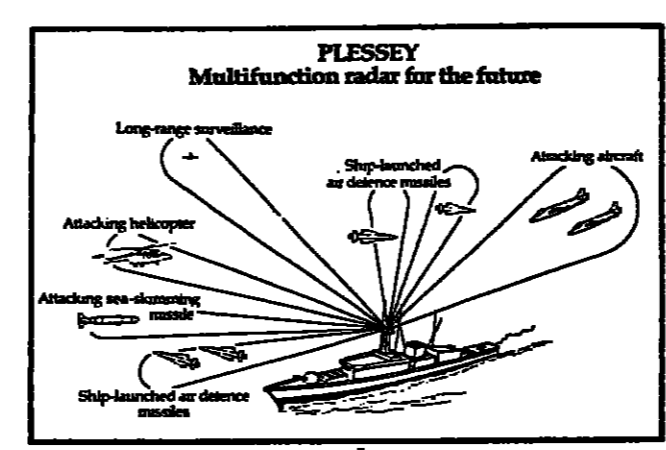
A MOVING EXPERIENCE International Handling and Storage Exhibition NATIONAL EXHIBITION CENTRE BIRMINGHAM 18-21 MARCH 1986

Neater and better-performing radar system from Plessey

MILITARY RADAR size, weight and performance will improve with newly developed microwave devices from Plessey, the UK electronics group. These use gallium arsenide, the new high speed semiconductor.

Increasingly, military radar designers are using "phased array" technology in which the familiar rotating or nodding dish aerial is replaced by a stationary box structure in which the four vertical faces, each a few feet square, are covered with small metallic radiating elements.

In addition, more elements can be accommodated per face, which improves performance and accuracy of the radar. It also becomes possible to use one radar per ship instead of one for each weapon or navigation system.



by Sulzer Brothers of Switzerland and Cockerill Mechanical Industries of Belgium. Reduced pollution and a smaller cooling water demand are additional advantages.

Finnish improvement to windscreen production

VEHICLE WINDSCREENS can be made in any size of production run by a programmable furnace developed by Finnish company Tamglass of Vehmaistenkatu 5, PO Box 25, SF-33730, Tampere 73, Finland.

Cellnet, one of the UK cellular radio networks and that of Wimpol's subsidiary Wimpol in navigation and positioning systems, will be brought together.

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UK COMPANY NEWS

United Biscuits advances by 17%

BY MARTIN DICKSON

United Biscuits, which is involved in a takeover battle with Hanson Trust for Imperial Group, yesterday announced 1985 pre-tax profits of £102.2m, up 17 per cent on £87.2m the previous year.

However, its earnings per share of 19.1p are unchanged from 1984's adjusted figure.

The profit figure—on turnover up 9 per cent from £1.74bn to £1.91bn—was just ahead of United's earlier estimate of about £100m. The final dividend of 5.15p (4.8p), making 8p for the year (7.5p) was announced last month when it launched its bid for Imperial. United's shares closed unchanged at 232p.

Sir Hector Laing, the chairman, said that in the second half all sectors of its business on both sides of the Atlantic had made very significant progress, and he had every confidence that progress would continue.

Sales in the UK had increased by over 10 per cent and trading profits by 14 per cent. The two

core businesses, UB Biscuits (including Terry's) and KP Foods, had produced profit increases of 7 and 12 per cent respectively. UB Biscuits had trading profits of £46.6m (£43.6m) and KP £26.7m (£23.9m).

The frozen foods manufacturer division produced its best-ever performance, with sales up by 10 per cent, and profits increased by £2m to £3.1m. However, the wholesale frozen food distribution business had a disappointing year.

The two restaurant chains—Pizzaland and Wimpy—saw combined profits increase by 44 per cent to £10.1m.

In the US, the profitability of Keebler had been severely affected in the first quarter by the continuing "cookie war" but recovery already reported for the second quarter continued throughout the year. Trading profits in dollar terms exceeded those of 1984, though in sterling terms they were down by 3 per cent to £31.8m.

Sir Hector said that by the



Sir Hector Laing, chairman of United Biscuits

end of 1985 Keebler's share of the cookie market was 13.5 per cent, its highest ever level. Keebler was the only national biscuit company to have

increased its share of the combined cookie and cracker market in 1985.

The profit and loss account includes £14.3m net of extraordinary items (£2.6m), largely due to the closure of the group's Philadelphia bakery. After a £31.1m tax charge (£24.7m), profits attributable total £71m (£53.4m).

Meanwhile, Hanson yesterday announced that it had increased its holding in Imperial to 7.86 per cent. United already holds 14.9 per cent.

In a separate development, the Takeover Panel issued a statement in reply to a circular from Imperial which had claimed that all of its advertisements attacking Hanson had been "approved" by the Panel.

The Panel said Imperial's statement might lead to misunderstanding. It did not "approve" advertisements for factual accuracy or good taste but merely reviewed them for compliance with the Takeover Code.

See Lex

Newman rejects final offer from McKechnie

By David Goodhart

Newman Tonks yesterday rejected an increased and final offer for it from fellow Midlands manufacturer McKechnie Brothers. The new offer values Newman Tonks at about £68.5m and includes a cash alternative and a profits forecast.

Although the value put on Newman Tonks is only about £5m above the valuation from the original two-for-three share offer it is over £20m above the most recent value. That is because McKechnie Brothers' share price has dropped since Newman Tonks' Williams Holdings announced it would not be making a bid for it when McKechnie shareholders narrowly approved the Newman Tonks deal.

Dr Jim Butler, chairman of McKechnie, said that Newman Tonks could no longer argue that the bid was confused by the possibility of a Williams bid. He added: "We have also shown that the bid was not just a defensive ploy against Williams. We are serious about Newman Tonks but we are not also foolish—it is a proper and final offer."

McKechnie said its offer would provide an income increase of at least 30 per cent for Newman Tonks shareholders. It said the cash alternative represented an exit price of 12.5, but this was contested by Newman Tonks which said the real figure was 10.2. It contrasted this with the figure of 16 that McKechnie itself had rejected as totally inadequate when Williams made its offer.

The argument over industrial also led to continued. Butler said the merger would create a group producing a uniquely comprehensive range of architectural hardware, backed by one of the largest and most experienced of plastic compound and non-ferrous metals in Europe.

However, Newman Tonks stressed again that its own hardware products were considerably up-market of McKechnie's and sold through the retail trade but direct to architects.

Mr Edward Barnes, Newman Tonks' chief executive, said that shareholders should remember that about two-thirds of McKechnie's business is still in metals and provided no synergy.

The terms of the new offer are: for every 100 Newman Tonks shares, 72 McKechnie shares and £10 in cash. The cash alternative is 134p. Assuming full acceptance of the bid, the offer would give Newman Tonks shareholders 31.4 per cent of Prestwich's enlarged equity and leave Mr Fitter and Mr Schlagman the largest shareholders after Mr Levinson.

Hillsdown hoists profits 77% to record £33m

THE FAST expanding food-dominated conglomerate Hillsdown Holdings has lifted its pre-tax profit by 77 per cent in 1985, from £18.9m to a record £33.4m. There is a final dividend of 3p which lifts the net total from an adjusted 2p to 5.2p.

And joint chairmen Mr David Thompson and Mr Harry Solomon say they are looking for another excellent result in the current year. The group's existing spread of interests place it in a strong position to move forward.

Profits in the first two months have been at encouraging levels. Further progress has been made in improving profitability and developing existing businesses. In addition, there will be the benefit of first time contributions from Fyke and Needlers, and full year contributions from those companies acquired in 1985.

Hillsdown also has share interests of 5.78 per cent in Basset Foods, 14.97 per cent in Office and Electronic Machines, 7.5 per cent in Brown and Jackson and 9.09 per cent in S. and W. Berisford.

Asked about the group's intention regarding the Berisford stake at a press conference yesterday, Mr Solomon would only say "we are keeping all our options open. We are looking at the position carefully."

He pointed out that Hillsdown

was not in the business of share dealings. The group bought stakes in companies which it thought were important or that it might wish to bid for.

In the year end balance sheet there is this time £54.5m representing listed investments. Mr Solomon declined to break down the amount attributable to the Berisford stake.

In their published statement the joint chairmen say 1985 was a year of strong organic growth. Turnover rose by 15 per cent, from £93.2m to £113.8m, and the operating profit expanded by 47 per cent, from £26.3m to £38.6m. A £2.2m cut to £5.2m in interest charges had a further beneficial effect on the pre-tax balance.

The performance of the poultry, eggs and animal feed division was the most successful since acquisition in 1982. The major acquisitions of H. J. Chapman and P. S. & E. at the end of 1984, had a particularly success-

ful second half and is continuing to gain market share.

Furniture is providing an increasingly important contribution, the chairman state. With the purchase of Christie-Tyler and Walker and Homer in its second half making a further substantial contribution, Hillsdown now has the largest furniture group in the UK with a combined total turnover approaching £150m annually.

Of the profit in food processing and distribution, over £5m was earned in the latter part of the year. There were particularly encouraging performance from the Lockwoods/Smedley group of canning and freezing companies, and excellent results from Swan, A. J. Mills and Northam.

FACI suffered a downturn on the red meat side due to combination of heavy imports and general over-capacity in the industry. Bacon and value added pig meat products activities enjoyed an excellent second half, after the industry's problems of 1984.

After tax £2.6m (£500,000) and minorities £700,000 (£900,000), the net attributable profit for 1985 came to £30.1m (£17.5m) for earnings of 16.3p. The final dividend costs £3m. Mr Thompson and his wife having waived payment in respect of their beneficial holdings of 97,52m shares—over 92 per cent of the capital.

See Lex

Jadelle pleased by Macarthy's bid lapse

BY TONY JACKSON

THE BID for Macarthy's Pharmaceuticals from Jadelle, the company formed by a group of investment trusts for the purposes of the offer, has lapsed. Acceptances by the second closing date yesterday totalled 9.07 per cent, giving Jadelle a total of only 45.87 per cent.

The result is represented by Lazard Bros, advisers to Jadelle, as the desired outcome of a neatly planned operation. John Govett, the investment trust group which was the moving force behind the consortium, can point to a post-bid price of 385p, against a bid price of 285p, and a very handsome paper profit on its first purchases of Macarthy's shares 13 months ago at 161p.

According to Mr Peter Grant, deputy chairman of Lazards, Govett has hit upon a way of tackling the perennial problem

of the fund manager—how to beat the market. This consists of approaching the market as an industrialist does—looking for companies which would be undervalued were their managements to be replaced, and then going about replacing them.

Govett had already successfully implemented the ploy in the case of Lep Group, the international freight forwarder. Lep's chairman, Govett appointed Mr John Read, is now also a Govett-appointed director of Macarthy's.

In Macarthy's case, Govett first moved into the shares in February of last year, had 13 per cent by June, and made its consortium bid at the beginning of January. At the same time the consortium used a second tactic against the incumbent management, that of proposing a shareholders' meeting which

would recommend the unseating of the board.

The bid, however, was by then irrelevant. It was never Govett's intention that it should succeed, merely that other shareholders should be made to notice what was going on in Macarthy's boardroom. As Peter Grant puts it, "if they liked the look of what we were doing they wouldn't accept, they'd come along for the ride—which they've done with a vengeance."

And so Macarthy's has a new chairman, Mr Nick Ward, who won his spurs as managing director of the retailing activi-

ties of Guinness. He was introduced to Govett in June of last year, when its holding went through the 15 per cent level; and the man who made the introduction, a corporate lawyer named Mr Jonathan Stone, has joined the board, along with the head of the Jadelle consortium, Mr Dwight Makins of Govett.

Meanwhile, says Mr Grant of Lazards, "we'll do this again. Whether the candidate will be in the list of Govett's holdings I can't predict, but it's a sensible way for the institutions to go. Companies are always complaining that shareholders take too short term a view; this involves a longer-term commitment—though, of course, industry has to accept a degree of power-sharing with the institutions as the other side of the coin."

Narrow vote saves North Atlantic trust

By Raymond Snoddy

By a narrow majority, shareholders in North Atlantic Securities Corporation—part of Morgan Grenfell—have voted not to support liquidation of the investment trust.

At an EGM last week the holders of 5.3m shares voted against liquidation and 4.6m voted for. However a 75 per cent majority in favour would have been required to wind up the trust.

The need for the EGM arose when last December's AGM a resolution calling for the company to remain an investment trust was narrowly lost. It appears that several large shareholders voted against continuation as a protest against what they regard as the trust's poor performance.

Robert Maxwell buys 51% of cable TV film channel

BY RAYMOND SNODDY

MR ROBERT MAXWELL, publisher of Mirror Group Newspapers, has become managing partner in Premiere, the cable television film channel.

Mr Maxwell has agreed to take over Thera EMI's 41.2 per cent stake in the channel and the 9.8 per cent previously held by Goldcrest Films and Television.

This gives Mr Maxwell 51 per cent of the equity in the channel but because it is run as a partnership it does not necessarily give Mr Maxwell control of policy.

Mr Maxwell is paying a nominal sum for the stake in the loss-making channel but in addition is assuming responsibility for future investment. He is not, as earlier believed, taking over any of the past losses of the channel.

As a result of the deal Mr Maxwell is merging his own film channel, Mirrorvision, with Premiere and Premiere will be carried on Mr Maxwell's cable television networks from April 1.

This will increase Premiere's

number of subscribers from its present 15,000 to 50,000.

Mr Andy Birchall remains chief executive of Premiere. Warner Brothers, one of the original partners in the venture, is pulling out.

In future, the remaining 49 per cent of the equity will be equally divided between Home Box Office, Showtime/The Movie Channel, owned by cable programme provider, and Columbia Pictures and Twentieth Century Fox.

Twentieth Century Fox agreed to the acquisition by Mr Maxwell despite the fact that it is now owned by the Daily Mirror publisher's arch rival, Mr Rupert Murdoch.

Prestwich agreed bid for Bush Radio

BY CHARLES BATCHELOR

Prestwich Holdings, the video distribution group, is making an agreed £15.5m takeover bid for Bush Radio, which imports and assembles radio alarms, cassette recorders and hi-fi systems.

The deal will broaden Prestwich's product base and improve access to Far East suppliers through Bush's Hong Kong purchasing and technical office. It comes less than two weeks after Prestwich announced agreement on the sale

of its opticians chain, Henly's Optical Group.

Bush Radio is a USM-quoted company which acquired the rights to the Bush name from the Rank Organisation in 1981. It has applied the name, which dates from the 1930s, to a range of about 40 consumer electronics products.

Bush made a pre-tax profit of £1.16m on sales of £9.9m in the year ended August 1985.

Prestwich is offering 27 of its own shares for every 25 of

Bush. Prestwich's shares rose 5p to 153p yesterday to value its offer at 165p for each Bush share.

There is a cash alternative worth 150p for each Bush share. Mr Paul Levinson, Prestwich chairman, said he wanted to move the combined group into areas exploited by Mr Alan Sugar's Amstrad group.

Prestwich buys and licences the world media rights for cinema, television and video

programmes, as well as selling pre-recorded cassettes.

The Prestwich offer has the backing of the owners of 64.94 per cent of the Bush equity, principally the company's joint founders, Mr Mark Fitter and Mr Richard Schlagman.

Full acceptance of the offer would give Bush shareholders 31.4 per cent of Prestwich's enlarged equity and leave Mr Fitter and Mr Schlagman the largest shareholders after Mr Levinson.

Queens Moat buys two hotels

By Raymond Snoddy

Queens Moat Homes has purchased the 258 room Holiday Inn at Liverpool and contracted to purchase the 201 room Royal Hotel at Nottingham for a total £21.2m cash. They have been professionally valued at £23m.

The acquisition, whose current turnover is in the region of £11m, brings the total of hotels in the group up to 69 with 6,020 bedrooms.

Robinson Bros

Robinson Brothers (Ryders Green), a manufacturer of organic chemicals, achieved a taxable profit of £952,000, against a loss of £121,000 in the year to December 28 1985.

Turnover moved ahead from £16.4m to £18.45m. Available profits emerged at £391,000 compared with £66,000.

Walter Lawrence

More than 93 per cent of the 3.86m 2.5 per cent convertible cumulative redeemable preference shares offered by Walter Lawrence via a rights have been taken up.

The shares not taken up have been sold.



WHO?
1980 SALES £510m
1980 EARNINGS PER SHARE 6.6p
Which British company has achieved good results year after year?
To be continued tomorrow...

Dixons denies Woolworth bid

Dixons, the electrical retailer, yesterday denied market rumours that it was mounting a bid for Woolworth. Mr Egon Von Greyerz, a Dixons' director, said: "We are not interested."

A Woolworth spokesman said it had not been approached and added: "Sharp movements in our share price are not unusual, especially in the period leading up to our results, which are due on March 26."

Woolworth shares closed at 583p up 38p, while Dixons gained 10p to 320p.

Coats/Vantona deal unconditional

The agreed merger between Coats Patens in Scotland textiles company, and Vantona Viyella was declared unconditional yesterday, with Vantona now controlling 67 per cent of Coats' issued ordinary share capital.

The announcement caused a jump in the shares of both companies, with Coats closing at 275p, up 14p on the day, and Vantona at 466p, up 29p.

Westland rights

The rights issue made by Westland, the helicopter manufacturer, as part of its controversial rescue by UTC and Fiat, has been taken up in respect of 95.16 per cent of the ordinary shares and 23.14 per cent of the convertible cumulative preference shares.

The remainder have been sold for the benefit of the holders who did not take up their entitlements.

ORIFLAME INTERNATIONAL SA Preliminary Statement for the year ended 31st December, 1985

	Year ended 31st December 1985	Year ended 31st December 1984
Sales	£900	£900
Operating profit	39,356	29,191
Other income and expenses, share of results of associated companies	5,114	4,565
Profit before tax	5,886	4,812
Tax	446	548
Profit after tax	5,440	4,264
Earnings per share	51.0p	40.0p
Dividend per share	24.5p	21.3p
Cost of dividend (£000)	2,613	2,272

Points from the Statement by the Chairman, Jonas af Jochnick:
* Strong growth in our two largest companies, Sweden and U.K.
* Successful completion of acquisition of Guldfynd A B
* Financial contribution exceeded £900,000
* Profit before tax increased by 22%
* Dividend increased by 15%

Copies of the Report and Accounts for 1985, containing the notice of the Annual General Meeting to be held on 7th May, 1986 can be obtained on or after 14th April, 1986 from Morgan Grenfell & Co. Limited, New Issue Department, 21 Austin Friars, London EC2N 2HS, where arrangement may also be made for voting by proxy.

Oriflame International S.A. is the holding company of an international group operating in 23 countries. Oriflame's business covers the direct sales of its own brand of cosmetics, the majority of which it formulates and produces; the mail order group Lagonda which is established throughout Scandinavia; and the jewellery chain Guldfynd which operates an extensive chain throughout Sweden.

UK COMPANY NEWS

Realised investment gains behind rise at Edinburgh Fund

A 16 per cent rise in pre-tax profits to £4.12m is reported by Edinburgh Fund Managers for the year to end January 1986. Operating income climbed by 9 per cent to £4.94m.

Kleinwort Benson profits jump 35% to £60m

BY MICHAEL CASSELL

Kleinwort Benson, Britain's largest merchant bank, recorded pre-tax profits of £60.3m in 1985, a 35 per cent increase over the previous 12 months.

Heywood Williams Group PLC

ALUMINIUM AND GLASS SPECIALISTS

Profits up by 53%

Table with 3 columns: Year to 31.12.85, Year to 31.12.84, and £'000. Rows include Turnover, Profit before taxation, Profit for the year, Earnings per share, and Dividends per share.

Extracts from the statement by the Chairman, Mr Ralph Hinchliffe

- Despite very competitive trading conditions, pre-tax profits lifted by 53% to £5.5 million. Earnings per share up by 77% to 18.4p. Total dividends for the

year raised by 12.5% to 6.75p per share. Current trading results are ahead of those for last year and prospects are very favourable. Shareholders are being asked to subscribe for a one-for-four rights issue to finance further acquisitions and continue the Group investment policy.

Copies of the Report and Accounts are available from the Secretary, Bayhall, Huddersfield, West Yorkshire.

Hongkong Bank



The Hongkong and Shanghai Banking Corporation

Incorporated in Hong Kong with limited liability

Results for 1985

The Directors announce that (subject to audit) the profit for the year ended 31 December 1985 attributable to the shareholders of the Bank was approximately HK\$2,719 million (1984: HK\$2,591 million), an increase of 5 per cent.

The working profit in most areas was in line with expectations, with the Hong Kong operations turning in a particularly good performance. In three areas however the final result was disappointing.

The problems of the shipping industry around the world have been well publicised and have caused concern to many leading international banks.

The Directors propose the payment of a final dividend of HK\$0.31 per share. Together with the interim dividend of HK\$0.472 million already paid, the total distribution for 1985 will amount to HK\$1,447 million (1984: HK\$1,316 million), an increase of 10 per cent.

Consolidated Profit and Loss Statement

Table with 4 columns: 1985, 1984, 1985, 1984. Rows include Net profit of The Hongkong and Shanghai Banking Corporation, Profit attributable to minority interests, Dividends paid and proposed, Retained profits carried forward, Earnings per share, Dividends per share, and Capitalisation Issue.

Prospects for 1986

The economic recovery in the industrialised countries is forecast to pick up, albeit slowly. At the same time concern over exchange rate volatility and attempts by the United States to reduce its trade imbalance indicate that the growth of world trade will probably remain sluggish.

Against this background the Directors consider that profitability of the Group will show a steady increase and they are confident of their ability to recommend at least the same quantum of dividend as for 1985, that is HK\$0.38 per share on the increased capital as proposed.

By Order of the Board

F R Frame Secretary

Hong Kong, 11 March 1986

The Merchants Trust PLC

Highlights of the year

(unaudited results for the year ended 31st January 1986)

Table with 3 columns: Metric, Value, Change. Rows include Net earnings per ordinary share, Dividend per ordinary share, and Net asset value per ordinary share.

Dividend Forecast

Present indications suggest that the Board will recommend an increase in total dividend of 15% for the current year making a total dividend of approximately 4.3p.

Investment Objective

The company's investment policy is primarily to provide an above average level of income and income growth, together with long term growth of capital.

MANAGERS

KLEINWORT BENSON

INVESTMENT MANAGEMENT

For a copy of the 1986 Report and Accounts available in April, please write to The Secretary, 20 Fenchurch Street, London EC3P 3DB

A member of the Association of Investment Trust Companies.

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

Over-the-Counter Market

Table with 6 columns: High, Low, Company, Price Change, Gross Yield, P/E. Lists various stocks and their market performance.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

THE CHILLINGTON CORPORATION PLC

Issue of Ordinary Shares of 25p each and 9 1/4 per cent Cumulative Redeemable Preference Shares of £1 each in connection with the proposed merger with The Anglo Indonesian Corporation Plc.

The Council of The Stock Exchange has admitted the above mentioned securities to the Official List. Particulars of the securities are available in the Exel Seasonal Services. Copies of the Listing Particulars dated 14 February 1986 containing further details in connection with the issue of these securities may also be obtained during normal business hours on any weekday.



Pentos rights as profits surge

Pentos, best known for its Dillons Bookshop and its Athens chain, is to raise £9.9m in a one-for-four rights issue.

The purpose of the rights issue is to finance £5m in capital investment planned for 1986 and to reduce short-term borrowing requirements.

Some £1.5m is to be spent on expanding and refurbishing Dillons and a further £2m on the Athens poster, card and book retail chain.

In office furniture the group plans to spend £1.5m—of which £500,000 will be for the launch costs of the new Asher Systems range of modular office furniture.

Pentos' 1985 results saw increased pre-tax profits made on slightly lower sales of £51.2m (£51.5m).

The company has declared a final dividend of 0.825p, which

COMPANY NEWS IN BRIEF

TR PACIFIC BASIN Investment Trust reports earnings of 1.16p for the year ended January 31 1986 (1.12p) and the dividend is held at 1p net with final of 0.5p. Year-end net asset value per share 179p (178p).

Hongkong Bank



The Hongkong and Shanghai Banking Corporation

Incorporated in Hong Kong with limited liability

Ordinary Yearly General Meeting

Notice is hereby given that the Ordinary Yearly General Meeting of the shareholders of the Bank will be held in the City Hall, Hong Kong, at 2.30 pm on Tuesday 13 May 1986 to transact the following ordinary business:

- 1 to receive and consider the Profit and Loss Account, the Balance Sheet and the Reports of the Directors and of the Auditors for the year ended 31 December 1985 and to declare a final dividend; 2 to elect Directors; and 3 to appoint Auditors and fix their remuneration

and to consider and (if thought fit) pass the following Ordinary Resolutions by way of special business:

- 4 That: (a) it is desirable to capitalise the sum of HK\$1,572,926,970 from the Reserve Fund of the Bank and that accordingly the said sum be capitalised and applied in payment in full for 629,170,788 unissued shares of the Bank of HK\$2.50 each; (b) such new shares, credited as fully paid, be distributed among the shareholders who on 13 May 1986 were registered shareholders of the Bank in the proportion of one new share for every five shares then held by them respectively; (c) such new shares shall in all respects rank pari passu with the existing shares of the Bank except that they shall not rank for dividends for the year ended 31 December 1985; (d) the Board be and is hereby authorised to allot and issue such new shares for distribution in the manner and proportion aforesaid, but so that shares representing fractions shall be sold and the net proceeds retained for the benefit of the Bank; and

5 That a general mandate be and is hereby unconditionally given to the Directors to issue and dispose of additional shares not exceeding One per cent of the issued share capital of the Bank.

By Order of the Board F R Frame Secretary

Hong Kong, 11 March 1986

Notes: (1) The Register of Shareholders will be closed from 21 April until 13 May 1986 (both dates inclusive). In order to qualify for the final dividend and the capitalisation issue, all transfers (accompanied by the relevant share certificates) must be lodged with the Registrars not later than 4.00 pm on 18 April 1986.

(2) There are no directors' service contracts of more than one year's duration.

UK COMPANY NEWS

Court rules tomorrow on Rank's challenge to IBA

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE Rank Organisation will learn tomorrow whether it has won its High Court challenge to the Independent Broadcasting Authority's decision to block Granada's 27.5m takeover bid for the Granada Group.

When the hearing concluded yesterday Mr Justice Mann said that, because of the urgency of the matter, he would give his decision tomorrow morning.

As it was a complex case he might have to give his detailed reasons later.

Whatever the judge rules it is expected that the dispute will move rapidly to the Court of Appeal.

Rank has asked the court to refuse the IBA's decision to veto the takeover bid.

Under Granada's articles of association, no shareholder may vote more than a 5 per cent holding unless it is an "approved person" in the eyes of the IBA.

Rank's complaint is that the IBA acted unfairly, and in breach of its duties under the 1961 Broadcasting Act, by not giving Rank a hearing before making the decision.

Mr Robert Alexander, QC, for Granada, said yesterday that the IBA had made a "managerial decision" that came within the field of private law.

It had not been a public law decision, made under its statutory powers, and was therefore not something with which the court could interfere under the judicial review procedure invoked by Rank.

The issue of fairness would only arise if the court held that it had been a public law decision, Mr Alexander said.

Then fairness would have to be looked at in the context of the urgency of the matter.

It had been urgent for Rank to know the decision, and urgent for the market, because it had been important that there should not be a false market in Granada shares.

Uppermost in the IBA's mind had been the possible impact on Granada Television. Granada had the qualities the IBA required in a programme contractor and the IBA had feared that some of those qualities might be lost if Rank took the company over.

Mr Alexander disputed Rank's contention that it had had a legitimate expectation that it would only have been the case if there had been regular dealings between Rank and the IBA in takeover situations, or Rank had been given an express promise of a hearing, he said.

Mr Ian Hunter, QC, for Rank, rejected the suggestion that the IBA had made a managerial decision. The IBA, he said, managed nothing; it discharged important statutory responsibilities under the Broadcasting Act.

The IBA had pre-empted the issue was clear from its own evidence that nothing that Rank could have said or done could have allayed the IBA's fears about the impact on Granada of a Rank takeover.

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Bid deadline extension for Haslemere

By Michael Cassell, Property Correspondent

Rademco, the Netherlands-based investment trust, has extended the offer deadline on its bid for Haslemere Estates, the UK property development and investment group.

Rademco, which launched its 240m bid for Haslemere in February, holds 24.14 per cent of the property company. Yesterday, it repeated its claim that the 600-p-a-share offer is a fair one and renewed its attack on Haslemere's track record.

Mr Cornelis van Rijn, chairman of Rademco Property, said in a letter to shareholders that Haslemere had underperformed the property sector for several years and claimed that it would continue to do so until the company adopted a more vigorous policy towards weeding out a number of low-quality buildings within the portfolio.

He added: "You must ask yourself where the Haslemere share price would be in the absence of our offer. On the day before the bid was announced, it stood at only 510p, representing a discount of 22.9 per cent to estimated net assets per share of 670p published by Haslemere's own stockbrokers."

Mr van Rijn said that, applying the same discount to Haslemere's recent revaluation, the shares would now be standing at a price of only 540p, substantially below the offer level. Haslemere's recent revaluation produced a net asset figure of 722p per share.

Mr David Pickford, chairman of Haslemere, said last night: "Rademco has managed to pick up 30,287 shares since the offer day, which is derisory. Their arguments do not hold water."

Yearlings lower

The interest rate for this week's issue of local authority bonds is 10 1/2 per cent, down 1/2 of a percentage point from last week, and compares with 12 1/2 per cent a year ago. The bonds are issued at par and are redeemable on March 18 1987.

A full list of issues will be published in tomorrow's edition.

Cable and Wireless set for listing on Tokyo SE

BY YOKO SHIBATA IN TOKYO

Cable and Wireless is set to become the first British company to gain a listing on the Tokyo Stock Exchange.

The exchange yesterday applied to the Japanese Ministry of Finance for formal approval to list Cable and Wireless shares. This followed a public offering by the company of 8m shares there last December, as part of its wider flotation.

A listing for the shares is expected by early next month—some months ahead of the scheduled start of official Tokyo dealings in British Telecom. Regulatory constraints, which had delayed a quotation for

BT, are expected to be surmounted by mid-year.

Only 21 foreign companies are currently listed in Tokyo. The exchange has been acting in recent weeks to ease its requirements on dividend payment records and other issues in order to allow a speedier consideration of BT's application for a listing.

Under the redrafted rules, companies which were formerly in the public sector would qualify if they had been in existence for at least five years, had transferred to private hands at least a year ago, and had paid dividends over the past year.

Costain Australia up 57%

STRONG performances in 1984 and 1985, in mining, civil engineering and property helped Costain Australia boost consolidated net profit after tax by 57 per cent to \$48.22m against \$30.77m in 1984. This was after charges of \$13,000 for tax (\$241,000).

The company, 67 per cent owned by Costain Group of the UK, is paying a final dividend of 6 cents (5 cents), making a total of 11 cents (9 cents).

Costain Australia said output from its Ravensworth Mine was 16.4 per cent up on 1984 and coal shipments from the Warwick Mine 14.7 per cent higher, though the company added that the return on investment from Warwick was still far from adequate.

The construction division made a loss, as did housing activities in New South Wales and Victoria, but, the company believes its improved profitability over the past three years will be maintained, with strong prospects in property development and mining.

CO-BAN EUROFINANCE B.V.

NOTICE To the holders of the outstanding US\$30,000,000 Guaranteed Floating Rate Notes 1981 of the EARLY REDEMPTION on April 16 1986, of all of the Notes by the Issuer.

Notice is hereby given to the holders of the Notes that, in accordance with Condition 6(B) of the Notes, the Issuer will redeem all of the Notes then outstanding on the next interest payment date falling on April 16 1986, against the principal amount of such Notes with all unattached coupons attached. Coupon number 9 maturing on April 16 1986 should be presented for payment in the usual manner.

Interest on the Notes will cease to accrue from the date of redemption. Notes will become void unless presented for payment within a period of ten years from the redemption date.

Agent Bank London & Continental Bankers Limited

Notice of Redemption

MOTOROLA, INC.

12 1/4% Notes due December 15, 1994

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Fiscal Agency Agreement dated December 15, 1984 between Motorola, Inc. (the "Company") and The Chase Manhattan Bank (National Association) (the "Fiscal Agent") and pursuant to Section 6(a) of the above-captioned notes (the "Notes"), the Company has elected to redeem \$20,000,000 principal amount of Notes on April 11, 1986 (the "Redemption Date").

On and after the Redemption Date, the Redemption Price will be paid upon presentation and surrender of the Notes to be redeemed, together with the December 15, 1986 coupon and subsequent coupons attached.

Accrued interest to the Redemption Date will be paid in the amount of \$197.36 per Note. On and after the Redemption Date interest shall cease to accrue unless the Company shall default in the payment of the Redemption Price.

The numbers of the Notes to be redeemed, bearing the prefix R, are set forth below:

Table listing 1000 individual note numbers for redemption, starting with 2 1072 1457 1819 2227 2607 2972 3398 3780 4183 4600 5048 5497 5977 6470 6999 7529 8091 8613 9119 9745 10385 11003 11660 12309 12951 13625 14345.

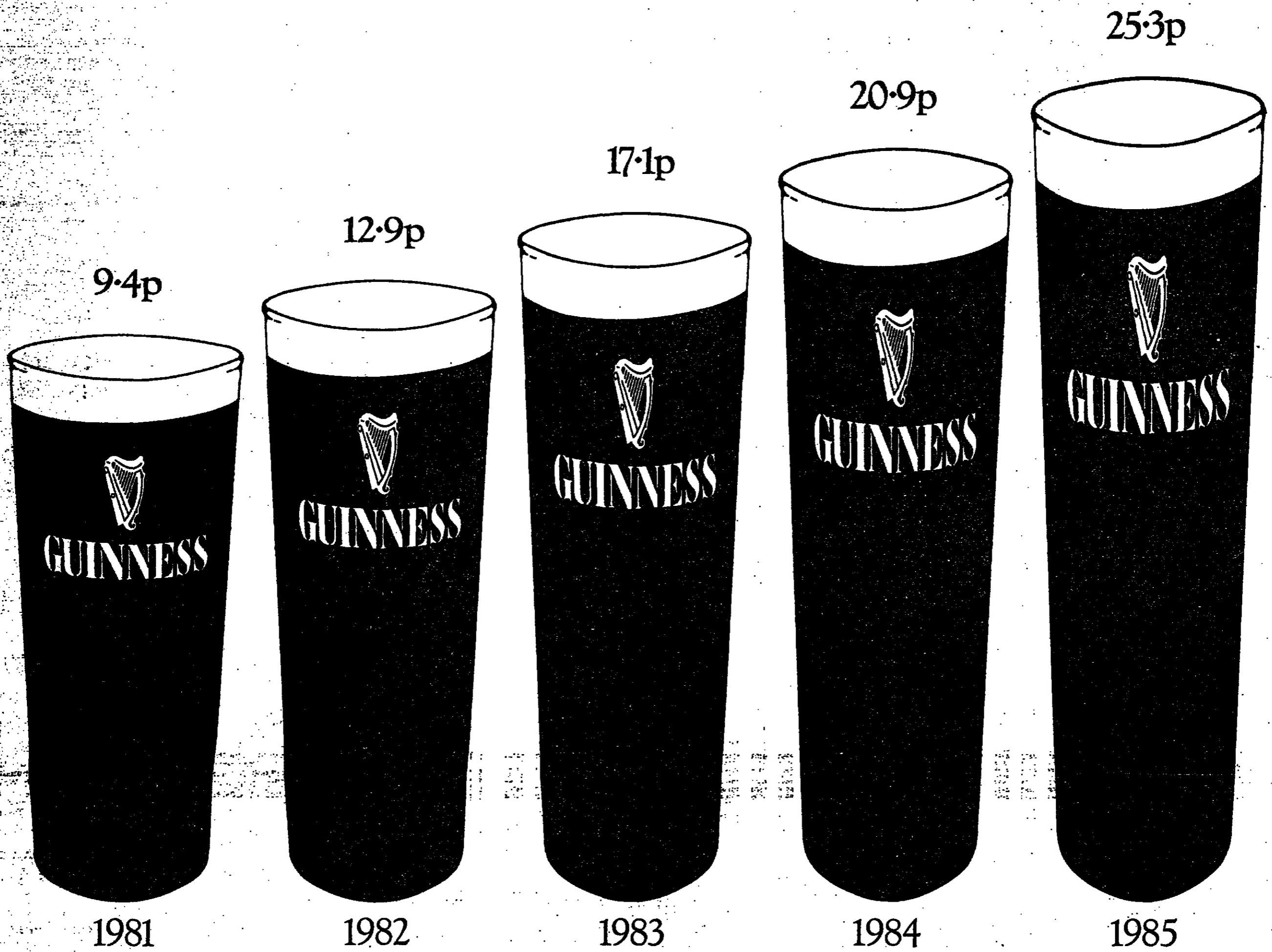
Notes are required to be presented and surrendered for redemption at any of the following paying agencies: The Chase Manhattan Bank, N.A., London Branch; Woollage House, Coleman Street; London EC2P 2HD England; Chase Manhattan Bank Luxembourg S.A.; 47 Boulevard Royal, CP 240; Luxembourg, Luxembourg; Nederlandsche Credittbank, N.A.; Herengracht 458; Amsterdam, The Netherlands; Banque de Commerce, S.A.; Main Office; 51/52 Avenue des Arts; B-1040 Brussels, Belgium; Chase Manhattan Bank (Switzerland) GmbH; Genterstrasse 24; Postfach 162; 8027 Zurich; Switzerland; Societe Generale; 29 Boulevard Haussmann; Paris, France 75009; Bertiner Handels- und Frankfurter Bank; 10 Brockeheimer Landstrasse; Frankfurt, West Germany; MOTOROLA, INC.; By The Chase Manhattan Bank (National Association); March 5, 1986

Korea Exchange Bank U.S.\$125,000,000 Floating Rate Notes due 1999 In accordance with the provisions of the Notes, interest is hereby given that for the six months interest period from 12th March, 1986 to 12th September, 1986 the Notes will carry an Interest Rate of 7 1/4% per annum. Interest due on 12th September, 1986 will amount to U.S. \$405,659 for U.S. \$10,000 Note and U.S. \$10,142.36 per U.S. \$250,000 Note. Morgan Guaranty Trust Company of New York London Agent Bank

GOVERNMENT CONTRACTS ANNOUNCEMENT BY THE REVIEW BOARD The Independent Review Board for Government Contracts is now embarking on the fifth comprehensive General Review of the profit formula used for pricing non-competitive Government contracts. The Board will take into consideration written representations on any aspect of the profit formula which are received before 30 June 1986. The Government and the Confederation of British Industry may be asked to comment on a submission unless the author has objected to its disclosure. Issued by: Binder Hamlyn Secretaries to the Review Board for Government Contracts, 8 St Bride Street London EC4A 4DA. Tel: 01-353 3024 Fax: 01-583 0031

1786 1986 Two centuries strong and building Y. J. LOVELL (HOLDINGS) PLC MAIN GROUP ACTIVITIES: Construction, Residential and Commercial Development and Plant Hire. FURTHER GROWTH & RECORD PROFITS SUMMARY OF THE YEAR 1985 1984 Turnover 238,540 200,133 Profit before Tax 9,036 6,420 Shareholders' funds 47,270 39,573 Dividend per Ordinary Share 7.0p 6.0p Earnings per Ordinary Share 28.3p 25.8p Net asset value per Ordinary Share 212.3p 200.8p HIGHLIGHTS OF 1985 Profit before Tax increases for eleventh successive year - up 41% to record high of £9.0m House sales rise by 35% to 2700 units Charter Homes acquired for £7.2m Construction workload at record level Launch of Urban Renewal Initiative 1986 has started satisfactorily... We should be disappointed if our progress failed to measure up to the standards that our Biocentury Year demands. Norman Wakefield, Chairman

EARNINGS PER 25p STOCK UNIT.



OUR EARNINGS ARE NO SMALL BEER.

In the last four years Guinness has been transformed both in the UK and internationally.

We sell nearly 40 per cent of all the beer exported from the UK to overseas markets.

We have successfully launched new products both at home and abroad.

Alongside our core drinks business we have expanded in retailing and health care, both growth sectors linked by strong brand names with good consumer franchises.

All this has resulted in our Company growing in value from £90 million to over £900 million in the past four years.

During that period our shareholders have reaped the benefit.

Our earnings per share have increased by 169 per cent and our share price has shown an almost six-fold increase.

Proof indeed that Guinness should be good for Distillers.

GUINNESS PLC

Guinness and Distillers. More than just a merger.

This advertisement is published by Morgan Grenfell & Co Limited and The British Linen Bank on behalf of Guinness PLC. The Directors of Guinness PLC are the persons responsible for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The Directors of Guinness PLC accept responsibility accordingly. SOURCE: Guinness Annual Report and Accounts 1985.

UK COMPANY NEWS

Framlington's profits climb by nearly 80%

A NEAR 80 per cent rise in interim pre-tax profits from £518,000 to £928,000 was achieved by the Framlington Group unit trust managers. After-tax profits virtually doubled for the period to end-December 1985 from £305,000 to £600,000 and shareholders get their interim payment doubled to 3p.

Total group sales rose by just 5 per cent from £24.37m to £25.59m, with the group, like other established unit trust groups, losing market share as the life companies come into the expanding unit trust field. However, gross profit on sales rose over 50 per cent from £753,000 to £986,000 and man-

agement charges by over 70 per cent from £577,000 to £1m following the implementation of a higher charging structure in line with the unit trust industry. Expenses of publicity costs climbed by a third from £907,000 to £1.22m, partly reflecting the expansion in business and personnel. This left operating profit up by more than 80 per cent to £789,000.

Investment and other income of the group climbed by two-thirds to £159,000 against £95,000. The legal and other costs associated with the agreements with Credit Commercial de France and with Laurence, Prust & Co, amounting to £79,000 were treated as extraordinary items.

Comment
Framlington had a good first half result despite growing competition in the unit trust field. Its decision to put up its charges in line with the industry started to pay off during the period with not only higher fees, but more business from the higher promotions made possible from the higher charges. But the best is still to come for the group and the market is expecting an even better second half. First, it will get the full benefit of the higher charges. Second, it

Candover expands and doubles dividend to 4p

AN INCREASE of 18 per cent in net value and an upsurge of 73 per cent in pre-tax profit has been achieved in 1985 by Candover Investments, the management buy-out specialist. The dividend is being doubled to 4p net per share.

In what is described as an active year, the group made 16 investments including the £61m buy-out of Caradon, comprising most of the former building products division of Reed International. This was Candover's largest transaction to date.

At the year-end net assets attributable to ordinary shares stood at £14.18m, or 198p per share, compared with £12.02m or 168p. Profit before tax came to £756,000, against £267,000; when adjusted for interest of £171,000 saved following the repayment of loan notes when Candover's shares were listed in December 1984, the increase over last year is 73 per cent.

Investment income was £607,000 (£435,000) financial services £762,000 (£253,000), and investment dealing £214,000 (£213,000) for total income of £1.58m (£916,000). Earnings were shown at 6.31p (3.42p) per share.

Looking to the future, the directors say the flow of interesting projects continues at a satisfactory level, and the trading prospects of the companies in which Candover has already invested are in general encouraging.

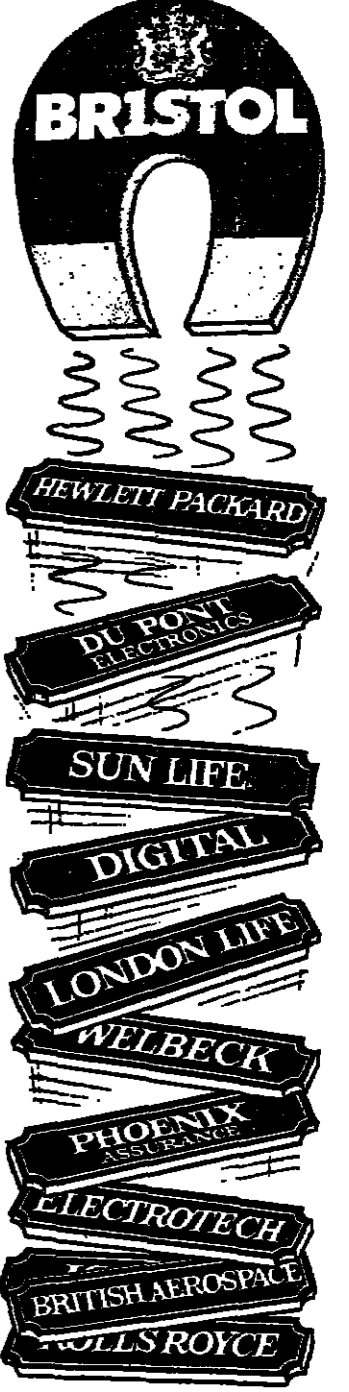
Subject to the stock market remaining favourable, a number of the companies in which Candover and the Hoare Candover Fund have holdings expect to obtain a listing this year.

The principal transaction announced since the year-end was the buy-out of Swan Hunter Shipbuilders, the first privatisation organised by the company.

Also, in partnership with Electra Investment Trust, the Electra Candover Direct Investment Plan established under which £260m has been committed by over 35 institutions, principally in the UK and US, to finance the equity portion of large UK-based management buy-outs.

Comment
The market has been well contented with Candover Invest-

ments since its flotation just over a year ago. But to judge from yesterday's 15p rise in the share price to 218p it was not ready for an 18 per cent increase in asset value and a great leap forward in income. The rise in asset value—half as much again as the investment trust average—was particularly encouraging given that there were only two small realisations during the year. Candover's portfolio now contains several likely candidates for flotation or takeover, which should mean another good year for its investments in 1986, market conditions permitting. While the group continues to focus its efforts on management buy-outs, it also considers other ventures and has taken a £100,000 stake in Eddie Shah's Today. Management buy-outs seem to be getting larger and more plentiful—last year's buyout of Reed's building products division was Candover's largest yet, and a major reason for the three-fold rise in fee income. The £250m pool of funds put together jointly by Candover and Electra should broaden Candover's horizons and give its ventures a leveraged way in to larger deals.



What's the big attraction?

Is it Bristol's rapidly expanding high technology base? Or our highly skilled workforce? Or the pulling power of a major financial centre with excellent road, rail and air links? Or the allure of our beautiful environment? Of course, it's a combination of factors. How else could Bristol attract all these top companies?

For further forceful arguments, contact Mike West, Bristol's Director of Economic Development.



De Beers

Provisional Annual Financial Statements and Declaration of Dividend

The following are unaudited abridged consolidated financial statements for the year ended 31st December 1985 together with comparative figures for the year ended 31st December 1984.

CONSOLIDATED INCOME STATEMENT		CONSOLIDATED BALANCE SHEET	
	Year ended 31st December 1985	Year ended 31st December 1985	Year ended 31st December 1984
	£ millions	£ millions	£ millions
Diamond account	1144	565	
Investment income	315	183	
Other interest	82	80	
Share of retained profits after tax of associated companies	386	310	
Net surplus on realisation of fixed assets	8	(1)	
Net surplus on realisation of investments	27	8	
	1898	1145	
Deduct:			
Prospecting and research	109	89	
General charges	8	9	
Interest payable	162	155	
Amount written off fixed assets and loans	3	5	
	282	258	
Profit before tax	1576	887	
Deduct:			
Tax	374	167	
State's share of profit under mining leases	37	2	
	411	169	
Profit after tax	1165	718	
Deduct:			
Profit attributable to outside shareholders in subsidiaries	128	73	
Dividends on preference shares	2	2	
	130	75	
Net profit attributable to deferred shareholders before extraordinary items	1035	643	
Deduct:			
Share of extraordinary losses of associated companies	63	(79)	
	972	722	
Deduct:			
Transfers to reserves including share of retained profits of associated companies	336	390	
Deferred dividends—55 cents per share (1984: 40 cents)	196	144	
	532	534	
Increase in unappropriated profit	498	188	
Earnings per deferred share before extraordinary items—excluding share of retained profits of associates	180	82	
—including share of retained profits of associates	288	179	

	Year ended 31st December 1985	Year ended 31st December 1984
	£ millions	£ millions
Deferred share capital	1	18
Non-distributable reserves	2 082	1 689
Distributable reserves	6 066	4 647
Deferred shareholders' funds	8 149	6 354
Preference share capital	7	7
Outside shareholders' interests in subsidiary companies	250	340
Long- and medium-term liabilities	980	881
	9 343	7 582
Fixed assets:		
Claims, mining interests and property	313	254
Plant, permanent works and buildings	127	83
Unlisted trade investments	493	363
	933	700
Stores and materials	843	710
Diamond stocks	121	99
Listed investments (Market value R5 291 million — 1984: R2 282 million)	4 887	3 875
Unlisted investments (Directors' valuation R426 million — 1984: R307 million)	191	158
Long-term loans	143	118
Loan portion of tax	—	12
Deferred tax and State's share of profit	—	7
	8 857	7 300
Current assets:		
Cash	281	158
Other current assets	1 213	1 134
	1 494	1 292
Less:		
Current liabilities:		
Tax	218	56
Dividends	145	100
Creditors	482	476
Bank borrowings	153	378
	1 098	1 010
Net current assets	496	282
	9 343	7 582

Notes:

- Diamond sales**
CSO sales in 1985 expressed in the currency of sale rose by US\$210 million or 13 per cent to US\$1 823 million. When expressed in Rand at the rates ruling at the time of each sale, sales were R4 027 million compared with R2 906 million the previous year. The encouraging trend of the second half of last year has continued at the first two sights of this year.
- Diamond stocks**
Diamond stocks increased by R1 012 million of which R1 110 million is attributable to the lower Rand/Dollar exchange rate as applied to opening stocks offset by a real reduction in stocks of R98 million. Converted at the rates of exchange at the end of each year stocks totalled US\$1 950 million in 1984 and US\$1 898 million in 1985, a reduction of US\$52 million.
- Group borrowings**
Of the R200 million redeemable preference shares issued by subsidiary companies at the end of the previous year R111 million were redeemed during 1985, leaving the amount outstanding at the end of the year at R89 million. Long and medium-term liabilities increased by R99 million to R980 million while net current assets improved by R204 million resulting in an apparent overall reduction in funding of R216 million. Had the conversion rate used in 1985 applied to both years, such improvement would have amounted to R332 million.
- Certain comparative figures have been restated to conform with the current year's presentation.**
- The Rand/Dollar exchange rate at 31st December 1985 was US\$0.5883 (1984: US\$0.5933).**

Declaration of dividend No. 132 on the deferred shares
shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on 1st April 1986 of the rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the Company's transfer offices in Johannesburg or the United Kingdom on or before 27th March 1986.

The effective rate of non-resident shareholders' tax is 11.682 per cent.

The dividend is payable subject to conditions which can be inspected at the head office and London office of the Company and also at the Company's transfer offices in Johannesburg and the United Kingdom.

For and on behalf of the board
12th March 1986 J. OGILVIE THOMPSON ; Directors
N. F. OPPENHEIMER

Head Office: 36 Stockdale Street, Kimberley, South Africa.
London Secretaries: Anglo American Corporation of South Africa Limited, 40 Holborn Viaduct, London EC1A 1JF.
Transfer Secretaries: Consolidated Share Registrars Limited, 40 Commissioner Street, Johannesburg, (P.O. Box 61051, Marshalltown, 2107)
Hill Samuel Registrars Limited, 6 Greencoat Place, London SW1P 1PL.

De Beers Consolidated Mines Limited
Incorporated in the Republic of South Africa
Company Registration No. 11/00007/06

Microfilm rises to £0.68m

Microfilm Reprographics, a USM-quoted microfilming bureau, has announced a substantial increase in pre-tax profits for the six months to end-December 1985.

On turnover ahead from £1.49m to £3.76m, the pre-tax result has jumped from £190,000 to £694,000, and the directors say that sales in January and February were significantly higher in all divisions than in the comparable period last year.

They are lifting the net interim dividend to 1p (0.5p). Turnover and profits for Datam have been included from July 1 1985.

Federated Housing ahead and seeks full listing

Federated Housing, the Surrey-based housebuilder with a USM quote, raised pre-tax profits in 1985 for the fifth year running. They improved by 16 per cent from £1.25m to £1.45m though interest charges went up from £248,000 to £319,000. Turnover was down from £17.27m to £13.53m.

Federated, which was floated in November 1983, is now applying for a full listing and expects dealings to start soon after April 7.

The proposed final dividend is 2.2p (2p) bringing the year's

BTR Canadian sale

BTR, the industrial holding group, is selling the Canadian tyre business acquired as part of the Dunlop takeover last year to Dunlop Tire Corporation, the former Dunlop US tyre business bought out by its management.

Dunlop Canada Inc is a trading company with no manufacturing operations.

Antofagasta nears £7.5m

Antofagasta Holdings raised its 1985 profits by £1.1m to £7.48m and says the improvement reflected satisfactory results by the railway operation in Chile.

Earnings rose from 62.1p to 107.8p and a final dividend of 22.5p lifts the total by 7.5p to 27.5p gross per £1 share.

BOARD MEETINGS

TODAY	Friday	Mar 25
Interim—Belmont Consolidated Gold Fields Corporation, Lewisa, A. and J. Mucklow, Old Court International Reserves, Twentystone United Collieries	Betrow Hepburn, Boddington Breweries, Brial, Bronze Engineering, Cambridge Electronics, Indus, Fisher (James), Gramplan Holdings, Highlands and Lowlands, Laisurtime International, Manders, Matthews (Banard)	Mar 25 Mar 20 Mar 20 Mar 20 Mar 17 Mar 24 Mar 21 Mar 13 Mar 27 Mar 26
Interim—	Octopus Publishing, Rawntree Mackintosh, Slough Estates, Smith and Nephew, Superdrug Stores, Tesco, Weir Group, World of Leather	Mar 20 Mar 13 Apr 1 Mar 20 Mar 22 Mar 20 Mar 13
FUTURE DATES		
IBM	Mar 18	
Logica	Mar 19	
MAI	Mar 17	
Minerals Oil and Resources	Mar 17	
Sherrill	Mar 26	
Prestrich	Mar 17	
Sindar	Mar 19	

INSURANCES OF CREDIT
THE UK BRANCH OF LES ASSURANCES DU CREDIT S.A.

Home & Export Cover

01-680 1565 Telex: 25204
PARK HOUSE, 22 PARK STREET, CROYDON CR0 0YH

This notice complies with the requirements of the Council of The Stock Exchange and does not constitute an offer of, or invitation to subscribe for or purchase, any securities.

U.S. \$100,000,000
PepsiCo Capital Resources, Inc.
(Incorporated in the State of Delaware, United States of America)

8 3/8% Guaranteed Notes Due 1991

Unconditionally guaranteed by

(Incorporated in the State of Delaware, United States of America)

The following have agreed to purchase the Notes:

Salomon Brothers International Limited	Goldman Sachs International Corp.
Algemene Bank Nederland N.V.	Banque Bruxelles Lambert S.A.
Banque Nationale de Paris	Banque Paribas Capital Markets Limited
County Bank Limited	Credit Commercial de France
Credit Suisse First Boston Limited	Crédit Lyonnais
Dresdner Bank Aktiengesellschaft	Daiwa Europe Limited
Manufacturers Hanover Limited	Lloyds Merchant Bank Limited
Orion Royal Bank Limited	Morgan Grenfell & Co. Limited
Swiss Bank Corporation International Limited	Morgan Guaranty Ltd
	J. Henry Schroder Wagg & Co. Limited
	Union Bank of Switzerland (Securities) Limited

Application has been made to the Council of The Stock Exchange for the Notes, issued at a price of 101 1/2 per cent, to be admitted to the Official List.

Interest on the Notes, calculated as set out in the Listing Particulars dated March 11, 1986, is payable annually in arrears. The first payment falls due on April 1, 1987.

Listing Particulars relating to the Notes, the Issuer and the Guarantor are available in the External Statistical Service and copies may be obtained during usual business hours up to and including March 14, 1986 from the Company Announcements Office of The Stock Exchange and up to and including March 26, 1986 from:

Cazenove & Co. 12 Tokenhouse Yard London EC2R 7AN	The Chase Manhattan Bank, N.A. Woolgate House Coleman Street London EC2P 2HD
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March 12, 1986

Handwritten note: "لا بد من..."

FT COMMERCIAL LAW REPORTS

No indemnity from charterers for shipowners' cargo damage liability

BENLINE SHIPPING (Private) Ltd v AN BORD BAINNE ("The C. Joyce")

SHIPOWNERS WHO are liable under bills of lading for cargo damage...

accept that they would be ultimately liable for any claim the cargo owners might establish.

The shipowners sought the South African claim for R83,900. They also incurred costs in resisting the claim.

They claimed against the charterers that the settlement sum and costs, pleading in the arbitration that the damage was caused by penetration of seawater.

The questions of law for the arbitrators were (a) whether the charterers were liable to indemnify the shipowners in respect of liability to cargo interests under the bills of lading; and (b) whether the charterers were liable to indemnify the shipowners in respect of liability to cargo interests under the bills of lading.

Clause 2 of the Gencon form current in 1973 relieved the shipowners of liability for damage to cargo save on proof of their personal want of due diligence or default, unless caused by improper or negligent stowage not performed by the shipper.

The standard clause 9 was replaced by type clause 17, which provided that the master was to sign and issue bills of lading on completion of loading.

The charterparty contained an indemnity clause, clause 12, which required the charterers to indemnify the shipowners for any damage to cargo.

Mr Justice Bingham so held when allowing an appeal by charterers. An appeal from Dublin, from a decision of arbitrators in an interim award that they were liable to indemnify shipowners, Benline Shipping (Private) Ltd v An Bord Bainne ("The C. Joyce") was allowed.

must depend on implication. He contended that such a right was necessary to be implied into the terms of the charterparty contract, and was necessary to give that contract business efficacy.

The question was whether it was necessary to be implied from all the relevant terms of the charterparty that, if the shipowners should become liable to a bill of lading holder on grounds that would not make them liable to the charterers under clause 2, they should be entitled to be indemnified by the charterers against that liability.

There was no such implication. It was clearly stipulated that all bills of lading signed under the charterparty should include the clause paramount. That necessarily exposed the shipowners to Hague Rules liability to an indorsee of bills.

The contract was not a bill of lading contract. It was a contract for the carriage of goods by sea. The charterparty was not a bill of lading contract.

For similar reasons implication was not necessary to give the contract business efficacy. The shipowners accepted there was no implied clause which they could rely on showing they were entitled to indemnity on such facts as the present.

The charterparty was not a bill of lading contract. It was a contract for the carriage of goods by sea. The charterparty was not a bill of lading contract.

There was no ground on which the court could or should imply into the charterparty an undertaking to indemnify.

which stated that if the indemnifier, having been put on notice of the impending proceedings, refused to act, it would, in general, be estopped from denying the validity of the judgment or the reasonableness of the compromise.

To succeed the shipowners must establish as a matter of law, that the charterers, having been given notice of the claim in South Africa and the claim having been settled, were estopped from contesting shipowners' liability, reasonableness of the compromise and the incurring of costs, though there was no express contract of indemnity.

No such principle could be clearly found in the authorities. Nor was it desirable to lay down such a far-reaching principle.

It was however a large and common practice for a defendant to give notice of a claim against him and of any grounds on which he intended to seek indemnity, if that person was not joined as third party.

It was however a large and common practice for a defendant to give notice of a claim against him and of any grounds on which he intended to seek indemnity, if that person was not joined as third party.

The rule contended for would present charterers with a choice between taking over the defence of a claim which they believed such a far-reaching principle, or thereafter (if that belief was falsified) finding themselves bound to indemnify though the claim could be shown to be ill-founded or the settlement unreasonable.

The shipowners' argument was estoppel was therefore rejected. However, the holding that the charterers were not liable to indemnify differed from that of the arbitrators, and the award was set aside.

For the shipowners: Giles Collins (Richard Butler & Co.), solicitors, London. For the charterers: Ogden & Angus (Clyde & Co.), solicitors, London.

By Rachel Davies Barrister

APPOINTMENTS

Group chief for Marley

Mr George Russell has been appointed group chief executive of MARLEY. He was managing director of British Alcan Aluminium.

(UK), operating company for the Royal Group in the UK.

ALEXANDER STENHOUSE

UK has appointed Mr E. A. Croft as overall divisional director for Scotland. Mr Bruce Drysdale becomes regional director for West Scotland.

GRANDY (BEDDINGTON)

has appointed Mr James Hamilton as group executive and managing director. He was chief executive of the MKR Group, part of Charter Consolidated.

THE BRITISH AVIATION INSURANCE COMPANY

has appointed Mr F. Duerden as a director on the resignation from the board of Mr I. R. Bush. Mr Duerden is managing director of Royal Insurance

Mr Donald H. Coombe

has been appointed chairman of PORTCULLIS INSURANCE

SERVICES and Mr Donald Webster-Sinclair

becomes its company secretary. Mr Webster-Sinclair has also been made company secretary.

Lloyd's brokers and its subsidiary associated companies.

Following the recent management buy-out of Bison Concrete, Mr Charles A. Fraser has been appointed chairman of BISON HOLDINGS, the parent company.

He is a senior partner in the legal firm of W. & J. Burness, Edinburgh, and a director of a number of companies including United Biscuits (Holdings), Grovenor Estate Commercial Development, British Asset Trust, and Scottish Investment Fund.

Mr Donald MacDonald, a founder director of MacDonald Orr has also been appointed a director.

a director of institutional client communications and marketing.

He will have overall responsibility for the group's private client services.

Mr Ernest H. Sharp has been appointed a non-executive director of MECCA LEISURE GROUP. He was a joint managing director of Grand Metropolitan from 1964 to 1980, and from 1977 until recently he was a director of Pleasura. His other major business interests include the House of Fraser.

Mr Rob Irving has been appointed to the board of CULLEN'S HOLDINGS as personnel director. He was previously director of one of the Imperial Group retail companies.

Following the appointment of Mr Charles A. Fraser as chairman and chief executive of HAMBROS BANK (Financial Times, March 6), the following have become directors of the bank: Mr J. D. Wilson, Mr R. A. Thomson, Mr K. T. Williams and Mr C. E. Wilson.

HABITAT MOTHERCARE has appointed Mr Denis Cassidy, deputy chairman of Storehouse, and chief executive and managing director of British Home Stores to the board.

Mr Anthony Rentoul has been appointed secretary of THE DAILY TELEGRAPH in succession to Mr Tom Hagg, who recently joined the board as finance director.

COMPREHENSIVE MARINE INSURANCE SERVICES has been formed by W. E. Cox and Co (Recoveries), Richards Hogg International Adjusters, and Robert Lyon and Co. It will offer a claims settlement, recovery, loss adjustment, and inspection survey service, and undertake on-site surveys of construction projects and prevention in connection with marine and non-marine insurance, and quality control. Executive directors are Mr Alan Reynolds, from W. E. Cox, and Mr Ron Elphink from Richards Hogg.

Dr Ivan Dunstan has been appointed general manager of BRITISH STANDARDS INSTITUTION from June 1. He succeeds Mr Derek (Spinks) Specker, who is retiring. Mr Spicker remains a member for international affairs, in his capacity as vice president of the International Organization for Standardization until December 31, 1987. Dr Dunstan has been standards director of BSI since 1983. Before joining BSI he was director of the Building Research Establishment at various times for four years and previously had been director of materials quality assurance in the procurement executive of the Ministry of Defence.

Mr Martin James has been appointed general manager of McDONNELL DOUGLAS INFORMATION SYSTEMS, Hemel Hempstead.

Mr Geoff Miller, a deputy general manager of BARCLAYS BANK, becomes a general manager on June 11. Mr Bill Keatinge, a corporate finance director of the bank in London, has been appointed general manager in the Netherlands, based in Amsterdam.

EMESS LIGHTING has appointed Mr John Sidwell to the Group Board. He is chief executive of Marlin Electric, a company acquired by Emess last August.

F.T. CROSSWORD PUZZLE No. 5,970

Crossword puzzle grid with numbers 1-26.

- 1 It's smart to know a young bird! (7)
2 Ticking master's back before exercising (5)
3 Walk between the seats (5)
4 Worn out by midnight, rode off with a criminal (9)
5 This play may be older, ma'am (9)
6 The Job Centre say "why, in all possibility it's true!" (8)
7 Spoke at length with old copper on beat (5)
8 Turning in, slept and was abducted (9)
9 Entering old-fashioned public school, set of (3)
10 Rugby returned it before getting bored (3)
11 Said I'd dropped Monsieur Jack back after the dance (5)
12 Black Rock Ravine in colour (9)
13 He attacks the last Asian doctor (9)
14 Back to promote the Railway Journal (5)
15 Attack man with very little money (7)
16 The soldiers are outside, being exhausted (7)
17 Delighted when the Conservative leader gets hurt (7)
18 Broke in; thereupon fly escape (9)
19 Massage Ken clumsily, taking little notice (5)
20 Novel place to sell a card game (9)

- 5 After mid-day, ring a man back about the smell (5)
6 Gun trained on every worker that's discourteous (9)
7 A cream top for the girl outside (5)
8 The clothes went before being mangled (7)
9 Tease Lisa terribly when French aunt comes round (9)
10 Devoted theologian consumes iced tea concoction (9)
11 Lace or woolly kept in pin case from China (9)
12 Cheated, putting new cars in shed (7)
13 The song in the act is put off till later (7)
14 He was given some tablets (5)
15 Cunning airman will find themselves in court (5)
16 The Italian leader and I moved here (5)

Solution to Puzzle No. 5,969
ACROSS
1 DELIGHTED
2 BROKE IN
3 MASSAGE
4 NOVEL PLACE
5 AFTER MID-DAY
6 GUN TRAINED
7 CREAM TOP
8 CLOTHES WENT
9 TEASE LISA
10 DEVOTED THEOLOGIAN
11 LACE OR WOOLLY
12 CHEATED
13 THE SONG
14 HE WAS GIVEN
15 CUNNING AIRMAN
16 THE ITALIAN LEADER

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts with columns for Name, Investment Objective, and other details.

CONTINUED OVERLEAF

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various financial products, companies, and their details. Includes columns for company names, addresses, and financial data.

INSURANCES

Handwritten Arabic text at the bottom right of the page.

INSURANCE, OVERSEAS & MONEY FUNDS

Table of insurance and overseas funds, including entries like 'The English Trust Group' and 'Equity & Law International Fund'.

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Table of insurance and overseas funds, including entries like 'The English Trust Group' and 'Equity & Law International Fund'.

OFFSHORE AND OVERSEAS

Table of offshore and overseas funds, including entries like 'Alliance Capital Management' and 'Allied Bankers International'.

MONEY MARKET TRUST FUNDS

Table of money market trust funds, including entries like 'The Charities Development' and 'Singer & Friedlander'.

MONEY MARKET BANK ACCOUNTS

Table of money market bank accounts, including entries like 'Adams & Co' and 'Singer & Friedlander'.

TRADITIONAL OPTIONS

Table of traditional options, including entries like 'Alliance Capital Management' and 'Allied Bankers International'.

NOTES

Notes section containing various financial notices and announcements.

TRADITIONAL OPTIONS

Table of traditional options, including entries like 'Alliance Capital Management' and 'Allied Bankers International'.

TRADITIONAL OPTIONS

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TRADITIONAL OPTIONS

Table of traditional options, including entries like 'Alliance Capital Management' and 'Allied Bankers International'.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar loses ground

The dollar failed to regain its rally above DM 2.2600 against the D-mark yesterday and ended back to below DM 2.257 against the D-mark.

£ IN NEW YORK

Table showing exchange rates for £ in New York, including columns for Close, Mar. 11, and Prev. close.

Forward premiums and discounts apply to the US dollar.

FINANCIAL FUTURES

Further peaks

Sterling interest rate contracts rose on the London International Financial Futures exchange yesterday.

LONDON

30-YEAR 12% NOTIONAL GILT

Table showing Gilt futures prices for 30-year 12% notional gilt.

10% NOTIONAL SHORT GILT

Table showing Gilt futures prices for 10% notional short gilt.

THREE-MONTH STERLING

Table showing Sterling futures prices for three-month sterling.

FT-SE 100 INDEX

Table showing FT-SE 100 index prices.

US TREASURY BONDS

Table showing US Treasury bond prices for 8 1/2% and 10 1/2% bonds.

US TREASURY BILLS

Table showing US Treasury bill prices for 6-month and 3-month bills.

THREE-MONTH EURO-DOLLAR

Table showing Euro-dollar futures prices for three-month term.

THREE-MONTH EURO-DOLLAR

Table showing Euro-dollar futures prices for three-month term.

LIFE-EURO-DOLLAR OPTIONS

Table showing Euro-dollar option prices for various strikes.

LIFE-EURO-DOLLAR OPTIONS

Table showing Euro-dollar option prices for various strikes.

LIFE-EURO-DOLLAR OPTIONS

Table showing Euro-dollar option prices for various strikes.

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LIFE-EURO-DOLLAR OPTIONS

Table showing Euro-dollar option prices for various strikes.

MIKUN'S CREDIT RATINGS advertisement, offering financial information service on Japanese corporate issuers.

Company Notices section, containing various legal notices and company announcements.

OLD COURT DOLLAR COMMODITY TRUST advertisement, detailing the trust's structure and terms.

BRITISH OXYGEN FINANCE B.V. advertisement, offering a guaranteed loan facility.

PROVIDENT MUTUAL LIFE ASSURANCE ASSOCIATION advertisement, providing details on life insurance policies.

TELEFONAKTIEBOLAGET I M ERICSSON advertisement, offering shares in the telecommunications company.

Art Galleries advertisement, listing various art exhibitions and galleries.

POUND SPOT - FORWARD AGAINST POUND

Table showing pound spot and forward rates against the dollar.

DOLLAR SPOT - FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against other currencies.

CURRENCY MOVEMENTS

Table showing percentage changes in currency values.

OTHER CURRENCIES

Table showing exchange rates for various other currencies.

CURRENCY FUTURES

Table showing currency futures prices.

STERLING INTEREST RATE

Table showing sterling interest rate futures prices.

EXCHANGE CROSS RATES

Table showing cross rates between various currencies.

CURRENCY RATES

Table showing current currency exchange rates.

STERLING INTEREST RATE

Table showing sterling interest rate data.

EURO-CURRENCY INTEREST RATES

Table showing euro-currency interest rates.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates.

MONEY RATES

Table showing money market rates.

MONEY MARKETS

Text discussing the rise of 1 per cent in sterling 3-month money during the week.

MONEY MARKETS

Text discussing the Bank of England's announcement of temporary facilities.

MONEY MARKETS

Text discussing the Bank of England's announcement of temporary facilities.

Cautious optimism on satisfactory M3

Text discussing the cautious optimism regarding M3 growth and its implications for the economy.

UK clearing banks base leading rate 12 1/2 per cent

Text reporting that UK clearing banks have set their base lending rate at 12 1/2 per cent.

NEW YORK RATES

Table showing financial rates in New York.

LONDON MONEY RATES

Table showing money market rates in London.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates.

LONDON MONEY RATES

Table showing London money market rates.

AGGREGATE BALANCES

Table showing aggregate balances for various categories.

ASSETS

Table showing asset balances.

LIABILITIES OUTSTANDING

Table showing liabilities outstanding.

STERLING ASSETS OUTSTANDING

Table showing sterling assets outstanding.

London & Scottish banks' balances as at February 19 1986

Text explaining that the tables provide the first monthly indication of trends in bank lending and deposits.

Table showing aggregate balances, assets, and liabilities for London and Scottish banks.

TABLE 2. INDIVIDUAL GROUP BALANCES

Table showing individual group balances for various banks.

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'Shorts (Lives up to Five Years)' and 'Five to Fifteen Years'.

Table of British Funds (continued) with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'Over Fifteen Years' and 'Undated'.

Table of British Funds (continued) with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'Index-Linked' and 'INT. BANK AND O'SEAS BANK STERLING ISSUES'.

Table of British Funds (continued) with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'CORPORATION LOANS' and 'COMMONWEALTH & AFRICAN LOANS'.

Table of British Funds (continued) with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'LOANS' and 'Public Board and Ind.'.

Table of British Funds (continued) with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'Financial' and 'FOREIGN BONDS & RAILS'.

Table of British Funds (continued) with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'AMERICANS' and 'BUILDING, TIMBER, ROADS'.

Table of British Funds (continued) with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'AMERICANS' and 'BUILDING, TIMBER, ROADS'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, Roads shares with columns for Name, Price, Dividend, and Yield.

DRAPERY & STORES - Cont.

Table of Drapery & Stores shares with columns for Name, Price, Dividend, and Yield.

ELECTRICALS

Table of Electricals shares with columns for Name, Price, Dividend, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals, Plastics shares with columns for Name, Price, Dividend, and Yield.

BANKS, HP & LEASING

Table of Banks, HP & Leasing shares with columns for Name, Price, Dividend, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores shares with columns for Name, Price, Dividend, and Yield.

BEERS, WINES & SPIRITS

Table of Beers, Wines & Spirits shares with columns for Name, Price, Dividend, and Yield.

BUILDING, TIMBER, ROADS

Table of Building, Timber, Roads shares with columns for Name, Price, Dividend, and Yield.

AMERICANS

Table of American shares with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS - Continued

ENGINEERING - Continued

Table of Engineering shares with columns for Name, Price, Dividend, and Yield.

FOOD, GROCERIES, ETC

Table of Food, Groceries, Etc shares with columns for Name, Price, Dividend, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers shares with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS (Miscellaneous)

Table of Industrial (Miscellaneous) shares with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS (Miscellaneous)

Table of Industrial (Miscellaneous) shares with columns for Name, Price, Dividend, and Yield.

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INDUSTRIALS (Miscellaneous)

Table of Industrial (Miscellaneous) shares with columns for Name, Price, Dividend, and Yield.

Handwritten signature or note at the bottom right of the page.

INDUSTRIALS-Continued. Table listing various industrial stocks with columns for High, Low, Stock, Price, and % Change.

LEISURE-Continued. Table listing leisure-related stocks with columns for High, Low, Stock, Price, and % Change.

PROPERTY-Continued. Table listing property-related stocks with columns for High, Low, Stock, Price, and % Change.

INVESTMENT TRUSTS-Cont. Table listing investment trusts with columns for High, Low, Stock, Price, and % Change.

FINANCE, LAND-Cont. Table listing finance and land-related stocks with columns for High, Low, Stock, Price, and % Change.

MINES-Continued. Table listing mining stocks with columns for High, Low, Stock, Price, and % Change.

NOTES. Unless otherwise indicated, prices and dividends are in pence and denominations are pence. Evolving price/earnings ratios and covers are based on the latest available figures. Dividends are shown in pence unless otherwise stated. Dividends are shown in pence unless otherwise stated. Dividends are shown in pence unless otherwise stated.

LONDON STOCK EXCHANGE

MARKET REPORT

Account Dealing Dates Option
*First Declared Last Account
Dealings Dealings Day
Feb 24 Mar 7 Mar 17

Advance continues at a relentless pace in shares and bonds

The unprecedented run to record levels in London stock markets continued at a relentless pace yesterday. The prospect of lower bank base rates either before or on Budget day next Tuesday together with confidence in the UK economic outlook attracted further heavy inflows of funds from the three continents.

support ahead of their respective trading statements scheduled for April 23, left GRE and Sun Alliance up 17 pence to 517 1/2 and 182 1/2 respectively. Royals put on 12 p at 850p as did General Accident at 850p, while Commercial Union hardened a couple of pence at 304p. Lloyds Brokers returned to favour. Willis Faber ended 12 to the good at 427p and Stewart Wrigglesworth was the same amount dearer at 395p.

FINANCIAL TIMES STOCK INDICES

Table with columns: Index Name, Mar. 11, Mar. 10, Mar. 9, Mar. 8, Mar. 7, Mar. 6, Mar. 5, Mar. 4, Mar. 3, Mar. 2, Mar. 1, Year Ago. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, Earnings, P/E Ratio, Total Bargains, Equity Bargains, Shares Traded.

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: Index Name, 1985/86 High, 1985/86 Low, Since Completion High, Since Completion Low, Daily Edged Bargains, Daily Edged Equities, Value. Rows include Govt. Secs, Fixed Int., Ordinary, Gold Mines.

358p, and Seapa, 481p, advanced 21 and 24 respectively. Demand persisted for Pentacel, up 15 further to 430p, while Orlifams, reflecting satisfactory annual results, rose 75 to 675p. Comment on the preliminary statement assisted improvement of 7 to 378p in Law and Sonar.

RP advanced 19 to 547p while Shell - reporting preliminary results tomorrow - put on 20 to 715p. Other firm features included British - due to announce full-year results on March 20 - which rose 11 to 178p and LASMO, up 8 at 148p. IC Gas responded to revived takeover speculation and jumped 25 to 345p.

De Beers improve Annual profits in excess of the most optimistic forecasts and a substantial increase in the final dividend prompted support for De Beers which advanced 7 to 444p in the wake of persistent buying from the US and Johannesburg. Associated "Amal" also performed well and closed 52 ahead at a 1985-86 high of 553.

Oil's gain ground

A much brighter mood prevailed in the recently depressed oil sector. Bullish Press comment, a slightly firmer trend in oil prices and talk of a chart "shell" situation NMC returned to favour and spurred 40 to 35p, while Rice rallied 19 to 113p.

De Beers improve

Annual profits in excess of the most optimistic forecasts and a substantial increase in the final dividend prompted support for De Beers which advanced 7 to 444p in the wake of persistent buying from the US and Johannesburg.

Traded Options

Traded Option volume continued to improve with 20,757 contracts done - 17,240 calls and 3,517 puts. Lenzon again held centre-stage on a consortium bid prospect and recorded 4,856 calls, the May 26's and 28's contributing 1,214 and 1,071 trades respectively.

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Same. Rows include British Funds, Corp. Bonds, Industrial, Fin. and Prop., Plantations, Mines, Others.

EQUITIES

Table with columns: Issue Name, 1985/86 High, 1985/86 Low, Stock, Change. Rows include BHP Hldgs, Jarvis Porter, Microsystems, etc.

FIXED INTEREST STOCKS

Table with columns: Issue Name, 1985/86 High, 1985/86 Low, Stock, Change. Rows include Allied Lon. Props, American Medical, etc.

RIGHTS OFFERS

Table with columns: Issue Name, Latest Renewal Date, 1985/86 High, 1985/86 Low, Stock, Change. Rows include 800, 200, 350, etc.

Renunciation date usually last day for dealing free of stamp duty. B Figures based on prospectus estimates. C Assumed dividend and yield. Forecast based on prospectus or other official estimates for 1986. R Forecast annualised dividend, cover ratio based on prospectus or other official estimates.

NEW HIGHS AND LOWS FOR 1985/6

Table with columns: NEW HIGHS (406), NEW LOWS (19). Rows include BRITISH FUNDS, BANK & COOPERATION, etc.

Business slackened awaiting the 2.30 pm announcement of the February banking statistics, the last important financial data before the budget. Bank lending and money supply were in line with most estimates and markets went further ahead until Government said it would increase the highest in the after-hours trade. Longer Gills were then showing gains of around a point on Monday's late levels.

Kleinwort Benson

Kleinwort Benson's better-than-expected annual results - pre-tax profit jumped over 35 per cent to £60.3m - prompted a gain of 20 in the shares to 775p, after 780p, and also induced strength in other merchant bank shares.

Woolworth buoyant

Early attention in Stores centred on Woolworth which advanced 38 to 553p, after 550p, amid speculation of a bid from Dixons; the latter advanced 10 to 320p. Other leading Retailers also displayed double-figure gains.

Cope Allman feature

Secondary issues provided the majority of the features among miscellaneous industrial shares. Cope Allman were outstanding at 345p, up 61, on the agreed bid from Hawley Group; the latter hardened 3 to 120p.

Reproduction improved 5 at 440p

Reproduction improved 5 at 440p following the interim results, while demand ahead of today's preliminary figures left Systems Account, rose 15 to 456p, but Speculative buying of Sunlight on asset injection hopes helped the shares touch a new peak of 22 1/2 before closing 1 1/2 better at 22 1/2.

British Telecom attracted another strong demand

British Telecom attracted another strong demand ahead of tomorrow's third-quarter figures and touched a best-ever 24p at one stage before closing 9 up on balance at 231p. Other Electrical majors also performed well and generally closed at their best levels.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, TUES MAR 11 1986, Index No., Day's Change %, etc. Rows include CAPITAL GOODS, Building Materials, Electronics, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, Ten Mar 11, Day's Change %, etc. Rows include British Government, 1-5 years, 5-15 years, etc.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., May, Last, Vol., Aug, Last, Vol., Nov, Last, Stock. Rows include GOLD, EURO, etc.

LONDON TRADED OPTIONS

Table with columns: Option, Apr., July, Oct., Apr., July, Oct. Rows include B.P., G.E.C., Grand Met., etc.

WORLD STOCK MARKETS

AUSTRIA market data table with columns for stock names, prices, and changes.

GERMANY market data table with columns for stock names, prices, and changes.

NORWAY market data table with columns for stock names, prices, and changes.

AUSTRALIA (continued) market data table with columns for stock names, prices, and changes.

JAPAN (continued) market data table with columns for stock names, prices, and changes.

CANADA market data table with columns for stock names, prices, and changes.

TORONTO market data table with columns for stock names, prices, and changes.

SWEDEN market data table with columns for stock names, prices, and changes.

HONG KONG market data table with columns for stock names, prices, and changes.

NETHERLANDS market data table with columns for stock names, prices, and changes.

FRANCE market data table with columns for stock names, prices, and changes.

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NETHERLANDS (continued) market data table with columns for stock names, prices, and changes.

FRANCE (continued) market data table with columns for stock names, prices, and changes.

NOTES—Prices on this page are quoted on the individual exchanges and are based on prices as of 4:00 p.m. local time. * Price in Schillings.

OVER-THE-COUNTER Nasdaq national market, 2:30pm prices

Over-the-counter market data table with columns for stock names, prices, and changes.

Over-the-counter market data table with columns for stock names, prices, and changes.

INDICES table showing various market indices and their values.

NEW YORK table showing market data for New York.

SOUTH AFRICA table showing market data for South Africa.

NEW YORK table showing market data for New York.

NEW YORK ACTIVE STOCKS table showing active stock prices.

TORONTO table showing market data for Toronto.

NEW YORK table showing market data for New York.

LONDON table showing market data for London.

BRUSSELS table showing market data for Brussels.

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Prices at 3pm, March 11

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of stock prices with columns for 12 Month High/Low, Stock, Div, Yld, P/E, and various price points.

WE REGRET that this listing is incomplete due to computer problems.

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the closing day if there is a split or stock dividend...

"What's special about these Danish companies?"

ABN Bank Copenhagen Branch, Assurand-Societet, Barclays Finans AS, Berlingske Tidende, Blåsten, Boliden, Buch-Deichmann, Danish Steel Works Ltd., Danish Telecom International AS, Danish Turkey Dairies Ltd., Dannebrog Shipyard Ltd., A/S De Danske Sukkerfabrikker, Dorn AS, Duxacel-Dalmon AS, East Asiatic Co. Ltd. (A/S Det Østasiatiske Kompagni), A/S Elizabeth Apfels, Ess-Food, F. L. Smidth & Co. A/S, Forlaget Management A/S, Frisko Sol AS, Ginge Brand & Elektronik A/S, Grønt Danmark A/S, Grundfos International A/S, Haldor Topsøe AS, Hellerup Bank A/S, Henriques Bank Aktieselskab, Kreditforeningen Danmark A/S, Kommunetada, Midtbank A/S, Niro Atomizer, Norsk Hydro Danmark AS, Nykredit, Price Waterhouse, Privatbanker A/S, Revisionsfirmaet C. Jespersen, Standnavigsk Tobaksskogni, Statsanstalten for Livsorskring, The Jutland Technological Institute, Aktieselskabet Vardø Bank.

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AMEX COMPOSITE PRICES

Prices at 3pm, March 11

Stock	Div	P/E	High	Low	Close	Change	Stock	Div	P/E	High	Low	Close	Change	Stock	Div	P/E	High	Low	Close	Change
AmerPh		80	23	22	22	-1/2	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
Amgen		10	10	10	10	0	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
Amgen		10	10	10	10	0	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
Amgen		10	10	10	10	0	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
Amgen		10	10	10	10	0	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0

OVER-THE-COUNTER

Nasdaq national market, 2.30pm prices

Stock	Div	P/E	High	Low	Close	Change	Stock	Div	P/E	High	Low	Close	Change	Stock	Div	P/E	High	Low	Close	Change
ADC		11	415	25	25	-1/2	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
ADC		11	415	25	25	-1/2	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
ADC		11	415	25	25	-1/2	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
ADC		11	415	25	25	-1/2	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0
ADC		11	415	25	25	-1/2	Amgen		10	10	10	10	0	Amgen		10	10	10	10	0

Continued on Page 37

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Fed moves revive credit hopes

THE GROWING belief that the Federal Reserve will ease credit policies in order to stimulate the US economy drove bond market yields to new lows and the stock market to new highs yesterday, writes Terry Byland in New York.

The Fed intervened in the credit market to supply reserves when federal funds crept up to 7 1/2 per cent. The funds rate later eased again but other short-term rates held steady.

Bond prices opened sharply higher, pushing the long-term yields down to 7.92 per cent before the pace slackened. Beneath the overall firmness in equities, profits were taken in some sectors as first. But buyers remained comfortably in the majority.

The forecast from an industry analyst at First Boston that world oil prices are about to "bottom out" lifted oil stocks without upsetting the rest of the industrial stock market. Gains in the oil majors were extended as crude oil futures turned higher on the New York Mercantile Exchange.

By 3 pm, the Dow Jones Industrial Average was up 20.83 at 1,723.78.

The Standard & Poor's 500 and the NYSE composite indices touched new peaks.

Exxon, up 5/8 at \$53 3/4 in moderate turnover, led the oil majors ahead. Not all analysts agreed that oil prices may be about to turn higher. But, with the sector locking oversold, prices rose sharply when buyers showed up.

Atlantic Richfield gained 5/8 to \$50 1/8 in brisk trading and Chevron at \$1 3/4 to \$38 3/4. Occidental Petroleum, battered last week by worries over the dividend, jumped 1 1/4 to \$24 1/4, topping the NYSE active stocks list in heavy turnover.

The doubts over oil prices sparked profit-taking in airline stocks. A weak feature was American, down 1 1/4 to \$49 1/4 in heavy turnover after the directors warned that "deep fare discounting" had brought an operating loss in the first quarter - confirming Wall Street's worries about the industry.

United fell 1 1/4 to \$55, while Eastern at \$8 1/4 was unchanged, and TWA 3/4 firmer at \$16 1/4.

But on the American Stock Exchange, Texas Air dipped 5 1/4 to \$29 3/4 as investors waited for the next move in the Eastern acquisition.

Chemical stocks made little response to oil price forecasts. Dow added 3/4 to \$50 1/4 after the board forecast "improved profitability." There was heavy trading again in Union Carbide 3/4 firmer at \$19 1/4.

Strength in the high-technology sector also helped the market. IBM regained a further 1 1/4 to \$148 1/4 in good turnover, taking Honeywell up 1 1/4 to \$75 1/4 in its wake. Digital Equipment, however, after remaining firm against the rest of the sector, ran into profit-takers and fell 1 1/4 to \$160 1/4. General Motors had a weak session, shedding 3/4 to \$78 1/4 after temporarily halting the curb in production

brought about by an increase in the number of unsold cars. Ford eased 5/4 to \$71 1/4 but Chrysler held steady at \$39 1/4.

Signs of a renewed easing in the US dollar helped pharmaceutical stocks, led by Merck which added 5/4 to \$151 1/4 and Pfizer, up 5/4 to \$151 1/4.

Retail stocks remained in good form despite the latest indication that unemployment remains high in the US. K mart edged up 5/4 to \$39 1/4, and J. C. Penney 5/4 to \$65 1/4, but turnover was light in both cases. Sears Roebuck, unchanged at \$45 1/4, made no response to the market's expectations of lower interest rates.

The banks, however, remained on the upside as this week's falls in money market rates balanced the cuts in the banks' own prime lending rates. Bankers Trust at \$50 1/4 gained 5/4. Chase Manhattan added 5/4 to \$46 1/4 and Citicorp 5/4 to \$50 1/4.

However, bank stocks lost impetus as Treasury-bill rates started to rise. The savings and loan stocks, which would also benefit from any further dip in interest rates, edged forward. Financial Corporation of America added 5/4 to \$16 1/4.

In the credit market, money market rates turned higher despite the Fed's intervention with \$1.5bn of customer repurchase arrangements. The Fed's move fits market belief that the monetary authority will slacken its grip in the face of this week's economic data, which is likely to disclose further sluggishness in the economy. The rise in T-bill rates merely appeared to reflect technical factors.

Bond prices remained near the day's peak levels, with 30-year yields now firmly established below 8 per cent.

EUROPE

Rate cut tremors still felt

THE TREMORS of last week's cut in interest rates continued to be felt on the European bourses yesterday while the more stable dollar offered investors a second opportunity to move back into export-oriented stocks.

A lively Frankfurt rally was triggered by hectic bond trading in the wake of an upswing in US fixed-income markets. The stock market followed quickly and the Commerzbank index jumped 44.8 to 2,063.3.

Bonds were buoyed by speculation of another round of international interest rate cuts soon, according to dealers. Prices rose by as much as one full point among longs, while shorts added up to 30 basis points. Both domestic and overseas buyers were active.

Bundesbank market balancing operations remained quiet heavy with sales of DM 78.6m of paper compared with Monday's sales of DM 71.3m. The average public authority yield declined to 5.80 per cent yesterday from the 5.88 per cent of the previous session.

The 6 per cent 1988 federal government loan stock rose 75 basis points to 101.60 and the two 6 per cent 1986 federal bonds surged almost a full point, the first issue added 90 basis points to 104.55 and the other 95 basis points to 104.65.

Calculations by the Westdeutsche Landesbank Girozentrale showed bank paper yields on 10 year maturities down to 6.67 per cent from 6.70 per cent, while five-year paper dipped to 5.87 per cent from 5.88 per cent.

In the stock market, chemicals were busy again with Bayer finding further support. At DM 350, it closed DM 11 higher. BASF added DM 7.40 to DM 325.40 and Hoechst picked up DM 6.70 to DM 329. The sector has enjoyed steady domestic and foreign support in recent weeks largely due to the falling oil price and the consequent impact on chemical feedstock costs.

BMW turned in one of the best showings among the quality car groups with a DM 5 gain to DM 558. Daimler followed up Monday's dazzling display with a more modest DM 5 rise to DM 1,289 while Volkswagen added DM 3.70 to DM 557.20.

Among more active banks, Deutsche Bank jumped DM 16.50 to DM 817.50, while Dresdner settled DM 15.50 higher at DM 413.50 ex-rights. Commerzbank put on DM 10 to DM 307.

Stores rebounded from the Monday's weakness and Karstadt unravelled all of its loss with a DM 12 recovery to DM 383. Herten added just DM 2.50 to DM 239.

Brussels gained ground largely due to persistent buying of market leader Petrofina. The industrial group, which represents some 25 per cent of bourse capitalisation, formed BFR 150 to BFR 6,810. Leading chemical group Solvay added a further BFR 70 to BFR 8,000 after Mon-

day's setback and UCB picked up BFR 90 to 6,900.

Belgian reluctance to cut interest rates in line with other European countries weighed heavily on utility stocks with Intercom down a further BFR 45 to BFR 3,585 and Ebes BFR 60 cheaper at BFR 4,560. The Belgian Stock Exchange index rose 10.42 to 3,310.46.

Stockholm retreated from the record of the previous session. Profit-takers were evident in most sectors.

Electrolux was the most active after the board of White Consolidated recommended shareholder acceptance of the Swedish group's bid for the US appliance maker. It added SKr 7 to SKr 278.

Asca was also stronger with a SKr 10 rally to SKr 390 but Volvo retreated SKr 3 to SKr 399. Fermenta continued to lose ground with its SKr 2 retreat to SKr 131 and Pharmacia closed SKr 3 cheaper at SKr 194. Ericsson, the most active on Monday, turned SKr 1 lower to SKr 282 in reduced trading.

MoDo dipped SKr 12 to SKr 230 after Monday's results.

Copenhagen staged a broad retreat led by Novo, the insulin and enzymes producer, which announced lower profits, despite higher sales, for last year. Novo fell 135 percentage points to 1,215 per cent of nominal value, while Superfos, the chemicals-to-construction group, edged 8 points lower to 304 per cent and a strong profits forecast for 1986.

Milan made solid progress on the eve of the end-account position squaring session today.

Zurich was steady to firmer while Madrid managed a broad advance.

Paris retreated in active trading ahead of the weekend elections and Amsterdam finished the day mixed.

LONDON

Relentless record run continues

THE RELENTLESS run to record levels continued in London yesterday, spurred by the prospect of lower bank base rates together with confidence on the UK economic outlook.

Far Eastern, European and US investors were evident with gilts the main attraction for buyers from the continent.

The main equity indices gave a sparkling performance, with the FT-SE 100 climbing 24.9 points to a record 1,597.1 and the older-established FT Ordinary share index ending 21.2 higher at 1,326.8, extending its gain to over 200 points since January 24.

Gilts rose to their highest points for many years. After the announcement of the February banking statistics, the last important data before the budget, the market went further ahead.

Long gilts showed gains of around one point, shorts were up 1/2, while index-linked stock ended up nearly one point.

Chief price changes, Page 37, Details, Page 36. Share information service, Pages 34-35.

SINGAPORE

LACK OF BUYING interest kept investors on the sidelines in Singapore yesterday and prices drifted lower.

Although the debate in Parliament yesterday on the Burniputra Malaysia finance scandal did not trigger a wave of selling, sentiment was subdued.

Singapore Airlines continued higher, adding 10 cents to S\$6.50 while Fraser and Neave put on 5 cents to S\$5.20. Rothmans, however, was 12 cents easier at S\$3.68 and Singapore Press gave up 5 cents to S\$5.95.

CANADA

A SPURT OF activity pushed Toronto higher after Monday's flat performance.

After last week's court ruling which ordered Lac Minerals to hand over a gold mining property to Corona Resources, Lac slid another C\$4 to C\$23 and Corona gained C\$14 to C\$24 1/2.

Banks were firmer with Bank of Nova Scotia ahead C\$4 to C\$13 1/4, Canadian Imperial Bank of Commerce C\$4 up at C\$19 1/4.

In Montreal, utilities, banks and industrials were higher with Imasco C\$1/2 higher at C\$29 1/4.

SOUTH AFRICA

GOLD SHARES extended their losses in Johannesburg yesterday, in the absence of any fresh factors.

Southvaal shed R3.50 to R111, Kloof 50 cents to R21, Anglo American Gold R5 to R217 and Driefontein R1.50 to R51.75.

Diamond share De Beers, the world's largest diamond producer, gained 30 cents to R19.55 after announcing higher earnings for 1985 and a 13 per cent rise in sales for the last year.

STOCK MARKET INDICES			
	March 11	Previous	Year ago
NEW YORK			
DJ Industrials	1,723.78	1,702.95	1,258.55
DJ Transport	737.96	733.06	611.71
DJ Utilities	186.24	182.61	147.57
S&P Composite	229.96	226.58	178.79
LONDON			
FT Ord	1,326.8	1,305.6	990.4
FT-SE 100	1,597.1	1,572.2	1,290.8
FT-A All-shares	776.85	765.12	625.86
FT-A 500	858.51	843.82	685.10
FT Gold mines	322.5	330.4	481.7
FT-A Long gilt	9.33	9.43	10.71
TOKYO			
Nikkei	14,056.22	14,056.22	12,263.8
Tokyo SE	1,131.20	1,129.39	975.66
AUSTRALIA			
All Ord.	1,063.1	1,055.0	783.9
Metals & Mins.	509.5	506.7	499.2
AUSTRIA			
Credit Aktien	112.74	111.73	73.13
BELGIUM			
Belgian SE	3,310.46	3,300.04	2,302.78
CANADA			
Toronto			
Metals & Mins	2,348.5	2,331.0	2,046.0
Composite	2,957.3	2,926.3	2,502.2
Montreal			
Portfolio	1,509.53	1,491.26	130.38
DENMARK			
SE	n/a	237.28	176.34
FRANCE			
CAC Gen	311.6	317.4	207.2
Ind. Tendence	117.6	119.9	112.4
WEST GERMANY			
FAZ-Aktien	681.13	668.10	417.72
Commerzbank	2,063.3	2,016.5	1,205.3
HONG KONG			
Hang Seng	1,639.15	1,667.07	1,380.11
ITALY			
Barca Comm.	603.26	592.84	276.00
NETHERLANDS			
ANP-CBS Gen	256.4	254.1	206.2
ANP-CBS Ind	248.7	246.5	163.5
NORWAY			
Osto SE	341.33	350.72	322.83
SINGAPORE			
Straits Times	605.52	607.72	841.98
SOUTH AFRICA			
JSE Golds	-	1,199.7	903.8
JSE Industrials	-	1,151.5	847.9
SPAIN			
Madrid SE	139.66	136.58	112.16
SWEDEN			
J & P	1,922.39	1,934.72	1,412.20
SWITZERLAND			
Swiss Bank Ind	580.9	578.7	426.8
WORLD			
Mar 10			
MS Capital Int'l	285.1	285.7	195.6

COMMODITIES			
	March 11	Prev	Year ago
(London)			
Silver (spot fixing)	365.70p	362.80p	
Copper (cash)	\$296.00	\$295.00	
Coffee (Mar)	\$2,580.00	\$2,500.00	
Oil (spot Arabian Light)	n/a	n/a	
GOLD (per ounce)			
London	343.25	342.00	
Zurich	343.15	339.70	
Paris (fixing)	343.74	344.10	
Luxembourg	342.00	341.75	
New York (April)	344.90	343.40	

TOKYO

Enthusiasm remains unabated

BUYING ENTHUSIASM remained unabated in Tokyo yesterday, boosting the Nikkei average to yet another record, writes Shigeo Nishiwaki of Jiji Press.

But concern began to overtake investors who are worried by the more than 1,000-point rise in the index in only a month, market observers said.

The Nikkei average rose 9.70 to 14,066.22 and volume soared from 467m shares on Monday to 647m. Losers outpaced gainers 442 to 433, with 110 issues unchanged.

Since the beginning of the month, trading has centred on speculative favourites. But some large-capital stocks among utilities drew massive buy orders in early trading yesterday for the first time in many sessions. Tokyo Electric Power put on Y100 early in the session on the day's fifth heaviest trading of 9.15m shares and scored the highest value in total turnover. It closed Y70 higher at a record Y3,240.

Tokyo Gas, second busiest with 24.72m shares, moved up Y4 to Y367, after reaching a new high of Y371. Nippon Express came third with 20.88m, gaining Y10 to Y710 to match its record.

Institutional investors joined individuals in selecting large-capital stocks. But these issues lost popularity rapidly in the afternoon due to the spreading caution and gave way to medium and low-priced speculative leaders.

Trading in Nichiro Gyogyo shot up, giving it the top slot on the active list. The fishery issue advanced Y39 to close at Y309 after wild fluctuations on a volume of 29.56m shares. Janome Sewing Machine finished Y50 up at Y1,500.

However, paper and printing issues, bought Monday on speculation about the yen's redenomination, lost ground under selling pressure. Oji Paper shed Y11 to Y534 and Dai Nippon Printing Y10 to Y1,470.

Blue chips were mixed, with Sony closing Y30 lower at Y3,540 and Hitachi dipping Y1 to Y736 on a volume of only 830,000 shares. Among biotechnologies, Yamamouchi Pharmaceutical went down Y30 to Y2,960 and Green Cross Y40 to Y2,170.

Bond investors were encouraged by the US 30-year Treasury bond yield's temporary overnight plunge below 8 per cent, and many issues showed record low yields in Tokyo. Dealers and institutional investors had expected the upsurge in bond prices to halt for a while following the recent discount rate cuts by Japan, the US and West Germany. However, they now look for Japan and the US to opt for another reduction in view of the firm US long-term bond market.

The bellwether 6.2 per cent government bond maturing in July 1995 and the 6.8 per cent government bond due in December 1994 yielded 5.075 per cent against Monday's 5.175 per cent and 5.085 per cent against 5.170 per cent, respectively, both all-time lows. Trading was mostly in the hands of dealers, with institutional investors remaining inactive.

US BOND YIELDS					
	March 11	Prev	Yield	Price	
8 1988	10 1/2%	7.149	10 1/2%	7.11	
8 1993	10 1/2%	7.572	10 1/2%	7.61	
8 1996	10 1/2%	7.715	10 1/2%	7.85	
9 2016	11 1/4%	7.945	11 1/4%	8.02	
Treasury Index					
Maturity (years)	Return	Day's change	Yield	Day's change	
1-30	147.91	+0.55	7.65	-0.05	
1-10	141.17	+0.25	7.47	-0.04	
1-3	132.91	+0.06	7.27	-0.02	
3-5	143.37	+0.22	7.52	-0.04	
15-30	172.33	+1.60	8.29	-0.10	
Source: Merrill Lynch					
CORPORATE BOND YIELDS					
AT & T	March 11	Prev	Yield	Price	
10% June 1990	10 1/2%	9.85	10 1/2%	9.85	
3% July 1990	8 1/2%	8.8	8 1/2%	8.8	
8% May 2000	9 1/2%	9.0	9 1/2%	9.0	
Xerox					
10% Mar 1993	10 1/2%	8.2	10 1/2%	8.2	
10% May 1993	10 1/2%	10.25	10 1/2%	10.25	
Federated Dept Stores					
10% May 2013	10 1/2%	9.63	10 1/2%	9.63	
Abbot Lab					
11.80 Feb 2013	11 1/2%	10.2	11 1/2%	10.2	
Alcoa					
12% Dec 2012	11 3/4%	10.7	11 3/4%	10.7	
Source: Salomon Brothers					
FINANCIAL FUTURES					
CHICAGO					
US Treasury Bonds (CBT)	Latest	High	Low	Prev	
8 1/2% 32nds of 100%	Mar	97-15	96-03	97-06	96-27
US Treasury Bills (TBM)					
\$1m points of 100%	Mar	93.43	93.46	93.42	93.42
Certificates of Deposit (CD)	Mar	92.82	92.83	92.82	92.78
\$1m points of 100%	Mar				
Three-month Eurodollar	Mar	92.58	92.61	92.58	92.66
\$1m points of 100%	Mar				
20-year National GB	Mar	120-08	120-30	120-11	119-28
\$50,000 32nds of 100%	Mar				

HONG KONG


SELLING BY institutions pushed Hong Kong lower again as the technical correction entered its second day.

The Hang Seng index gave up 27.92 to 1,639.15 as all sectors were hit. Hesitation ahead of Hongkong Bank's results was also a depressing factor.

Hongkong and Shanghai Bank, which after trading released lower-than-expected results, shed 15 cents to HK\$7.85 while its subsidiary Hanking Seng Bank fell HK\$1.00 to HK\$45.00.

Hongkong Electric was unchanged at HK\$8.80 ahead of news that profits for 1985 rose by 94 per cent.

Cet emprunt ayant été entièrement souscrit, le présent avis est publié à titre d'information seulement



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50 000 000 \$ CAN

Obligations non garanties 10 5/8%
échéant le 18 décembre 1995

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Société Générale

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Credit Lyonnais	Credit Suisse First Boston Limited
Domestic Securities Pitfield Limited	Generale Bank
Gonessenschaftliche Zentralbank Aktiengesellschaft	Lévesque, Beaubien Inc.
Merrill Lynch Capital Markets	Orion Royal Bank Limited
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Credit Industriel d'Alsace et de Lorraine	Compagnie Monégasque de Banque	Credit du Nord
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Société Générale Alsacienne de Banque	Lombard	Rabobank Nederland
	Takagin International Bank (Europe) S.A.	
	Toronto Dominion International Limited	

Décembre 1985

هذا من السفر

FINANCIAL TIMES SURVEY

Business Travel

The travel industry is seeking new ways to woo the business executive. Blandishments include higher quality transport services and easier computerised booking

Pampering the executives

By DAVID CHURCHILL

TRAVELLING ON business is a pleasure for some and a chore for others. To the appeal of travel at someone else's expense still retains much of the glamour... But to the rising young executive, the appeal of travel at someone else's expense still retains much of the glamour...

Hotels, moreover, are trying to give the business traveller a better deal, belatedly recognising that the executive requires different treatment from the customer on holiday. Holiday Inns, the world's largest hotel group, is converting some of its best hotels in the US into "Crowne Plazas" with special concierge floors to give extra privacy and facilities such as meeting rooms and boardrooms.



One airline's view of how the executive wants to travel: the super executive cabin on a British Caledonian DC10

The exact size of the business travel market, however, is difficult to calculate precisely since it depends on the definition of what is included and what is left out of the various sub-markets. American Express, for example, carried out a survey last year which suggested that the total amount spent by British companies on travel and entertainment was an annual £17.4bn.

overstating the size of the market and Mintel believes that expenditure by UK companies on business travel is no more than £1.1bn a year. This comprises £3bn each for petrol and accommodation costs, £2bn each for air fares and entertaining and £1bn for rail and car hire.

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be the least popular destination for the business traveller. Business travel, however, is not just one-way. Over a fifth of all visits to the UK are classed as business trips, with executives from the US, France, and West Germany (in that order) being the most frequent visitors. About a quarter of all expenditure in the UK by overseas visitors now comes from business travellers, compared with a fifth in the late 1970s.

FROM APRIL 12TH One-terminal simplicity at Heathrow to and from South Africa
SAA move to Heathrow Terminal 1.
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Business Travel 2

Better service in battle to win customers

The airlines

MICHAEL DONNE

ANYONE READING business journals and quality newspapers could hardly fail to realise that a major battle is being waged among the airlines for that most prized of all their customers, the business traveller.

As the volume of air travel continues to rise—last year, according to the International Civil Aviation Authority's estimates, some 892m people flew on scheduled domestic and international services worldwide—the pattern of traffic is changing. While business and leisure travel are rising, the latter has tended to rise at a faster rate, as a result of the influence of widespread fares discounting, especially on long-haul routes.

This has had two primary effects. First, it has encouraged more and more business travellers to avoid the economy, tourist or discount sections of the aircraft involved, so as to escape the congested seating and reduced standards of in-flight service that have tended to accompany the growth of cheap-fare long-distance travel. Secondly, this in turn has encouraged the airlines to give greater recognition to this more discerning class of traveller, and to make greater efforts to give him or her a higher standard of comfort, both in terms of seating in separate cabins and improved in-flight standards of service.

It is now a fact that on many long-haul airlines, the volume of business class travel in separate cabins is greater than the even higher-fare first class traffic.

The latter remains strongly business oriented—first class travellers pay for first-class travel out of their own pockets—but the improving levels of business-class service on the airlines has encouraged many companies to use the business-class cabins as opposed to first class, leaving the economy-class to the mass travellers at the cheapest fares.

For long-haul flights, the quality of most business-class service is now much higher than it used to be, as a result of the competition between the airlines for this higher-fare traffic. Seating standards have been improved (in some airlines, the business-class now gets what used to be the first-class seating, the latter itself having been extensively upgraded with new "sleeper" style seats), and the overall quality of in-flight service has risen.

On most long-haul air routes, there is a choice for the business traveller of at least two competing airlines. On a



How the interior of a Club Class section on British Airways normally looks. The middle seat is left vacant, although on some occasions when demand is high on given routes or services, BA fills that seat.

Business visitors to UK

Year	Expenditure by overseas residents 1970-84		
	Total £m	Business £m	% of total
1970	432	91	21.1
1971	489	109	22.3
1972	550	123	22.4
1973	682	149	21.8
1974	834	200	24.0
1975	1,114	249	22.4
1976	1,528	336	22.0
1977	2,179	457	21.0
1978	2,502	528	21.1
1979	2,765	597	21.6
1980	2,965	734	24.8
1981	2,938	763	26.0
1982	3,163	795	25.1
1983	3,635	896	24.5
1984 (provisional)	4,195	1,020	24.3

Source: International Passenger Survey/Mintel.

few routes, notably across the North Atlantic between the UK and New York, the choice is much greater, and it is here that the battle for business traffic is at its fiercest.

British Airways, as a result of its successful Putting People First campaign, has done well in this struggle, and it has escalated the fight even more in recent weeks by offering a guarantee of carrying all business-class (which it calls Super Club) travellers, even if the business-class cabin is full, by upgrading them to first-class at no extra charge, or even sending them on Concorde if the first-class cabin is full. Alternatively, it is offering them an economy class ride, with another Super Club ticket as a bonus.

Although the battle is primarily being conducted through the medium of advertising, it is supported by personal mail shots and even visits to major actual and potential air transport users by sales representatives of the airlines.

The point is that the sales attack has to be sustained. The average business traveller is keenly aware of his or her significance to the airline, and quick to spot any slippage of

Class seats, three-abreast on either side of the aisle, can often make for a considerable degree of discomfort, and does not justify the higher fare (compared with economy class) that the airline charges.

Other (foreign) airlines appear to be much more aware of the need to give the business traveller a better standard of seating and in-flight service on short-haul European routes, and despite their desire to "fly British," many UK business travellers frankly opt for the foreign carrier for this reason on many routes.

Whether the steadily increasing competition on short-haul European routes—with British Caledonian and other airlines operating alongside BA—will effectively achieve an improvement in this situation remains to be seen.

So far, most of the emphasis in the progressive de-regulation of European air routes sought by the UK Government has been on getting fares down, rather than on improving the quality of service for business travellers. But one effect of the increasing volume of cheaper-fare traffic on those routes may be more pressure from business travellers for improved standards for themselves, to justify their fares differential.

Every business traveller has his or her own views of what constitutes good service, and each has a favourite airline on a given route. From the airline's point of view, such allegiances are expensive to win, and it is often surprising that they do not do more to recognise the loyalties of many of their passengers give them.

In today's climate of increasing computerisation of information, it should not be difficult for airlines to keep full records of regular travellers, and offer them inducements or rewards for regular use of a particular airline or route. In the US, the Frequent Flyer system is widely used, whereby business travellers can log miles every time they fly with a particular airline, so that when they reach specified figure, they qualify for bonuses such as discounts or even free tickets.

This is expensive for the US airlines, but it tends to encourage a style of "brand loyalty" that does not exist elsewhere.

It is also a potent weapon in the fierce competitive battles that take place in the deregulated US airline market place, that many airlines there use to good effect.

Whether a similar system could be employed in Western Europe remains to be seen but it is perhaps not going too far to suggest that the airline that does introduce it on this side of the Atlantic would stand to win a substantial amount of business on short-haul and long-haul operations.

Business class services

Offered by 33 major airlines

Service	Number of airlines offering
Separate check-in	33
In-flight entertainment	33
Newspapers/magazines	33
Choice of entrees with meal	33
Free drinks	33
Comfort/amenity kit	31
Special meals prepared on request	29
First class baggage allowance	28
Advance seat selection	28
Priority baggage handling	27
Free drink including champagne	26
Use of lounge facilities	25
Priority boarding/disembarkation	23
On-board wardrobe	18
Passenger aircraft	10
Complimentary airport transfer	10
Choice of three entrees	9
On-board mail service	9
Free cabin bag	5
Ditto with admin/secretarial services	3
On-board select/telephone	2

Source: Hogg Robinson Business Travel Services/Mintel.

No single airline offers all these facilities: on average 13 of the 21 listed are offered.



Nearly 300 computer communications DPAS air ticket printing and accounting systems have been installed in UK travel agencies. Together with Travicom electronic reservation equipment, this is the system in use in more than 90 per cent of automated specialist business travel departments

Clients' in-house challenge

Travel agents

ROBERT OAKDALE

TRAVEL AGENTS are facing new competition in the provision of business travel services—from the companies they have traditionally supplied.

The background is a rapidly developing technology which by the end of the 1970s had enabled electronic reservations and automatic ticketing to be installed wherever there was a telephone. Airport ticketing machines operated by credit card were also demonstrated in the 'seventies and are now widely used in the US and spreading to Europe.

Many large companies want the latest equipment and facilities in their travel departments, enabling them to cut out the travel agents, and it has now become perfectly feasible to provide it.

Some travel industry experts forecast that the result of allowing company travel departments the use of reservations and ticketing facilities will be the desertion of the existing means of travel product distribution in Britain. They want to maintain the agreement that only UK travel agents and airlines may supply air tickets.

A similar argument took place in the US very soon after the introduction of travel agents trying to push back the incoming tide and failing. Eventually American legislation was relaxed and now it is more than a year since the law changed, allowing access to tickets to anyone in the US whom the airlines wish to supply, not only travel agents.

This move towards greater access by the public directly to principals' databases may be repeated in the UK very soon. Several American airlines last year, began a vigorous sales campaign to introduce their electronic reservation systems into British agencies. Pan Am has now broken ranks and will supply tickets to its Freestair based electronic reservation system to members of the Institute of Travel Managers.

Install

Others are on the verge of installing this equipment in company travel departments. American Airlines Sabre and United Airlines Apollo are believed to have over 30 terminals already installed in British agencies. Delta, Eastern and TWA will not be far behind in this country. Gerry Fernback, UKTAA President and immediate past chairman of the Guild of British Travel Agents (GBTAA) thinks that expenditure on equipment without ticket stocks makes commercial nonsense. In other words companies will also want to benefit from the commission on ticket sales.

In Britain, Travicom offers a multi-access system allowing electronic reservations to be made with 64 airlines, a total of 828 travel agents have direct line links to the sophisticated full Travicom service with a total of 2,136 terminals at nearly 1,000 locations, quite apart from a large number of travel agents who gain entry to the system by private viewdata. Jim Harris, both a British Airways director and chairman of Travicom reiterated to agents at a February meeting his airline's absolute commitment to agents. Travicom has admitted however that if American airlines put their terminals in company travel departments, it would have no alternative but to follow suit. Installation of equipment is

only one step away from a company running its own travel agency. In the US the National Passenger Traffic Association has set up its own agency in New York which it plans to expand by franchising throughout America. The UK Institute of Travel Managers also considered setting up its own agency through which members would place corporate travel arrangements.

In the US this development was inevitable once travel departments of companies could handle bookings and undertake ticketing, receiving the same discount as an agent. Yet although these travel departments did all the work, appointed travel agents of airlines remained, in theory, responsible for these corporate accounts and collected override commissions. The new NPTA initiative will be able to gather in these override commissions.

The British ITM decided, however, at its annual conference held in Dublin in mid-February not to go ahead with its own agency chain, perhaps influenced by the cost. Some big corporations which have set up their own travel agencies have in fact been selling them off. Instead ITM has decided the existing UK distribution system for travel services remain the most efficient.

Yet, while there may soon be alternatives to use of a travel agent, the huge range of added value services which agents can provide remain beyond the capacity of most individual companies to arrange for themselves.

There has, for example, been a very rapid development in the type of information now provided to companies concerning travel and other expenditure. Analyses are provided detailing how much has been spent and what savings have been achieved because of the expertise of the travel company. These savings can be huge, far greater than the 2 per cent to 5 per cent discount that may be achieved as part of a contract.

American Express and Thomas Cook have already developed a means of providing customers with this information on-line and already over 20 pilot sites are experimenting with the use of direct access to their travel agents' computers.

There are other reasons why many companies do not want to be in the travel business, despite the attraction of savings because of direct commissions.

Clients who choose to go direct in one form or another cannot always be guaranteed an objective assessment of their total travel spend and total travel management, which could be heavily biased and heavily weighted towards the principal who gives them the direct communication.

Agents say they can provide clients with a flexible management information system that will enable them to control their total expenditure, and bring into play the buying power of a large travel organisation. Substantially reduced corporate hotel and car hire rates and specially discounted air fares are examples.

Companies with direct access can also sometimes find the

facilities available to them to be limited. Increasingly the corporate travel agent will take on the role of a consultant advising companies on the best way to manage their total travel expenditure.

Technology will help in making the simpler forms of distribution cost effective and far better for the client, but the total range of services required will have to be dealt with by counselling conversation between the agent and the company being essential.

Most of the emphasis in recent years has been on the buyer in the business travel company, the travel manager and the finance director.

There has been a necessary emphasis on price and value for money. Although agents are actively continuing to pursue that route, they also recognise there is another ingredient to this equation, namely the traveller.

Thomas Cook has just finished a survey into the likes, dislikes, needs and wants of travel managers and others making travel purchasing decisions. At the same time it has conducted research into the needs of the business travellers themselves.

There are often conflicts—the travel manager's job is to purchase as cost efficiently as possible, whereas the travelling business man does not necessarily want to save his company money. He may prefer to travel first class and always stay at the best hotels.

There are other significant contrasts too between women business travellers and men which travel agents believe they are best-equipped to resolve

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Business Travel 4



The main concourse of Manchester International Airport and an unusual get together of three Concorde launching the advent of Super Shuttle at Glasgow Airport

British Airways grants ease the risk for operators

Regional air services

MICHAEL DONNE

OVER THE next few months, a major expansion in the volume of international services flown between UK regional airports and the Continent by the smaller regional airlines is expected to take place, as a result of the injection of some £6.75m of British Airways' cash into those airlines.

This situation has evolved following the Government's White Paper on Airline Competition Policy some time ago, in which it was revealed that BA was prepared to make grants to smaller regional airlines of up to £450,000 per route over a three-year period for some 15 routes between regional airports and the Continent, so as to encourage the development of regional air services. The primary regional airports involved are Birmingham, Manchester, Aberdeen and Glasgow.

Stimulate

This largesse represents the biggest single cash injection into the regional airline situation in the UK for many years, and is bound to help stimulate the development of short-haul air services between airports outside London and the South East and airports on the Continent, to the benefit of business air travel.

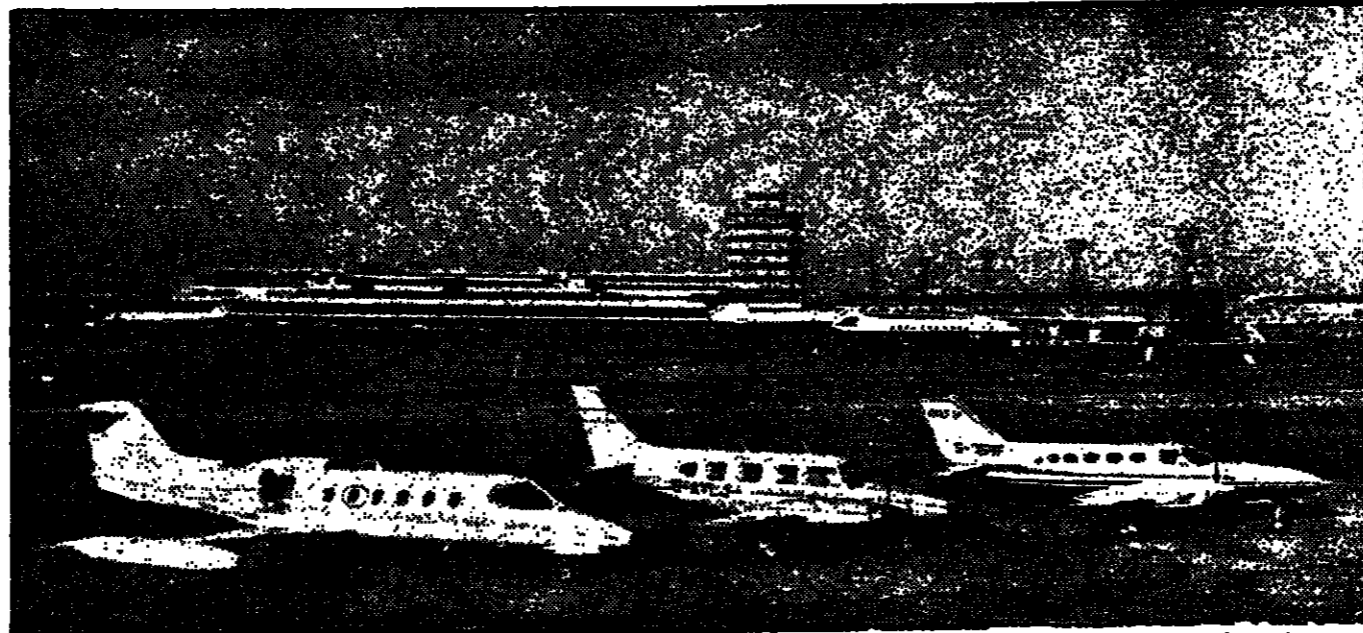
Developing regional air services has always been in the past a difficult, if not a highly speculative, business for the airline operators.

On many regional air routes, especially international routes, the volume of traffic is small by comparison with that generated from such major hubs as London's Heathrow, and many attempts over recent years to establish such services have failed because the finance required has outstripped the capacity of the airlines involved and traffic has failed to expand at the rate required to make such services viable.

The BA offer, supported by the Government, is designed to help change that situation, by helping the smaller regional airlines to launch new international air services and so take some of the strain off the London and south-east airports by stimulating operations from major provincial centres.

Many small regional airlines submitted applications for the BA cash to the Civil Aviation Authority, which after much deliberation made recommendations to the Secretary of State for Transport, which the Department has now substantially confirmed.

The airlines named by the Department to receive the BA cash are: Air Ecosse (Aberdeen to Dublin); Euroair (Aberdeen to Esbjerg); Ace Aviation (Glasgow to Brussels, Gothenberg and Hamburg); Air Europe (Manchester to Gibraltar); Birmingham Executive Airways (Birmingham to Düsseldorf, Frankfurt, Stuttgart and Amsterdam); Connectair (Manchester to Rotterdam);



Three aircraft of the Northern Executive Aviation air taxi fleet at Manchester International Airport. Left to right: Gates Learjet, Piper Navajo Chieftain and Cessna Golden Eagle

Dan-Air (Manchester to Amsterdam, Oslo and Stockholm) and Suckling Aviation (Manchester to Ipswich and Amsterdam).

Most of these airlines fly aircraft with fewer than 70 seats apiece, so can take advantage of the recent deregulation within the EEC which allows smaller aircraft to operate within the Community without bilateral agreements. The airlines, however, must still have the Civil Aviation Authority's approval that they are financially stable and can meet the CAA's safety requirements.

It is hoped that as a result many of these services will start with BA's cash aid with a better chance of becoming viable than any previous ventures. Another element that should help to make for their success is that today's generation of more fuel-efficient and cost-effective short-haul turbo-propeller aircraft are more likely to make money than the larger jet airliners that regional airlines used in the past two establish such air services.

Apart from these specific operations, it is the aim of the

UK Government to encourage regional air services wherever possible, as part of its overall policy of promoting the growth of civil aviation outside London and the South-East. There are close to 50 airlines of all kinds registered in the UK. Leaving aside specific helicopter operators, all-cargo operators, and airlines primarily or wholly involved in the inclusive tour holiday charter business, most of the rest are in one way or another "regional" airlines, in that they fly services between

regional centres and London itself, or between regional centres and Continental destinations. They range from the biggest, such as British Airways and British Caledonian, to small "commuter" or "local service" airlines such as Brymon. Each in its way contributes to the overall development of regional airline operations, even where they are also big international scheduled carriers, such as BA and BCal.

The strength of these operators overall can be seen from the fact that during 1984 (the last full year for which detailed statistics are available) they collectively carried over 8.3m passengers on domestic scheduled air services (that is, exclusively within the UK itself), apart from perhaps another one million or so carried on international services from regional airports.

It is this heavy dominance of domestic operations in regional air services that the Government is anxious to correct, for it is argued strongly in the regions that far too many business travellers seeking international flights are obliged to fly to London and other south-east airports to make their connections.

The pressures are increasing, therefore, for more direct services to international destinations from regional centres, primarily short-haul to Western Europe but also for long-haul operations to major destinations such as the US and South East Asia and Australasia.

Qantas, for example, already flies from Manchester to Australia. Singapore Airlines starts services from Manchester to Singapore this spring; a new airline, Highland Express, is planning operations from this summer from Stansted, Birmingham and Prestwick in Scotland to both New York and Toronto. On short-haul scheduled international operations, British Airways is expanding its flights from Manchester, while in London itself, a new airport, the Short Take-Off and Landing (Stolport) in the docklands east of the city, is due to be developed to provide new short-haul domestic and inter-

national services, primarily by Brymon Airways.

The pattern of domestic and international regional services is thus expanding, albeit more slowly than many airlines, airport operators and business travellers would like to see. The difficulty is that air services cost money to inaugurate, and airlines are not philanthropic institutions: they want to see the likelihood of adequate traffic and cash returns before committing themselves.

The BA largesse is likely to be the biggest cash injection in such services for the foreseeable future, apart from any individual routes that individual airlines may see as likely sources of profit.

Many of the smaller operators, however, are worried lest the massive power of BA itself, once that state-owned carrier is privatised, is let loose on the domestic air transport market, to the detriment of smaller regional operations.

The BA financial disbursements now planned are designed to counter that fear, but there is still considerable concern in the independent airline sector that, if it chose to do so, BA, once privatised, could "mop up" domestic regional airline operations to its own benefit, and reduce freedom of choice for the travelling public.

Whether this comes to pass remains to be seen, but many of the smaller independents are pressing the Government for some safeguards against that possibility to be built into the civil legislation now before Parliament, before it is too late.

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Convenience adds to time saved

Air taxis

MICHAEL DONNE

BUSINESSMEN seeking greater flexibility of movement but unable to afford the convenience of a company-owned aircraft would do well to consider making greater use of the extensive range of services offered by the air taxi operators in the UK.

Those who have not yet experienced the remarkable liberation from the hassles of scheduled air services that the use of a private aircraft can provide will be agreeably surprised.

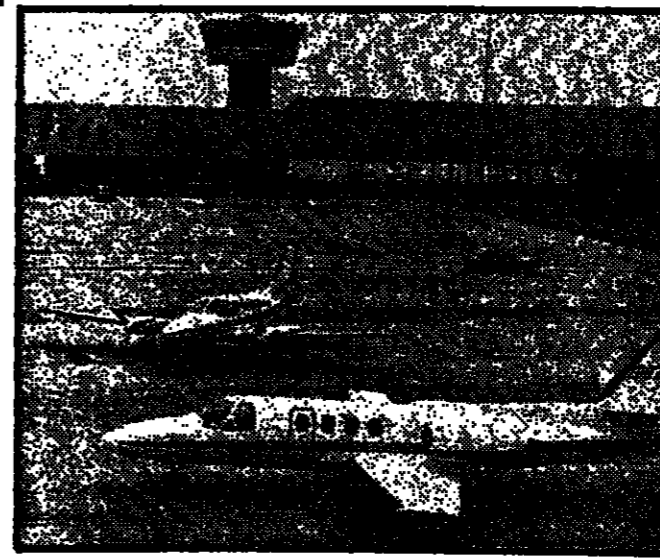
To be able to order an aircraft at time and place convenient to oneself, to be conveyed either directly to ultimate destination or far closer to it than any scheduled airline can achieve, is a boon that an increasing number of business travellers are discovering.

Apart from the savings in an executive's time, and in the wear and tear on his physical and mental systems by avoiding busy airports and increasing crowded aircraft, there is the benefit of comparative privacy in which to work or discuss business affairs. Senior executives who have already experienced such benefits invariably declare that they would prefer, if possible, not to revert to their former air travel habits.

Such private aircraft, either fixed-wing or helicopters, are mostly employed on short-haul journeys throughout the UK or Western Europe, where the costs involved are acceptable to most companies.

The air taxi, of course, can also be used for much longer journeys if desired, but the cost inevitably rises, and it is usually only the top executives of large corporations who can choose to travel that way, with other senior executives being obliged to use the first-class or business-class cabins of the long-haul scheduled airlines.

For longer journeys, such as halfway round the globe, there is less need for speed on the part of the business traveller. If he or she is going on a journey of several thousands of miles, the saving of an hour or two on the journey is perhaps less necessary (although it is still desirable for some, as the



Elmdon Aviation air taxi company at Birmingham International Airport

increasing use of the supersonic Concorde on the North Atlantic route, and the non-stop services from say, London to Singapore and Hong Kong, is now proving).

But for short journeys in the UK and Western Europe, the air taxi can save many weary hours hanging around airports, and enable a much greater volume of work to be done in a given time. The benefits can vary, too, according to the type of aircraft used. A fixed-wing aircraft is itself constrained by airfield availability, but since there are many hundreds of such airfields available for smaller aircraft types in the UK and on the Continent, this is less of a problem than for the scheduled airlines which are confined to their specific airports.

At many of these smaller airfields, too, customs facilities are either already available or can be laid on, given advance notice, if an international flight by air taxi is contemplated.

For the helicopter, the constraints are fewer and the flexibility greater. Although there are environmental problems from noise in operating helicopters into some city centres, by and large the helicopter's unique ability to land almost anywhere provided a suitable clear area is available (even on a factory roof), gives it a flexibility and convenience far greater even than the fixed-

wing aircraft, as many businessmen have discovered.

It is possible with a helicopter to visit several widely scattered sites in a single day, even more so than with a fixed-wing aircraft, so advantageous is the helicopter's ability to land and take off in restricted spaces.

Air taxis, whether fixed-wing or rotary-winged, are not cheap, but frequently the cost of using such aircraft can be more acceptable than many businessmen realise.

If several executives are conveyed in one aircraft, the overall cost of the air taxi hire can actually often be less than the total of their combined air fares on the scheduled airlines leaving aside any consideration of greater convenience and comfort that the air taxi can provide.

The main question that any executive has to consider is how valuable his or her time may be, and how important to the company is the journey to be made. If the executive is senior enough, and highly paid, the value of every hour saved in travelling is significant both to the individual and the company, and can be offset against the cost of the aircraft hire.

It is astonishing how often executives fail to calculate the value of their travelling time in that way, and fail to appreciate that by hiring a private aircraft (or even, for that matter, flying Concorde across the North Atlantic) they might be saving their companies money, rather than wasting it, as many still appear to believe.

A considerable amount of help and advice is available, however. The Business Aircraft Users' Association, representing companies that actually own their own aircraft and employ their own crews, and the Air Transport Operators' Association (formerly the Air Taxi Operators' Association), which represents a large number of independent operators, are ready to answer questions about such operations.

The ATOA itself has over 60 operator members, who between them collectively own over 300 aircraft, of all types, ranging from small light aircraft and piston-engined aircraft through to large executive jets. The members are all knowledgeable on civil aviation matters, and they have a code of conduct ensuring fair business dealings and a strong emphasis on safety. Many thousands of businessmen have already used the facilities they provide, and the members of the association are anxious to encourage many thousands more to do so.

Business travellers contemplating the use of air taxis of any kind are strongly urged to contact the ATOA, from whom a list of members can be obtained. This is because there are some aircraft operators who are acting illegally by not holding an Air Operators' Certificate as issued by the Civil Aviation Authority.

Such Certificates confirm that the holder complies fully with British civil aviation regulations, standards and insurances as specified for public transport operations.

The ATOA's view is that there is no substitute for safety in air travel and that uncertified fringe operators offering out-price services are dangerous. The ATOA advises all prospective users of public air charter transport to ensure that their carrier operates to professional standards and with the Civil Aviation Authority's approval.

As do all the member companies listed in the ATOA's current year book, obtainable free from the Association on request.

The Air Transport Operators' Association, Clembro House, Weidoun Road, Haslemere, Surrey, GU27 2QE. (Telephone 0425 4804).

You wouldn't believe us if we told you, but shouldn't you find out. Ring 0733 502597 for more details.

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Business Travel 6

Cash gap dangers covered

Credit & charge cards

MARGARET HUGHES

LATE ONE Saturday a supper guest, who is also a journalist, was ordered by his newspaper to Manila. It was the weekend which marked the beginning of the end of Ferdinand Marcos' presidency of the Philippines.

Having secured himself a seat on the first flight out, my guest's thoughts turned next to his financial needs. Normally this would not have presented a problem. He has the usual array of charge and credit cards—all widely used in the Philippines. But who knew what might happen when the country was in turmoil? As it turned out, banks did close for several days.

Clearly what he needed was hard cash: not the easiest commodity to come by in any significant amounts on a Saturday night. Cashiers, even on a Sunday newspaper, it seems, do not work at weekends and his news desk's petty cash fund did not run to funding overseas trips.

My first response was a quick emptying of pockets and purses followed by a quick dash to the nearest cash dispensers. But, inevitably, by Saturday night our respective weekly cash allowances were virtually used up. We did not come up with anything like enough.

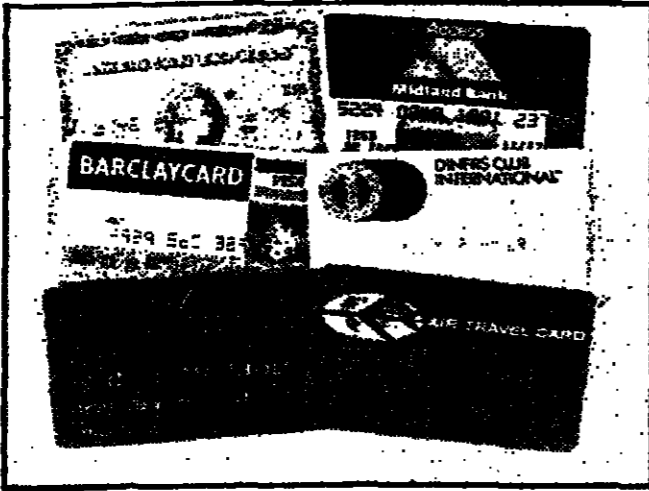
Raising cash quickly outside banking hours is a problem by no means confined to journalists sent off to cover breaking news stories. It applies equally to business men and women sent at short notice to negotiate or clinch an important export deal. Often the export markets are remote and far less financially sophisticated than the Philippines. So just where can you raise ready cash?

Most large companies have longstanding arrangements with their travel agents which allow business travellers to pick up cash or travellers cheques from their airport desks. But many smaller companies do not and a recent American Express study showed that more than half of all business travellers still make their own arrangements.

The journalist in question had been told that such an arrangement was being made for him. But he was less than convinced—he had already been given inaccurate flight information by the travel agent and was unable to raise him on his home or emergency numbers.

This particular cash crisis was solved by means of an Access card and the Thomas Cook office at Victoria station where he was able to buy travellers cheques often as acceptable as cash at even the most unofficial of money changers.

The Thomas Cook office at Victoria opens from 7.45 to 22.00 seven days a week. So too does its Gatwick Airport office and it offers a 24-hour service at the Heathrow Penton Hotel. American Express cardholders can draw cash out of banking hours at Amex's Bureau de Change in the Haymarket. This is open from 12.00 to 18.00 (22.00 in the summer) on a Saturday and on a Sunday from 10.00 to 18.00 (22.00 in the summer).



There are also Amex representatives at the British Airways offices in Oxford Street and High Street Kensington which are open from 9.00 to 17.00 on Saturdays.

Soon, though, Amex cardholders will have wider access to cash. Its US and West German cardholders, who for some time have been able to draw cash from some 4,500 ATMs in North America and the Caribbean, can now do so in France at 600 cash dispensers operated by Credit Lyonnais. They are able to draw \$500 a week.

By the end of this year they will be able to draw cash in the UK at any of Lloyds Bank's cash dispensers. This facility will also be available to UK holders of the Amex Gold Card who will be able to draw up to £1,500 a week.

Amex also has six cash points of its own in central London from which US and West German cardholders can draw cash. These are at its travel offices in Cannon Street, the Haymarket and Knightsbridge and at British Rail stations at Euston, King's Cross and Paddington.

Shared network

By the end of this year all Amex cardholders, including those in the UK, will have access to 600 cash dispensers of the shared link network of which Amex is a member. Twenty of these will be operated by Amex and will be part of the international network which it aims to install in 19 countries across Europe, the Middle East and Africa to dispense travellers' cheques as well as cash.

Access and Barclaycard and Standard Chartered Visa cardholders who have taken up the option of a PIN (personal identification number) can draw cash from the ATMs of the supporting banks. Usually the ceiling is £100 a day. Midland, however, restricts drawings to £100 a week although holders of its Mastercard Gold charge card are allowed to draw up to £1,000 a week.

Royal Bank of Scotland allows its Access credit card holders to draw up to £200 a day. Even so, such an amount would not take anyone very far on an overseas trip. Visa Premium card holders do rather better—£250 a day or £1,000 a week. They can also buy £1,000-worth of travellers cheques at Barclays' Heathrow branch at Terminal Three which is open 24 hours a day. Midland, which is the only UK bank so far to issue a Mastercard Gold card (NatWest will soon),

allows its cardholders to do the same at Midland's Heathrow branches at Terminals One and Two which are open until 22.00 each day.

There is also a reciprocal arrangement whereby Midland's Gold cardholders can draw £250 in cash at Barclays' Heathrow branch and Visa Premium cardholders can do the same at Midland's Heathrow branches.

Holders of Access and Visa ordinary credit cards can use them to buy travellers cheques out of banking hours at their respective outlets—Thomas Cook and Midland or Barclays—up to their unused credit limit.

But drawing cash on credit cards is an expensive exercise. Access starts charging interest from the minute it is drawn plus a handling charge of 1.5 per cent. Visa imposes the same service fee but charges interest only if the amount drawn is not repaid by the payment date, after which it will start charging a higher rate of 27.2 per cent against 26.8 per cent for retail purchases. These are additional costs which the business traveller should remember to pass on to their employer.

Once overseas, cardholders can draw cash at participating banks and related travel offices—the equivalent of £100 a day for Visa, Access Mastercard and Midland Gold card holders. Visa Premium cardholders can draw up to £250 a day. Amex green or personal cardholders £100 in a three-week period plus £400 in travellers cheques; while Gold card holders can draw £250 in cash plus £750 in travellers cheques over the same period.

If they bank with Lloyds Bank or Grindlays the £1,000 can be drawn in cash. Diners Club allows its cardholders to draw \$1,000 every 14 days at any Citicorp branch overseas.

Like Amex, Visa is also establishing an international cash dispenser network. It currently has more than 5,900 worldwide of which nearly 1,900 are in Europe, the Middle East and Africa with the highest concentration in France and Spain.

Until Barclaycard links up its network Visa only has 105 cash points in the UK at Standard Chartered and Trustcard outlets. By the end of this year it aims to have 12,000 in operation in 12 countries with 5,500 of these in Europe, the Middle East and Africa. Visa credit card holders can draw the equivalent of £100 a day and Premium card holders £250 a day. Access-Mastercard holders do not yet have this facility.

Visa's Premium cards and Midland's Gold card, like the American Express and Diners Club cards, are charge cards. As such they provide the traveller with great spending power since they carry no credit limit provided the £7,500 of the associated bank overdraft is not breached. They also offer additional benefits for the business traveller with Amex providing the widest range of services but Visa doing so through a larger number of outlets.

Such services include free travel insurance if tickets are charged to the card, free use of office facilities at key business centres, hotel and other reservation services, a 24-hour emergency telephone line and money transmission facilities including substantial amounts of instant cash when cards are lost.

A new departure for the card companies and one presumably aimed at seeing off the competition in the travel payment business has been the launch, first by Diners Club and then by Visa, of a travel voucher system. Some \$15bn-worth of such vouchers were already being sold by travel agents throughout the world but the system was fragmented with no uniform clearing or payments system.

Attitudes

Travel vouchers, which are bought through travel agents, allow pre-payment of hotel accommodation, car rental and other travel costs. Since the hotelier and other service outlets are paid more promptly than by credit or charge card companies and travel agents are assured of getting their commission, travellers may well find themselves under increasing pressure in future to use this form of payment. For them, though, it is far less attractive than plastic money.

As with travellers cheques, payment has to be up front with the loss of the free credit period that comes with charge and credit cards—it can take months for bills to come through from some parts of the globe.

For those who do not have company charge cards there would be some advantage if their company pays the accommodation costs directly. But not all companies want to pay in advance, added to which meals and other hotel extras will still have to be paid for separately which may complicate rather than simplify book-keeping.

If a business trip is not being undertaken in a rush and there is time to arrange travellers cheques, then they are obviously safer than carrying wads of cash. But they are not cheap. A commission of 1 per cent, sometimes more, is charged on purchase and it costs another 1 per cent to exchange them for cash abroad at rates of exchange which are often relatively poor compared with credit and charge cards.

However, several building societies which now supply American Express and Thomas Cook cheques do so free of commission.

More flexible, especially for travellers to Europe, are Eurocheques. These are guaranteed for the equivalent of up to £100 and can be written in 24 European currencies. They are accepted by some 4.5m retailers throughout Europe—including eastern Europe—as well as north Africa, Turkey, Israel and Lebanon. But as with credit and charge cards there are still pockets, even in the developed world, such as southern Italy, where there is resistance to payment in anything but cash.

But flexibility has its price. The cheques may come free but the supporting card, which can be used to draw cash from 500 ATMs in Spain, costs £3.50 to £4 depending on the bank and this has to be paid every time it is renewed. On each transaction the collecting overseas bank charges a 1.25 per cent commission.

If the user's current account on which it is drawn is not in credit and therefore eligible for free banking, a further charge of 30p will be deducted from the account.



Bank of Scotland autoteller in an Edinburgh branch



Hotel chains are now turning their attention to women executives

Hotels see value in meeting special needs

Women Executives

FIONA THOMPSON

WOMEN ARE an increasing part of the business travel market, representing between 10 to 20 per cent of the total.

Given that hotels are there to provide choice, the needs of businesswomen are felt to be an important part of the policy of the Crest Hotel group and one which could not be argued with from a marketing standpoint—if the demand is there, supply it.

The question is, does one wish to be a "lady guest" staying in a "lady Crest room" and being looked after by staff who have been trained in "lady Crest politeness"?

And what can the international hotel group Ramada mean when they say their unique training programme for staff dealing with travelling businesswomen explains the niceties of how to present the wine list and bill when women are hosting a meal for male guests? Is there some special way to hand a wine list and a bill to a woman?

Much of the advice on attitudes given to staff in hotels which have a policy on women travellers seems part basic politeness, part common sense. However, many of the additional facilities and services provided would equally appeal to men.

Having said that, surveys have highlighted a number of needs given high priority by travelling businesswomen and hotels are acting to provide them.

Top of the list is good security. Women want speed locks such as deadbolts on a corridor and connecting room doors and feel that security chains and spyholes should be standard. Front desks should be staffed 24 hours a day and procedures should be followed to ensure privacy of room numbers.

At a number of hotel chains it is now policy for reception staff checking in women not to mention the room number. The key is put inside a folded card

with the room number printed inside. An extremely simple procedure but most reassuring.

Many women complain about the way they are treated in hotel bars and restaurants. Research carried out by Ramada showed that 60 per cent of female executives spent most of their free time in their hotel rooms "rather than face discourteous treatment in the hotel's public areas."

An Automobile Association survey of women hotel users in Britain reported that a woman alone in a hotel bar was invariably ignored.

Worse than being ignored though was having one's presence misinterpreted. Crest puts it quite bluntly in their advertisements: "I don't have to take my briefcase into the bar to prove that all I want is a drink," says the businesswoman extolling the virtues of "finally finding a hotel that treats me like a man."

Crest has been conducting research into the special needs and requirements of its "lady guests" since 1983 mainly through a series of questionnaires. Each hotel has a training officer who instructs staff to be especially aware of, for example, not leaving women waiting for service in the bar.

In the AA survey, 63 per cent of the businesswomen interviewed complained about being given a room a long distance away from the hotel's reception restaurant and other central facilities. Linked with this was a general dissatisfaction with the levels of portage with 51 per cent rating it poor.

The question of facilities available can also cause concern. Hairdryers, full length mirrors and skirt hangers are the items most frequently mentioned in survey questions asked what should be standard in hotel rooms. Also better lighting and an iron and ironing board as pressing facilities are often unavailable after a certain time.

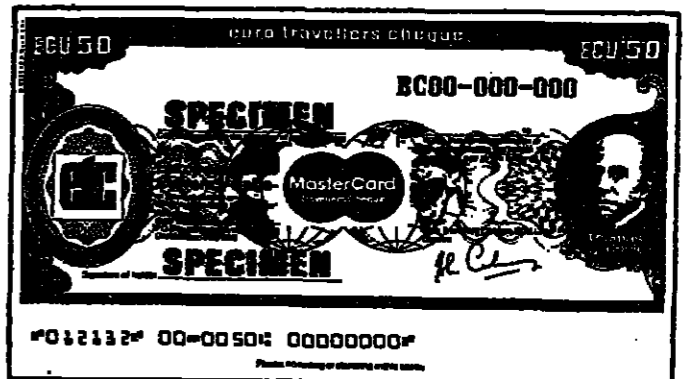
In the AA guide to hotels and restaurants in Britain, AA hotel inspector Fiona Marr highlights the problem of hotel rooms designed purely with the needs of men in mind.

"There are trouser presses, shoe shine machines with brown and black polish and shaving mirrors with electric sockets and lights. But where are the skirt presses, the machines for blue, grey and plum coloured shoes, proper dressing table illumination, convenient electric sockets for hairdryers and adjustable back-view mirrors?"

Overall, it is the question of attitudes which concerns travelling businesswomen most. Ms Christine Cavolina, who has spent the past eight years travelling for 35 per cent of her time in her job as European director of advertising for the Institutional Investor, feels things have improved recently.

"Over the past five years there have been lots of changes. I see hotels making much more of an effort now to cater to businesswomen, especially in restaurants, being given a good table for example. Perhaps they didn't think of it before."

As the number of women travelling on business increases, hotels could be ignoring their needs at their peril.



Travellers cheques widen horizons

THE BIG travel companies are constantly on the look out for expanding services for the business traveller. Although not specifically designed for the businessman, the Ecu travellers cheque, the brainchild of Thomas Cook Financial Services, will certainly be useful for the businessman or tourist, who is constantly crossing frontiers in Europe.

The European Currency Unit, although it has no coins or banknotes of its own, is according to international banking figures, the fifth most popular world currency after the US dollar, the Swiss franc, the Deutsche mark and the Japanese yen. It is also the third most popular currency on the Eurobond market and is used as a major unit of loan, investment and settlement activity.

The Ecu travellers cheque can be encashed in thousands of bank branches across Europe and can be exchanged for any of the ten major European currencies. Its value is based on a basket of these currencies.

Mr Roger Taylor, Thomas Cook regional director for the UK and Ireland, said that as a result of monitoring what was happening in the European currency market it was seen that the Ecu was becoming more popular. The Ecu travellers cheque is at the moment only obtainable in Thomas Cook outlets in the UK and through the Midland Bank, of which Thomas Cook is a subsidiary.

It is also obtainable through one or two overseas banks with bases in London. Later, it is hoped that the cheque will be acceptable in the retail sector in the European countries.

Last week the business travel service of Thomas Cook found another niche to move into: the provision of a "full protection"

package for its business travel clients. This puts special emphasis on security, health and insurance and is aimed at the businessman. The service could even include a bodyguard for people going to trouble areas.

"We are fully prepared to get a client into any country or any situation," Mr John McEwan, managing director, said.

"Other than the security aspect, we have such detailed information on foreign currencies that we are able to pass on this data to someone who other clients to someone who might be travelling to a particular area for the first time—provided, of course, they are non-competitive companies."

Another "cossetting" of the business traveller is in the area of health and Thomas Cook is offering to arrange for a post-travel health screening—not forgetting one for the businesswoman—at various centres throughout the UK.

Arthur Dawson

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Business Travel 7

Search for new ways to control travel expenses

US cost control & management

FRANK LIPKUS

THE COST of business travel in the US rose by only 2.3 per cent in 1985. Competition among airlines kept fares to a 2.2 per cent rise to maintain the overall average. As computed by Euromedair International, which calculated car rental increases of 3.3 per cent, meals 2.4 per cent and hotels 5.3 per cent.

Helping to hold the lid on business travel expenses is the concern of the corporations that have to pay for them. American Express Travel Management Services, a part of the large travel, credit card and banking company, showed in a survey conducted in 1984 that travel-related expenses are the third largest controllable corporate costs, after salaries and data processing.

With annual travel expenditures of more than \$90bn, corporations are finding new ways to monitor employee travel and entertainment expenses while the travel industry responds, with varying degrees of willingness, to the demands for such controls.

Travel providers line up on the side of the employees, not their bosses, a division that started blatantly five years ago with American Airlines' introduction of frequent flier

bonuses. A clever way to build traveller loyalty, the plans give free tickets, cabin upgrades or other rewards depending on the amount of accumulated miles on the carrier. Travellers suddenly had an incentive to build mileage with a particular airline regardless of the cost to their companies.

Almost every other airline serving business travellers followed with its own frequent flier plan. It is estimated that 10m Americans are signed up to the ten largest airlines' programmes.

Even Presidential Airlines, which started a low-cost service out of Washington's Dulles airport last October, got 10 per cent of its 7,000 fliers signed up to a frequent flier plan. It says it has to have "if we are going to compete," according to Mr Geoffrey Crowley, the line's vice-president for marketing.

Among reasons for choosing a particular airline, the bonus coupons motivated business travellers' choice second only to the carrier's actually serving the destination.

With hotels, car rental companies and other airlines all linked in different plans, travellers have every incentive to ignore costs and build points for their own private travel.

American Airlines' Advantage, for instance, is linked to Avis car rental and Sheraton and Inter-Continental Hotels, while Hertz car rental is tied in to Pan Am, Piedmont, Republic



Mr Roger M. Ballou, executive vice president American Express TMS: 500 companies using Travel Management Services

Frequent Flier, TWA, United, and USAir. Marriott hotels gives frequent-flier bonus miles on Continental, Eastern, and TWA plans.

The tide is turning, however, as the expense payers take the initiative to cut down on the waste of time and money frequent flier programmes have cost them.

Last year, Envicon Capital Corp started what became a class-action suit against seven airlines to reclaim the bonuses because, they argue, the companies and not the traveller is the "rightful owner" of the bonuses.

At the same time, a congressman from Tennessee proposed

a law to make airlines report the bonuses to the Internal Revenue Service so they can be taxed as income to the bonus recipients. Though the law seems unlikely to be enacted and the court case has an uncertain future, travel companies have become more responsive to the call for containing employee expenses.

American Express stresses the importance of formal travel policies that reflect the company's real interests. They may want to contain costs or provide the maximum comfort to the traveller. The policy needs to be explained along with the reporting procedures. Although emphasising the flexibility of the system, the policy makers

should be firm in keeping to the system.

Manuals for employees should show how to fill out expense reports, identify what documentation the reports should have, and note the guidelines for getting approval when required.

Once TMS is implemented, American Express keeps company and employee profiles in computers to make sure to book the lowest fare in the permitted category. Mr Ballou emphasises that the system is not limited to large companies trying to hold down expenses.

Even for consultancy firms where expenses are not monitored to keep them low, TMS enhances efficiency by keeping up with fare changes, having a 24-hour phone service and worldwide facilities.

Among the 500 companies using TMS are IBM, Westinghouse, and Nestle, where Mr Ballou says, the point is not to eliminate inhouse travel staff but to allow them to monitor policy rather than book fares. The full cycle of TMS includes reporting back travel expenses for employees to show where they did and did not follow company policy.

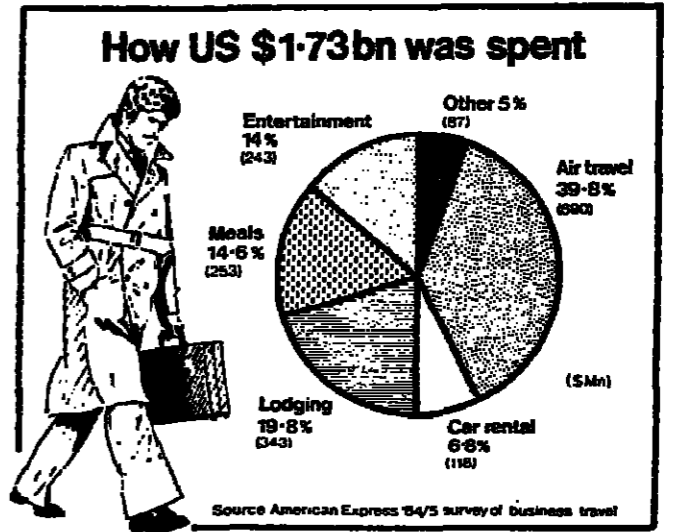
Although the systems need not be so elaborate for small companies, American Express is actively soliciting business in all categories of company size through direct mail and sales staff.

American Express does not

charge companies for using TMS. The cost is paid indirectly through payments for American Express cards, which many companies provide for their employees anyway, and the fees generated from carriers for booking flights like any travel agency.

In providing the extra services, American Express is linking computer entries for cards and travel bookings with profiles of individuals and companies to create a more complex reporting system than was previously provided.

American Express recently conducted a survey of company travel policies in Europe. It has identified a need to extend TMS to Europe, but has to improve the company's internal computer capabilities before being able to implement the service. But any company can start its own cost-containment policy with an audit of travel practices and the implementation of policies to reflect a thought-out concern for what a company really wants to provide employees with in their business travel.



American Express Travel Management Service's on-line monitoring of corporate travel and entertainment expenses, via Prestel

Move towards 'no frills' business trips

Air travel costs

ALLAN BEAVER

COST IS A very important factor for no less than 70 per cent of business travellers, according to a survey undertaken a few years ago. Even in the supposedly rich, expense account world of business trips, 36 per cent of respondents saw themselves as cost driven, and placing a high priority on no-frills travel and accommodation, with a further 34 per cent very cost-conscious, but concerned to get good value for money and willing to pay for good quality service. Only 30 per cent claimed to be not bothered about cost, and ready instead to seek out first class hotels and travel services.

For those who do need to look at the total cost—and for those who perhaps have not always done so in the past—the following are some useful tips on how to get the best deal when travelling by air.

- Are you absolutely certain you will be able to keep to times and dates of travel? Remember that lower air fares are often inflexible. If you alter your trip, you may lose the total cost. Iata airlines seldom enforce cancellation or even no-show charges on higher price tickets.

- How much travel risk are you willing to take? It may be foolish to join the standby queue at the end of July, but trans-Atlantic standby tickets are usually available in mid-February without problems.

- What about other risks? Will you deal with disreputable companies which might involve losses? Some of the cheapest air tickets infringe airline rules. Back dating the issuance of advance purchase tickets and foreign currency ticketing (sometimes called cross border selling) are typical examples, but there are many more.

- How much comfort do you want? Is there a company policy about who may travel first or club class and whether this is limited to journeys over a specific duration. Travellers should be flexible regarding their choice of airline. Restricting travel to a named airline often restricts the fare options. There are other checks which the business traveller is entitled to expect, at the very least.

- Will any other type of group air fare or perhaps a spouse fare apply, if you are travelling together with someone else?

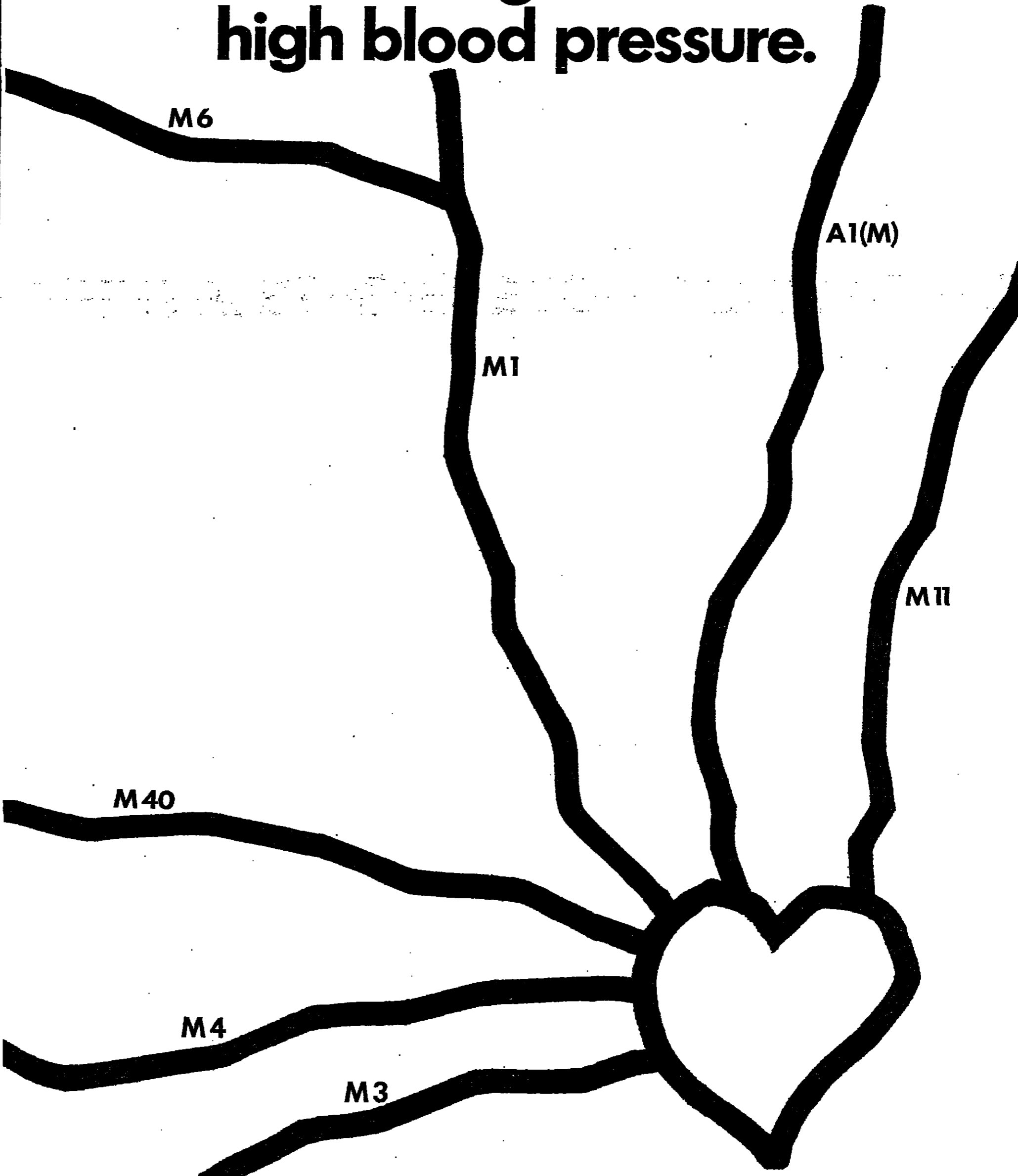
- Is there a scheduled air excursion fare applicable to all or part of the planned itinerary? Minimum and maximum stay rules are designed to make it difficult for businessmen to use these fares.

- Another Iata regulation prevents the sale of excursion tickets in countries other than those from which the excursion fare applies. But it is neither illegal, nor wrong for you to instruct your associates in the Far East for example to book an excursion ticket for you, which you will collect on arrival. Consider flying via a European point. Many European carriers can offer worthwhile savings from their homebase, particularly on long journeys.

- Supposing you altered or postponed the date of travel? Is there any alternative air fare, including those with an advanced booking requirement, which might then apply?

- If after taking all the above points into account, a full price-scheduled air ticket is inevitable, it may be possible to visit more places than originally planned at little or no extra cost by taking advantage of the Iata mileage system. Thus it may be possible to combine several trips on the same ticket, using mileage to best advantage.

Blocked arteries give businessmen high blood pressure.



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Service more important than price

Car rental
DAVID CHURCHILL

FOR THE business traveller, the choice of which company to rent a car from depends on several factors. Increasingly, however, the trend is towards executives seeking convenience and service rather than price as the key determinant of which car rental company is chosen. After all, no businessman wants to face further delays after a long flight and clearing customs — so speed and convenience of service at airports is very important.

The business traveller, moreover, appears to be rather a fickle customer for the car rental companies — a Sierra is a Sierra, after all, and so the seasoned executive will look for that extra level of service which hiring a car rather than sticking to one particular rental agency. Not every executive is free to pick and choose among car rental companies because of the special deals already lined up with their companies. But perhaps it is a sign of those with high flying potential who are able to buck the system and rent whichever car is more convenient for them at the time.

The car rental business in the UK is itself an industry where there is a lot of potential rather than actual usage: only three out of every 10 people in the UK have ever rented a car, for example, compared with seven out of every 10 in the US.

This makes the UK market both an attractive one from the major rental companies' point of view — but represents a nagging problem as to why rental is not more popular. Accurate figures on the size of the UK rental market are readily available but a recent market study published by Budget Rent A Car, based on research from Mintel and the British Market Research Bureau, suggests that the total short-term car and van rental market was worth £370m last year.

This comprised turnover of £290m for car rentals — some £20m higher than in 1984 — and £80m for van rentals, a rise of £10m on the previous year.

The study, based on a survey of over 1,000 users, found that 60 per cent of the total market were business users while the remainder used car rentals as part of their leisure activities. According to those surveyed, price was no longer a major preoccupation with car renters when choosing a rental company. Some 61 per cent of business users, and 41 per cent of leisure users, gave priority to



Executive car service provided by Hertz/British Caledonian

convenience of pick-up point. This factor weighs heavily in favour of the national rental companies with more outlets for rental and return.

The study estimates that 6 per cent of all new cars are purchased by the short-term rental companies, with a total rental fleet standing at 100,000 cars and 25,000 vans.

A buoyant outlook is forecast for the industry as a whole, helped along by such factors as the decision of many companies to abandon pool car fleets as a cost-cutting measure and to rely on hire contracts which do not carry the overheads of a in-house fleet of cars.

The six largest operators in the UK, according to this study, are Godfrey Davis Europcar, Hertz, Avis, Swan National, Budget, and Kenning. The survey suggests that these six rental companies will take an increasing share of the market but acknowledges that small operators still have a role to play, albeit in service local, short-distance needs.

Europcar, which claims to be the UK's oldest and largest car

rental company, operates a rental fleet of over 8,500 vehicles covering over 35 models. It offers rental facilities at over 270 locations, including full service on-site offices at 75 main UK railway stations and at 27 UK airports.

Upkeep

Worldwide, Europcar International is one of the three largest rental net works in the world, operating in 110 countries with 127,000 vehicles at over 3,000 rental locations.

Mr David Hardman, Europcar's managing director, says that "the business market is booming." He believes that the reasons for this growth include the greater efficiency and speed of car rental services around the world.

"Few companies can provide suitable vehicles, in tip-top condition, at short notice, or can afford the upkeep of a fleet of the size and calibre necessary to meet these requirements," he says.

Cost efficiency is important to the business traveller, he

stresses. "A busy executive cannot afford to waste his time — he needs to know that he will never have to go far to collect or return his vehicle."

Swan National, a subsidiary of the Trustee Savings Bank, has a fleet of some 8,000 vehicles and 100 branches in the UK. The company estimates that about 80 per cent of its rental business is from the business traveller.

Swan National's business travel service includes an hotel accommodation and rental package which cuts down on administration, since only one booking call is required and one invoice issued.

Mr Tony Grimshaw, managing director of Swan National rentals, points out that only one in five companies approaches car rental requirements in a systematic way by opening accounts with one or more of the major rental operators. "Instead, companies instruct personnel to rent a car if necessary and claim back the charge on their expenses," he says. "This is a very costly way of purchasing car rental."

UK car rental

Company	Estimated market shares 1984	% value
Europcar/Godfrey Davis	12	12
Swan National	12	12
Avis	8	8
Hertz	8	8
Kenning	6	6
Budget	6	6
All others	46	46
		100

Source: Mintel estimates.

Without an account with a rental operator, a hiring company is unlikely to qualify for a discount and there is little control over the type of car rented and less control over the period of the rental, he adds.

The major national car rental companies all offer favourable terms to account customers and a variety of services such as central reservations, free delivery and collection of vehicles, one-way rental facilities, and central billing.

Budget Rent A Car mainly operates as a franchise system in the UK whereby retail motor dealers can offer a car rental facility in addition to their other activities. Apart from some 120 outlets throughout the UK, Budget last year opened booking desks within the three terminals at London's Heathrow airport.

This was part of the British Airport Authority's campaign to increase the use of airport car rental facilities. Rental desks as terminals have increasingly been by-passed as computer technology takes a grip on the car rental business with bookings made in advance. When Budget moved into the Detroit and Miami airport terminals in the US, car rentals went up sharply.

While Budget, as the name implies is a "value for money" rental operator, the main thrust of the business rental market is still towards service rather than price. Hertz, for example, has introduced a computerised routing system for business travellers which enables city centre renters to find their way to a hotel or conference centre with the aid of a detailed print-out of the route.

Avis also has a system in the UK whereby business travellers on the British Airways super shuttle routes can book their car on the flight and on arrival be told exactly where it is in the car park.

The message is clear in the increasingly sophisticated and competitive rental market: the business traveller is a customer worth wooing.



Car rental reception desk at Terminal 3 arrivals, Heathrow

Spenders move away from big chains

UK Hotels
FIONA THOMPSON

HOTEL GROUPS love business travellers. They may be demanding, sometimes obstreperous and nearly always want everything 10 minutes before they have even asked for it, but they do want the best and are prepared to pay for it — or at least have their companies pay for it — without quibbling over the price.

Hotels will always welcome the individual guest and convention groups, but the return per unit just does not add up. The individual is far more concerned about watching where the money goes.

The fact that more and more business travellers are taking advantage of "no stop" check-out facilities whereby accounts are posted on or all credit card details are taken on arrival and the bill signed then and there — indicates a certain laissez faire attitude that few individual travellers possess.

Company accountants may squirm, but it is the rare employee who can honestly say he considers every penny of his company's money as carefully as he would were it his own.

For business travellers at the very top end of the market there has been a trend in recent years away from the big hotel chains towards the smaller, exclusive hotels. The most up-to-date facilities are available in these luxurious, many "all-suite" properties, and the service is on a more personal level.

The trend towards the smaller properties, especially in the US, has prompted more of the larger hotel chains to promote the executive floor concept, where a complete floor, sometimes two or three, is given over to providing a special service for the business traveller.

Extra facilities are made available, such as out of hours secretarial services, free newspapers, complimentary continental breakfasts, free cocktail snacks and drinks. In some cases these bear little relation to the additional premium charged. What the guest is really paying for is the status of being on the executive floor and the club atmosphere that goes along with it.

Corporate treasurers' doubts notwithstanding, in many instances the return is well worth the outlay. Business travel may seem glamorous to office bound staff but any survey of executives who travel frequently shows that for many people it can be a lonely, exhausting and sometimes tedious experience.

There will always be sophisticated happy to make solo discoveries of the best restaurants in Kinshasa and Rio but equally many business travellers would prefer to go on such jaunts in company.

Fellow enthusiasts can be met during the cocktail hours held exclusively for the executive floor guest in a private lounge.



Business travellers on the Executive Floors of the London Hilton on Park Lane have the free use of a separate meeting room for small informal discussions

The advantages to the hotel chain of an executive floor is that for a not very substantial outlay they can charge a premium in the same way as airlines do for their club or business sections on long haul flights.

The big chains hope to encourage initial interest and return bookings by the use of three different schemes — the basic executive club membership, discounts, and loyalty programmes which offer bonuses.

Discount

To many hardened travellers, Club executive membership, for example, the applicant must have stayed at one of the group's hotels on six occasions within the past year. Membership does not entitle the holder to discounts, but it does offer preferential handling of reservations, rapid check-in and check-out, extended check-out times for no additional cost, automatic upgrading of accommodation, special gifts such as aftershave or perfume and cheque cashing facilities up to £250.

Programmes such as these tend to appeal to the individual traveller. In addition, virtually all the major hotel groups offer corporate discount schemes to companies which will guarantee the group a certain number of room nights per year.

For a firm commitment to book anywhere from 100 to 500 room nights a year, the large groups such as Sheraton, Intercontinental, Hyatt, Trusthouse Forte, Westin, Ramada, Marriott, Crest, Thistle, Holiday Inn offer corporate rates with a discount averaging about 20 per cent.

Corporate business represents a significant, substantial part of most hotel groups business.

Crest Hotel's Business Club offers companies discounts of 10 to 15 per cent for a commitment of 250 nights a year. Company employees receive priority booking, the best room available of executive standard, plus little treats like fresh fruit, extra toiletries, bathrobes and magazines.

Crest is also one of the hotel groups which operates a loyalty club scheme. Under the Frequent Guest Programme, a guest is allocated a stamp for each visit and entitled after 20 stamps have been collected to a free three-night weekend for two in any of the chain's UK or continental European hotels.

According to Mr Peter Pal, marketing manager for Crest Hotels, the company has been very pleased with the performance of the loyalty scheme.

Crest is unusual in offering the free weekend bonus as very few hotel chains offer prizes in the UK. Such schemes are, however, very common in the US.

Quality control of services and facilities in the large chains has led to a certain amount of international uniformity. While this will never be totally universal, nor presumably would most people wish it to be, it can be reassuring to the business traveller and indeed to his or her company, to know they can rely on a certain standard of efficiency, security, and facilities.

New technology has had a considerable impact in dealing with reservations and increasingly is important for more business travellers as the ability to confirm and change arrangements becomes more crucial.

Again the large chains benefit here by their ability to negotiate terms with individual companies on a national and often global basis.



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Business Travel 9

How railways in most industrialised countries are chasing a lucrative sector

BR aims for up-market image

British Rail

IN THESE cost-conscious days, British Rail is trying to woo the business traveller with a whole range of services, special offers, and standards of comfort. At the top end of the market, passengers seem to welcome BR's sharper, more commercially-minded approach, though complaints and scepticism continue.

"We want to cosset the passenger," says Mr Gordon Hall, project manager for the Pullman lounges, now being installed at several main stations. So BR is brightening up its carriages and intends to offer a much wider variety of food and drink.

The Pullman image, a revival of the concept first developed by George Mortimer Pullman in the 1830s, is heavily stressed on InterCity services. The traditional grey and subtle pink decor of the Pullman service is replacing the harsher colours of the past.

But not all business passengers go first class. Those whose companies are not so well-off, or simply meaner, have to put up with the less plush second-class carriages, though BR is trying to smarten these up, too.

About 40 per cent of business travellers on the InterCity services—covering routes between London, the North and Midlands, Scotland, Wales, and the West country—go first class. BR reckons InterCity has about 30 per cent of the total British business market of 80m journeys a year, not including commuting.

Air travel, especially on long routes such as London-to-Scotland, has a large chunk of the

market. Cars are also widely used on short and medium routes. But many executives prefer, on journeys of a few hours or so, to stretch out in the train and work or be pampered.

BR says business passengers have responded to its more service-minded policies, which include tie-ups with American Express, Trusthouse Forte, and Rank Hotels.

The Pullman lounges have certainly been popular. BR has revived the tradition begun by James Allport, the general manager of Midland Railway, who introduced Pullman dining and sleeping cars into Britain in the 1870s.

BR opened the first of its new Pullman lounges at Kings Cross station in London a year ago. By August, some 10,000 people had used it. Last October, it opened one at Euston and a similar number of travellers had whiled away time before journeys by the middle of February, 1986.

Others will be opened at Leeds (in May), and Newcastle, Edinburgh and Glasgow (June and July). The Scottish ones will be ready for the Commonwealth Games in Edinburgh at the end of July. Mr Hall says there are plans for lounges in the Birmingham stations (International and New Street), Preston and Cardiff.

To be allowed into a Pullman lounge, you need a first-class ticket, not just a season ticket, and an American Express card, though you will usually be admitted without the ubiquitous blue card and be given an application form. BR's own Travel Key or InterCity Pullman Club cards will also do nicely.

The Euston lounge, with telephones, a copying machine,

cushioned seats, desks, a television, plenty of greenery, and a prominent drinks tray looks like a mixture of miniature airport lounge, hotel lobby, and smart office reception area.

American Express sees it as a way to encourage sales of more cards and also as an extra service for those who have them already. The added, or just plain hungry and thirsty, traveller can wash down an open sandwich, say smoked salmon at £2.45 or honey roast ham at £1.90, with half a bottle of Bordeaux Superior at £3.90 (£6.90 for a full one), or Chablis at £4.55 (£8.85).

Champagne, aperitifs, and spirits are also available, as are slightly cheaper table wines, tea and coffee, all served by friendly hostesses. Loudspeaker announcements are filtered discreetly into the lounge. There are even Pullman Club wallets, ties, and scarves on sale.

To many hardened travellers, well-used to delays, poor service, and lack of comfort, the Pullman extras will be merely fancy frills, not really touching the root of the problems and needs of business travel.

More people have complained recently about BR's punctuality and standards, says the Central Transport Consultative Committee, the watchdog body. The CTCOC said kindly in its last half-yearly statement: "Many of us feel that British Rail potentially have a fine railway system."

It made clear there was still a long way to go. The proportion of express trains, which business travellers would most often use, arriving on time or up to five minutes late was 77 per cent in April-September, 1985, against 80 per cent the year before and BR's own InterCity target of 85 per cent.

Southern Region reached the BR target during those months,

with Scottish and Western Regions at 78 per cent, Eastern at 71 per cent, and London Midland at 67 per cent. The latter was sharply down from 1984, while Western was up and Eastern, Scottish and Southern all slightly lower.

For other trains, the punctuality figure was an impressive 92 per cent. Of all scheduled services, just 1.5 per cent were cancelled. Complaints from the public received by BR between April and September jumped from 35,000 to 51,000. They were mostly about fares, timekeeping, passenger information, and train service quality.

Higher fares

BR put up most Inter City fares recently by 10 per cent, more than the inflation rate. The increase lifted the cost of a first-class return between London and Liverpool to £76.

On one recent Pullman trip from London's Euston to Liverpool—the carriage was named John Lennon—on a cold February evening, the train left smoothly but arrived half-an-hour late.

But aboard the train, the service was more like a restaurant than what people generally expect from BR. The menu included roast beef, halibut and ham and chicken salad, with starters, desserts and wines also available, as well as sandwiches and beer.

The food was solid rather than delicate, but tasty, BR, however, has been experimenting with so-called "modular" catering, with outside firms cooking food and chilling it for delivery to the train where it is reheated. Train staff serve the meals but do not have to cook or wash up.

BR is spending £12m on modernising train kitchens. It says that by farming out more services, it can offer a wider

variety of meals than can be cooked on a train. Trusthouse has carried out the trials on the Manchester-London run, where menus have included venison, grouse, and pears in wine.

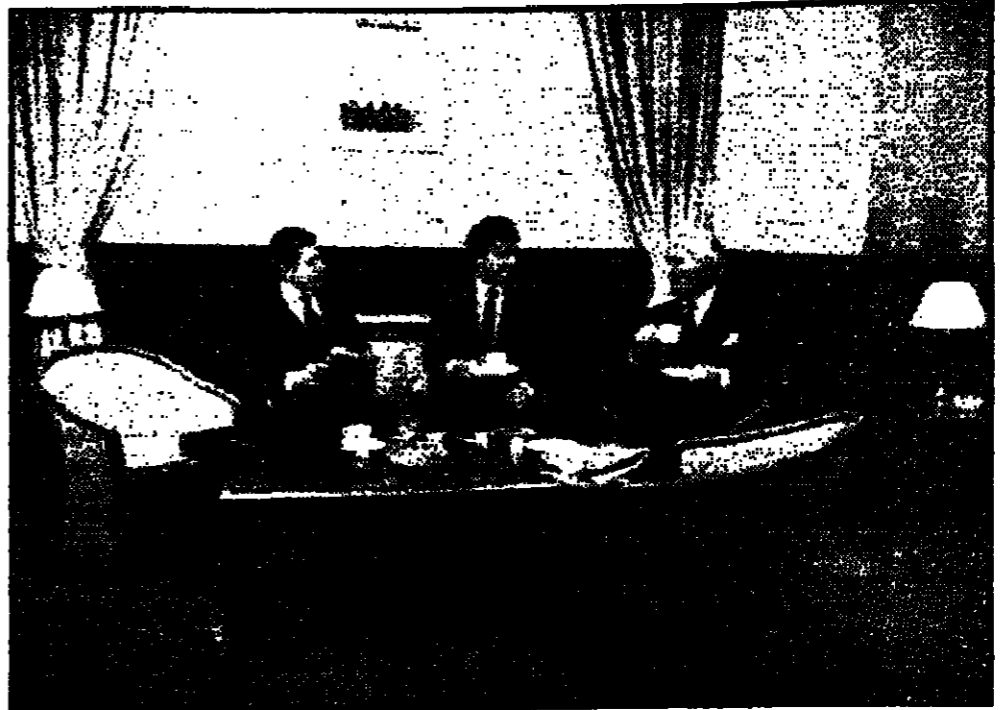
The service will be extended to London-Manchester and then other trains on a competitive tendering basis. On second-class, drinks and hot and cold snacks will be wheeled by trolley through the train, with a bistro-type restaurant also open for all passengers, as well as the usual buffet counter and first-class service.

On the more specifically business-oriented front BR has not geared itself up to providing the sort of services that they would find in their own offices, though access points for small personal computers could come in one day. The idea of secretaries on trains was tried in Germany, but dropped as passengers did not use them.

Putting even minimal office facilities on trains would require a major rebuilding of carriages, BR says. Sound-proofing and privacy would be essential, and the railway does not reckon that business travellers would use them, especially in view of the German experience.

But, as with the hostesses on German trains, BR intends that its Pullman staff should be able to help travellers book hotels, order cars, and help out in other personal ways, which stop short of actually taking dictation and typing letters.

What it all adds up to is a greater bid by BR to earn money from its passengers. Business travel accounts for 37 per cent of the £540m annual revenues of InterCity, now charged with improving its finances. So BR is adopting more eagerly the basic business tools of research, marketing and promotion.



The InterCity Pullman lounge at London's King's Cross station and (below) travelling first class on a High Speed Train



Lunch on the German Federal Railways is in new air-conditioned carriages

Business services continue to expand

World Rail

FOR BUSINESSMEN around the world, trains are often the best way to travel for meetings with customers, contacts, or colleagues. If distances are too long or too short to make rail journeys practicable, cars or airlines are the obvious choice.

Conscious of growing competition, many national railways are trying to reconcile the aims of providing a service and at least trying, if rarely succeeding, to move into profit by stepping up standards of service and widening their range.

Thus Deutsche Bundesbahn (German Federal Railway) has developed a whole package of services for business travellers, including special parking facilities, personal service aboard trains, and tickets that enable companies to send staff anywhere on the route network for payment of a fixed sum.

In France, the sleek orange Trains a Grande Vitesse (TGV), with their aggressively pointed front sections, have come to typify the emphasis on speed, luxury, and service of SNCF, French Railways.

In the US, on the other hand, where the luxury Pullman car service was first developed, trains have tended to be less favoured by business people. Distances between cities are just too great and air travel is cheap and widespread.

Japan, another country with a strong rail tradition, has taken greater steps to keep its railways in the forefront of the travelling public's consciousness. Its air-conditioned bullet trains, slower than the more modern 168 mph TGV, race smoothly across the Japanese countryside.

But Japanese National Railways is grossly over-staffed and seeking desperately to reduce its hefty losses. Privatisation is

proposed. Business travellers, however, are not suffering. Standards of service on trains are high and punctuality is awesome.

On first-class cars between Tokyo and Osaka, two-storied carriages are being introduced to vary the ride. There are special rooms where groups can meet and each bullet train has two telephones, also a feature on fast trains in the UK, France and Germany.

SNCF is extending its TGV service towards the Atlantic coast, the original routes stretching between Paris and Lyon, with extensions further south. Recently, it introduced a new first class service, Le Nouvelle Premiere, to win back those who had switched to second class.

TGV success

The new express began between Strasbourg and Paris last December as a very up-market service to combat airlines, the effects of economic recession and the decline of its own first-class market. Since 1975, first-class rail travel in France has been on the decline after rising quickly in previous years.

Part of the problem has been SNCF's own success in tempting passengers on to second-class by raising the quality of the trains. The TGV also encouraged more people to travel second-class, as the cut in journey times made many people decide it was not worth paying extra for first class.

So the new service is seen as one way of recovering market share among high-paying business and other travellers. The trains have minicomputers to help alleviate boredom, as well as earphones and music tapes.

The emphasis in the restaurant and other services is on style and expense, and SNCF feels justified in offering

Le Nouvelle Premiere at a premium over normal first-class. SNCF will install telephones and has put in dictaphones for keener business travellers. Seats must be reserved and taxes are lined up for those needing them at their journey's end.

In Germany, the approach is rather different. The style and service is certainly there, but the practical side of business life is also taken into account. A few years ago, Deutsche Bundesbahn even offered secretarial services on its trains, but found these were hardly used. The idea was dropped.

DB has produced a special booklet to tell companies and businessmen about travel on its InterCity network. Special parking spaces are offered near station platforms. As with any self-respecting railway trying to please the business world, telephones are provided on board.

There are conference compartments for business meetings. Attendants help passengers with luggage, show them to their seats, and advise them on timetables and connections. Companies can buy special yearly season tickets, entitling any employee to travel anywhere at any time. It costs DM 11,520 (£3,570) for first-class and DM 7,680 for second.

Less price is a network season ticket for one person at DM 8,990 for first—and DM 5,990 for second. Blocks of tickets can also be bought by companies for use by anyone. These are for 10,000, 25,000, or 50,000 kilometres, the latter giving a 20 per cent discount on the regular fare. With these, several people can also travel at once.

Apart from the practical and financial aspects of rail travel, railway operators know that people like to be made to feel important, by their companies or those serving them on their travels. International railways are trying to do both.

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Business Travel 10



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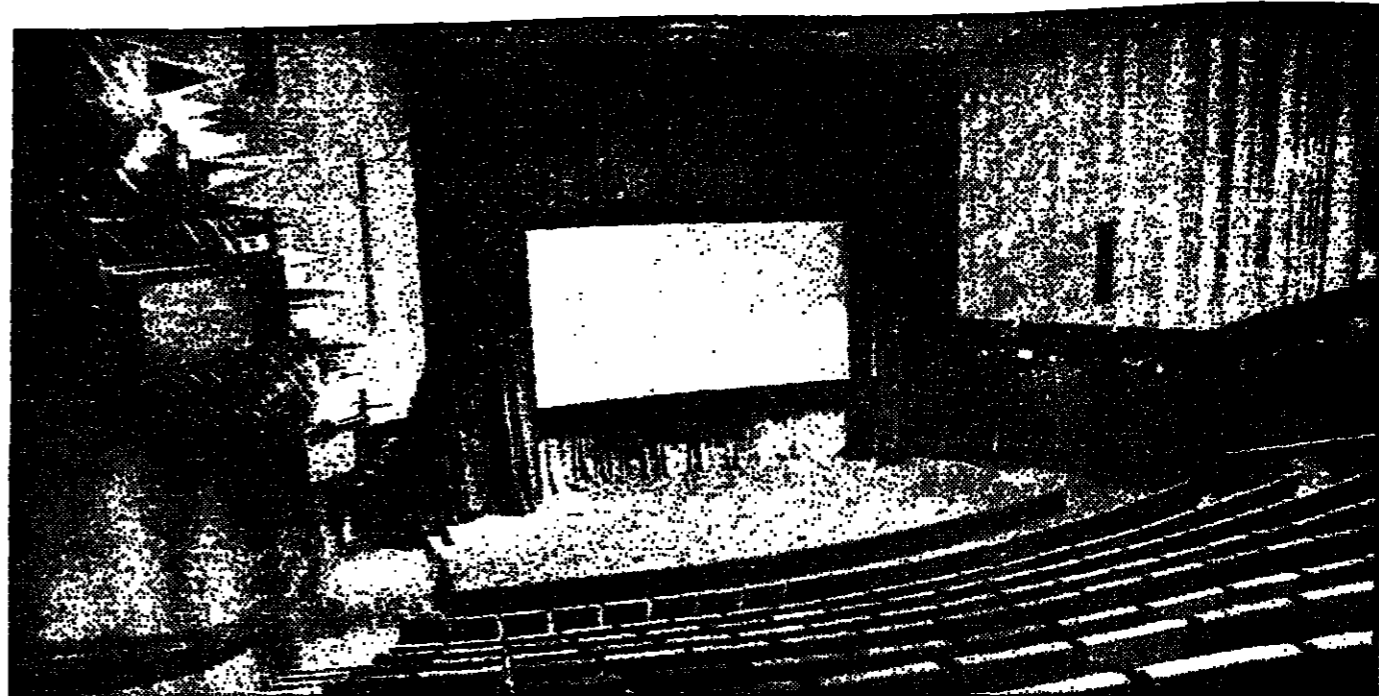
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London's Barbican Centre, where the Business Travel Conference and Exhibition starts on March 17 has a 280-seater cinema which contains the latest conference facilities

Success needs right ingredients

Conferences

WALTER ELLIS

DO-IT-YOURSELF conferences are like do-it-yourself convenancing. You can follow the rules step by step, and still find yourself hopelessly muddled at the end.

There is no doubt that it is possible to organise a conference without the services of a professional. The adage that the cobbler should stick to his last does not hold universally true. But the pitfalls faced by the amateur are many and the company director or marketing manager striding out on his own has to be fleet of foot to avoid them.

Conference organisers, in this context, should perhaps be viewed as estate agents. They take their fee and they may not always appear to have earned it. Yet the show is generally put on the road and, while the delegates are talking, someone is generally on hand to ensure that operations continue smoothly.

According to a recent survey carried out by Intermarket Research for Spectrum Communications, conference organisation is not a full time function in most companies in Britain. Only five out of 183 companies surveyed employed a manager with "conference" in his job title. In most cases, the responsibility was associated with sales and marketing, but every position in the industrial hierarchy was represented, from managing director to office secretary.

There was also an impression among staff—strange when it is realised that 40 per cent of UK companies run conferences—that the task of organising such meetings was a chore to be shared around rather than a career step.

For the company determined upon an in-house conference, the obvious first step is to put someone in charge, provide that person with reasonable backup and set aside an adequate budget. Clear direction is essential if muddle is to be avoided. The chairman or marketing manager, or whoever else has decided that a conference should be held, needs to decide first of all what the point of the conference is.

If the conference is being held

in order to provide the company's staff with information, then it has to be decided to whom this information needs to go. There is no point in providing blanket coverage. The advantage of keeping everyone informed can easily be negated by the effect of having to scatter facts around those who cannot readily make use of them.

Visual aids

Secondly, it needs to be established early on who can provide the information. If outsiders are needed, they should be contacted early on and engaged. Backup, in the form of video equipment, charts, tables and projectors should be assured from the beginning. Again, if an outside contractor is needed to provide the visual aids, a job should be assigned at once and an immediate liaison established between the source of the information and the professionals who will display it.

If, on the other hand, the conference is being "given" by a company in order to promote a new technique or product, then it must be agreed where and who the market is for what is on offer. The scatter-gun approach is best avoided.

Top conference cities

City	Total number of conferences	Type of conference	
		International	National with large attendance
Paris	252	138	114
London	235	149	86
Geneva	153	145	8
Brussels	145	113	32
Vienna	142	95	47
Singapore	77	27	50
Rome	73	65	8
Copenhagen	72	48	24
New York	65	62	3
Strasbourg	64	55	9
West Berlin	62	20	42
Tokyo	55	40	15
Hong Kong	52	24	28
Dublin	51	46	5
	49	24	25

Source: UIA/1983

counter-productive in the extreme. A specialist audience of real potential customers is likely to prove much more effective than a gathering of the clans, anxious to get a glass in their hands.

Press invitations have also to be considered. The trade press is often helpful here. An invitation to the news editor of a popular tabloid to attend a product launch will almost certainly end up in his waste basket. Invitations must be targeted. It should be discovered, by means of a telephone call, who the relevant writer is.

The location for a conference or seminar is obviously crucial. A product launch must take place in surroundings which those invited to attend might reasonably be expected to find attractive. A downtown hotel is one possibility; so is a suburban venue with ample car-parking space.

Most important though, are the facilities available. Here, a product launch differs from a full conference, and a three-day get-together from a two-hour meeting. If 100—or 500—people are expected to stay in one place for three days, thought must be given to how they are going to occupy themselves when they are not dealing with the main business in hand. Bedrooms have to be assured (overbooking is rife). Facilities have to be up and running.

Conference organisers exist to help companies avoid these complications. They may charge sometimes a hefty fee for the

privilege, but the extra cost is frequently worthwhile. The Association of Conference Executives (ACE) in Huntingdon is the main body representing the industry. It has 1,200 members in the UK and can recommend the organiser most suitable for a given conference in a given area.

The British Association of Conference Towns, with 80 members, is based in Tunbridge Wells and represents the increasingly competitive conference venue scene outside London.

Information

In London, information can be obtained from the London Visitor and Convention Bureau, part of the London Tourist Board. London is the world's busiest international conference venue. Those companies lacking experience of finding a suitable location in the capital would do well to avoid the summer months and should double-check that accommodation is assured.

A mini survey carried out by ACE lists the following ingredients for a successful conference:

- Strict timing, back-up alternatives, easy to find venue, sports facilities, close control, adequate advance warning, a specific subject, something worthwhile to say, knowing your delegates' personal whims, getting everything confirmed in writing, keeping to agreed times, unlimited patience and enthusiasm, satisfying the senses (sight, sound and taste) ... and a big smile.

Here are the mistakes to avoid:

- Failing to check details, inadequate briefing of hotel staff, not enough information for delegates, the assumption that hotel guides tell the truth, spreading the subject matter over too long a period, copying what others have done, lack of imagination, holding a conference on a boat in the dead of winter, dreary coach tours, low-grade hotels, exceeding the budget, too much free time, lack of equipment back-up, not telling participants what is expected of them, assuming that delegates read instructions, assuming that equipment has been checked ... and selecting a temperance hotel.

Conveyancing, I am told, is also easy.

A task for specialists

Insurance

ERIC SHORT

COMPANIES SENDING employees overseas on business have accepted the need to provide adequate insurance cover for those employees.

Employees overseas face a variety of risks—being taken ill or involved in an accident while overseas, loss of baggage and money, delays in transport from one place to another and so on. The risks are similar to those facing holidaymakers going abroad but the emphasis is totally different.

The insurance industry has designed business travel policies quite separate from holiday travel insurance and has by and large understood that separate arrangements are necessary.

Medical cover has two distinct aspects for business travel. The first relates to the employee who is taken ill or is involved in an accident.

The insurance needs to provide cover to meet the costs of medical bills, including the costs of air ambulance flights to the nearest suitable hospital or even back to the UK.

The event often will occur in remote places where the medical facilities in the immediate area are inadequate for a serious illness such as a heart condition. The nearest hospital that can handle the case may be hundreds of miles away.

The insurance cover must meet what can be high transport costs.

Next, the insurance should provide for the costs of flying

close relatives to the bedside of the stricken employee and cover accommodation costs for those relatives.

The employer also incurs costs when an employee is taken ill on an overseas trip.

Often he will need to send another employee as a replacement as quickly as possible. The cover should meet the travel costs involved in such an event.

In respect of medical risks, insurance will cover the financial aspects, but employers expect much more from their insurance advisers, because the employee could be taken ill or involved in an accident in a remote spot.

Facilities are required that will assist the local medical services to diagnose the condition, especially the severity, to recommend where the appropriate treatment can be obtained and to arrange the transport.

For example, consider an employee struck down by a heart condition in a remote spot. The local medical facilities may need expert help on assessing the condition. Then assistance is needed to ascertain the nearest or most convenient hospital which can treat the condition. Finally, help is needed in getting to that place.

There are now several firms that specialise in providing precisely this sort of service. They have a worldwide network of doctors available on a 24-hour basis, records of hospital facilities and contacts with air ambulance services. In addition, they will have financial arrangements so medical bills can be

paid. A properly arranged business travel insurance contract will have arrangements with one or more of these specialist firms as part of the overall service.

The insurance cover will include loss of baggage by the employee. In addition to his personal belongings, there are two particular features that require special attention.

The first relates to business money that may be carried by the employee on his overseas business trips. The use of credit cards has cut down, but by no means eliminated, this risk, particularly for business in the remote areas.

Two forms

The second refers to equipment or samples the employee may be carrying where loss could be financially serious. This is a specialised insurance area and is usually treated separately when designing the insurance policy.

Normally there are two forms of arranging business travel insurance. The employer can take out a separate insurance policy each time he sends an employee on a business trip. Or he can arrange an annual travel policy which covers every overseas business trip made by employees during the year.

The advantages of group annual travel policy is that the travel department of the company does not have to worry about making insurance arrangements each time an employee goes on an overseas business trip. If the trip is arranged in a hurry, it is all too easy to overlook the insurance aspects. With a group policy, insurance is automatic.

An individual policy would be taken out if overseas business trips by employees of a company are infrequent.

The premiums charged for business travel depend on the countries and locations visited by the employee. The insurance costs for travel in European countries is much lower than in other parts of the world. Costs are higher for travel to North America because of the medical expenses in the US. Costs in remote parts of the world will be much higher due to the travel costs if the employee is taken ill or has an accident.

Policies taken out on an individual basis will tend to be standardised, depending on the period of travel, with a standard rate for Europe and another for North America.

Group policies will have the premiums originally costed on an estimated basis related to previous experience of travel patterns. These will be adjusted either annually or quarterly on actual experience. The company will have to make periodic declarations of business travel made by employees.

In arranging insurance, employers have to distinguish between business travel and short-term secondments, and dividing line at times can be blurred.

An employee on a business trip can spend a considerable length of time in one particular place, supplementing the employer's staff at that location. However, the insurers will expect employees to clearly distinguish between the two and make separate insurance arrangements for the two different circumstances.

Renovation adds finishing touch

US Hotels
FRANK LIPSUS

IN THE renovation of the old Duff Hotel at 52nd Street and Seventh Avenue in New York, the Florida-based Continental Hotels group is dividing the property into 189 hotel rooms and 400 condominiums. According to Mr. Robert H. Richter, who was recently hired as managing director of the hotel (which will open in the autumn), the project will allow frequent New York visitors to buy a pied-a-terre with full hotel facilities.

Besides being an investment in New York real estate at a cost of \$125,000 to \$300,000, the conversion gives visitors a place to call their own "rather than always living out of a suitcase," Mr. Richter says.

Rebuilding the old Duff, with its grand marble lobby and balcony, is part of a new renovation rather than building new. Costs can exceed starting over and certainly surpass original estimates, as occurred with the Barclay in New York. Now called the Hotel Inter-Continental New York, it was supposed to cost \$12m and, four years later, was finally finished at a cost of \$28m.

Among other projects, the Regent International group is spending \$27m to renovate the recently purchased Beverly Wilshire in Beverly Hills, while the ornate Willard Hotel in Washington, unoccupied since 1969, is being renovated at a cost of \$108m.

Aesthetics aside, renovations benefit from special tax breaks including 15 per cent credits for work on buildings at least 30 years old and 20 per cent credits in the first year for landmark buildings.

The high cost of property and renovation is also an incentive for hotel groups to spread their risk by taking in partners, whether condominium owners or real estate investors. Hotel companies look increasingly to sell property and run the hotels with management contracts that remove the uncertainty inherent in volatile property values and renovation costs.

Tax breaks by no means fully explain the lure of the past. The Four Seasons hotel group puts antiques and original art in new properties. It also serves afternoon tea, a popular anachronism that fits the poli-

cies of many new restaurants equally taken with the search for the past.

Ebbetts Bar and Grille near the Willard Hotel in Washington lost its original site to redevelopment and moved to a nearby building where it recreated a more elegant old look than it had before.

In New York, Pierre Cardin has opened a Maxim's where 1893 prevails in everything but price. A well-known suburban Philadelphia restaurant, Di-Lillo's, moved downtown with the same intention of using brass, black velvet and elegant flower arrangements to transport diners into a calmer, more refined and

The attraction of serving the high end of the market traditionally comes from having customers more concerned with service than price. It is a market that the Four Seasons maintains with amenities like 24-hour room service, twice-a-day maid service, terry-cloth dressing gowns, jogging routes from the hotel and in recent hotels, health clubs with pools.

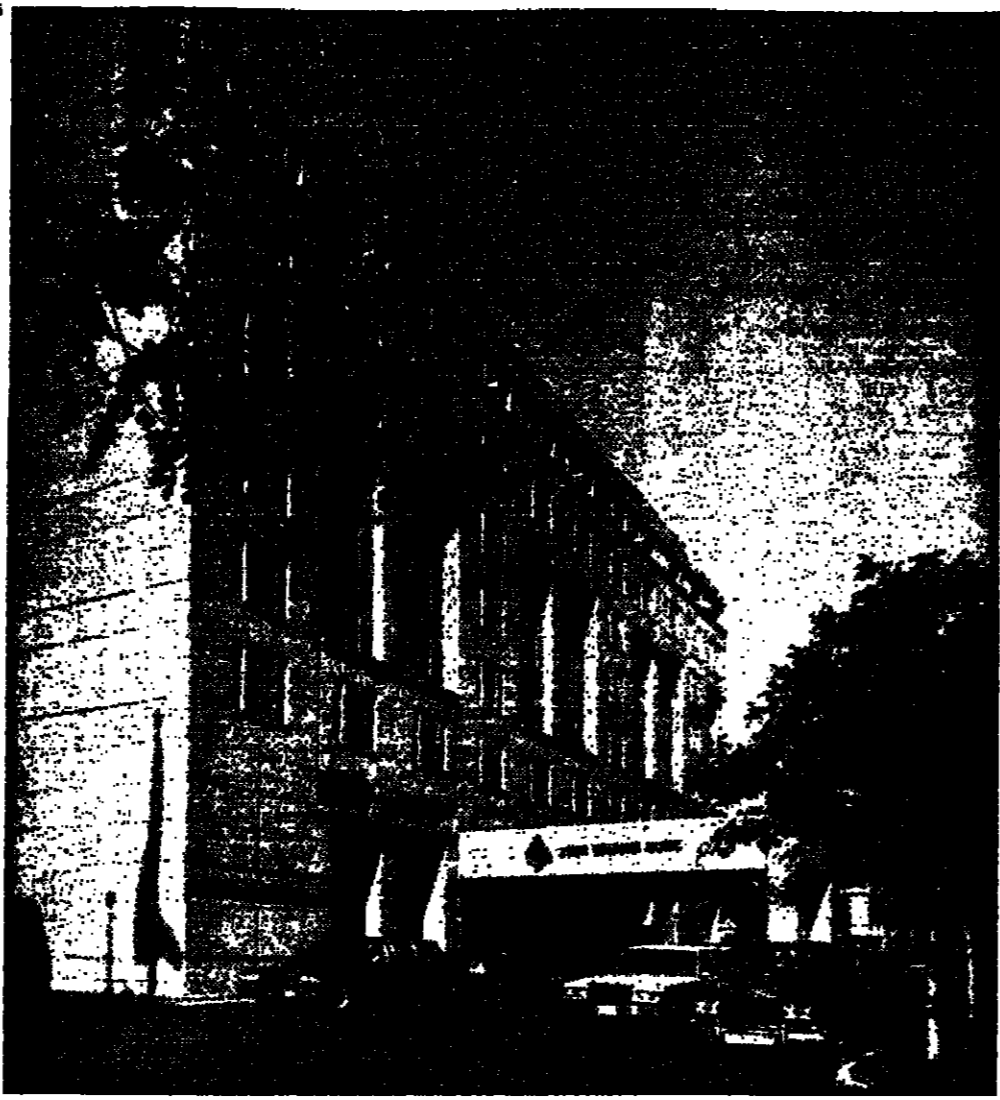
Four Seasons, which includes the Inn on the Park in London combines luxury with informality, a niche that has sparked a quarter century of success and expansion to 19 hotels in North America and Europe.

Four Seasons charges 20 per cent higher rates than competition in the luxury market. Other companies are undercutting prices by providing luxury service with cost-conscious rates. Now differentiation at the high end of the travel market includes bringing cost considerations to deluxe services.

According to Mr Tom Gaskill, Prism Management Company president, his Compro hotels have found a "niche that is not served" with a format meant to bring down the cost of the high end of the market. Building new hotels with 200 or fewer rooms, the Compro keeps construction costs to \$65 a room compared to prevailing rates of \$90 to \$100 a room.

With these savings the group provides 400-square-foot suites like other expensive hotels as well as a Compro Club that serves complimentary breakfast and complimentary evening cocktails for guests.

The Compro hotels also have meeting rooms that accommodate 100 people to encourage group bookings for rooms that cost \$65 to \$70 a night where the competition would cost \$80 to \$100 a night. Starting outside Chicago at the Compro Woodfield, the group hopes to move



The lure of the past: The new Four Seasons Hotel in Philadelphia, part of the hotel group which puts antiques and original art in new properties

next to St Paul and build six to ten new hotels in the next two years.

Air travel is also becoming cost conscious. First-class fares, once an airline's guarantee of better margins for travellers with no concern for prices, have been reduced by cut-rate carriers. The standard carrier fees the pressure to follow suit, now that first-class has dwindled to less than 5 per cent of travellers, compared to 10 per cent in pre-discount days.

Although still accounting for 10 per cent of airline revenues, the erosion in the number of travellers has prompted United Airlines to match the discounted first-class fares of Continental Airlines on com-

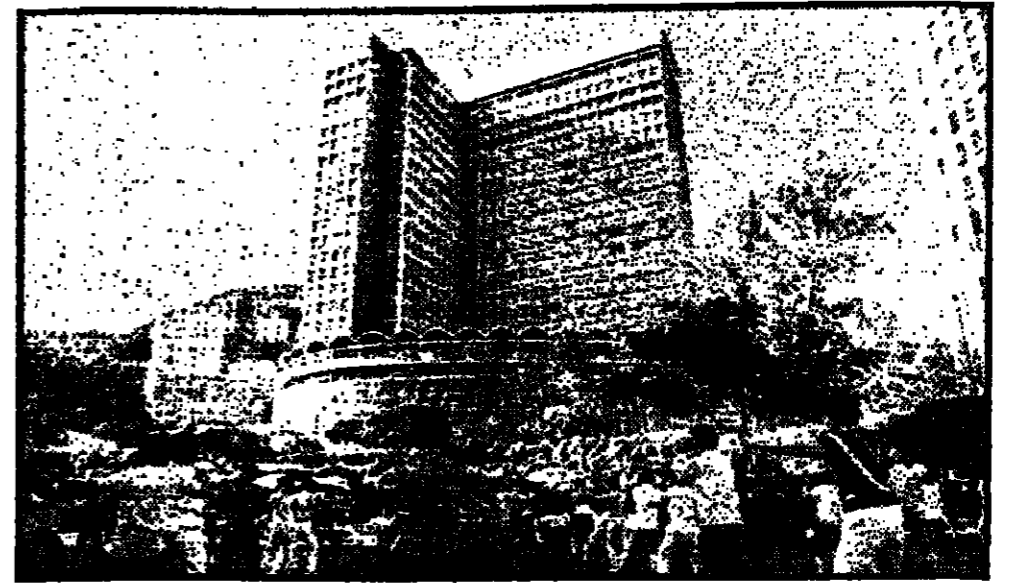
petitive routes, bringing down the Denver-Boston first-class fare, for instance, from \$559 to \$325.

As Continental noted, "It used to be that first-class passengers didn't have the foggiest idea what a ticket cost. But that's only partly true nowadays."

Lower oil prices have a direct impact on business travel, reducing costs of transport. A slowdown in wage rises also affects heavily service-orientated industries like hotels and restaurants. Such cost reductions are being passed on to consumers as either price cuts in high-end goods and services or more value for money where prices remain high.

In many ways, the changes look like a return to another era, not only in decorations and antiques, but also in type of service available. Residential hotels recall the past, having started in the age of the grand hotels like the Pierre and Waldorf-Astoria which still have permanent residents. In reviving the idea, hotels demonstrate their search for particular demands to satisfy all segments of the travel business.

In creating special niches, the travel industry reflects greater prosperity among travellers who want more choices. Deregulation and sustained growth give travel businesses the opportunity to supply clients' particular needs in all travel segments.



Early morning exercises—the Chinese way—in front of the Hilton in Hong Kong

Hong Kong still top

Incentives
MOSS MURRAY

THE INCENTIVE travel business in Britain was worth £145m in 1985 and, according to a recent survey, is now used by one-third of the country's top 1,000 companies.

In the US several multinational groups have budgets in excess of \$1m dedicated solely to motivating their sales executives, to encouraging customers to keep their business where it is, and to winning new accounts.

In continental Europe, the industry is still feeling its way, but in Britain this year it has come of age with the formation of the Incentive Travel Association. Membership is open to all companies, or divisions of companies, deriving the greater part of their income from the design, implementation and management of incentive travel programmes.

Hong Kong remains probably the number one destination, but Barbados is catching up fast. Last February 45 Toyota dealers from the UK flew out of Britain's freeze-up, via Concord, to the balmy climate and beaches of the island. Their incentive award winning holiday was spent at Heywoods, Hotel, Barbados newest leisure complex with 300 rooms, on the north west of the island close to Speightstown.

For many companies UK destinations remain attractive. A UK firm last year took 20 top salesmen and their wives to the Ritz Hotel in London and rounded off the weekend with a trip to Covent Garden and a present of diamonds.

Stratford and Bath are popular destinations, but it is north of the border at Glengyles, among the hills of Perthshire, to which many incentive groups head. Within the hotel's buildings and in the 631 acres of grounds, there is everything for work and play. Conference rooms have every kind of lighting and projection equipment and close by are four championship golf courses, a leisure centre, tennis, swimming, clay pigeon shooting, horse riding, a golf driving range plus food and accommodation that is 5-star plus.

Our incentives undoubtedly pay big dividends. They encourage those dealers responsible for tractor sales to maintain high standards in their showrooms, and those who sell our parts to bring in more orders," Mr Bill Fildes, the company's service co-ordinator says.

The company has a manual, which sets out objectives for every agent. Each year improvements are sought. Those who reach their goals are the incentive winners. The competition is planned so that the smallest firms can compete on equal terms with the largest companies. Representatives responsible for selling parts are given sales targets.


Timesharing has also proved a popular incentive travel prize. One of the first to enter this field was Rank Xerox which offered salesmen the chance to win three weeks each year in perpetuity at a villa in Spain.

Peugeot also spent £100,000 on villas and apartments in the same village and saw sales to UK agents shoot up "far beyond expectations."

Stimulate

The aim of the exercise is always to stimulate the participants and provide them with the encouragement to work still harder when they return from Acapulco, Miami or Madeira.

Johnson Wax, of the US, recently flew all 480 of the UK employees, from tea lady to top executive, from Gatwick to Milwaukee, to see the US operation, in a programme organised by Business Travel Team of Sussex. The aim was to stimulate still greater enthusiasm from the British staff. The five day trip included a picnic on Lake Michigan, as well as sightseeing in New York.



AIR CANADA

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HAVE JUST
WON THE
PRESTIGIOUS
AIR TRANSPORT
WORLD PASSENGER
SERVICE AWARD FOR 1985.
IN THE PROCESS THEY HAVE
BEATEN THE FOLLOWING AIRLINES.

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 ISLANDS · AIGLE AZUR · AIR AFRIQUE · AIR ALBATROS · AIR
 ALGERIE · AIR ALMA · AIR ANDORRA · AIR ATLANTA · AIR ATONABEE
 AIR B.C. · AIRBORNE EXPRESS · AIRBORNE OF SWEDEN · AIR BOT-
 SWANA · AIR BRIDGE CARRIERS · AIR BURKINA · AIR BURUNDI · AIR-
 BUSINESS APS/ALKAIR · AIR BVI · AIR CAL · AIR CALEDONIE · AIR CALE-
 DONIE INTERNATIONAL · AIR CAPE · AIR CARIBE INTERNATIONAL · AIR
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 AIR ONTARIO · AIRPAC AIRLINES · AIR PACIFIC · AIR PANAMA INTERNATIONAL · AIR POLYNESIE · AIR QUEENSLAND
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Longer range will mean faster services

Airliners of the future

MICHAEL DONNE

BETWEEN NOW and the end of this century, several new types of airliner are likely to be introduced to meet the inexorable growth of world air travel.

Estimates by the International Civil Aviation Organisation (the aviation agency of the UN) show that last year, no fewer than 892m passengers travelled on the scheduled domestic and international air services of the airlines of its 156 member-countries, or about 6 per cent more than in 1984.

If the non-scheduled and charter travellers (more difficult to quantify) are added to the total, it is estimated that well over 1bn passengers travelled by air last year.

For the years immediately ahead, the average annual rate of growth of world air passenger traffic is expected to be somewhere between four and six per cent, although the precise rate will vary widely from region to region.

On the assumption that the growth rate will be about five per cent a year, however, the annual total of world air travellers will double by the mid to late 1990s.

To meet this demand, the

world's major airliner manufacturers are already developing a new generation of airliners, and are planning further new ventures beyond that. Boeing, the world's biggest builder of jet airliners, has forecast that between now and the end of the century, the total demand for new jet airliners of all kinds will amount to about \$247bn, of which air travel growth will account for about \$173bn of new aircraft orders, and the remaining \$74bn will be accounted for by replacement of ageing, inefficient jet airliners.

Boeing puts an estimate of about 6,000 airliners on this cash figure, of which it expects that about 4,000 will be ordered over the next decade alone, mostly in the short-to-medium range market, where the bulk of the world's air travellers fly.

Looking ahead to the different types of new aircraft, there are likely to be rather more of them than was originally expected. At the long-range end of the scale, Boeing, in addition to offering the latest version of the Jumbo jet, the Series 400 that will make it possible for airlines to fly non-stop between Tokyo, Hong Kong and Singapore, and London and other West European cities, will offer some time in the mid-to-late 1990s yet another version of the Jumbo, the Series 500, that will have even longer range and improved fuel economy, based on the use of the revolutionary "prop-fan" type of engine now under study by most of the

world's major engine manufacturers.

It is this "prop-fan" engine that promises to revolutionise short-to-medium range air transport over the next ten years. It is based on the well-understood principle of "turbo-propeller" power — that is, the harnessing of propellers to gas-turbine engines, instead of using the hot gas exhaust of the gas-turbine engine to provide direct propulsive thrust.

Improved engine

The difference in the "prop-fan" concept is that not only is the hot "core" of the gas-turbine engine itself much improved, to give greater efficiency, but also that the design of the propellers themselves is improved substantially. They are shaped more like scimitars or even ships' screws than the conventional propellers as understood today, with up to eight blades on each of two counter-rotating hubs.

The effect of this combination, it is claimed, will produce an engine that is up to 40 per cent more fuel-efficient than today's generation of turbo-fan (jet) engines, and up to 25 per cent more fuel-efficient than the forthcoming new generation of turbo-fan engines such as the International V-2500 engine now under development.

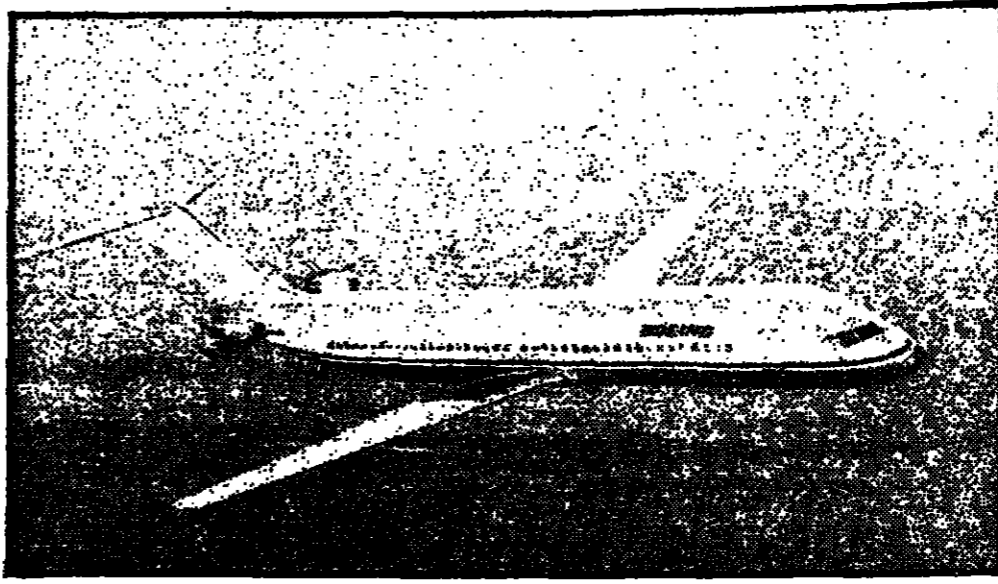
At the same time, it is believed that the new prop-fans will be quieter, more vibration free and less susceptible to pollution than jet engines.

Whether these claims will be justified in practice remains to be seen. But two of the world's major jet manufacturers, Boeing and McDonnell Douglas, are to undertake flight test programmes with the new engines, designed to determine whether those engines will be suitable for incorporation into new airliner designs for airline service in the early 1990s.

Boeing will start this summer with a flight-test programme using a General Electric (US) prop-fan, which that company calls an "Unducted Fan" or UDF, and Boeing calls an "Ultra High By-Pass Ratio" (or UHR) engine — both are effectively the same thing, a prop-fan.

Boeing will put the GE engine onto a Boeing 727 tri-jet flying-test bed. If the results prove satisfactory, and GE can continue with the development of the engine on time, and to the satisfaction of Boeing in such vital areas as cost, noise, fuel consumption and low vibration, Boeing will incorporate that engine on a new short-to-medium range airliner design, the 7J7, that it is now designing for offer to the airlines for service from 1992.

A little later, McDonnell Douglas, in 1987, will undertake first with the GE prop-fan, and later with a prop-fan engine devised by the US Allison Division of General Motors, installed on an MD-80 series short-to-medium range jet airliner. If that flight-test pro-



An artist's impression of the Boeing 7J7 prop-fan twin-engine 150-seat airliner, now under development for service from 1992. This venture, which Boeing is undertaking with the Japanese aerospace industry, is likely to provide fierce competition for the European Airbus A-320 twin-engine 150-seater, powered by conventional turbo-fan (jet) engines (although of advanced technology), which is expected to enter service earlier, in 1988-89.

gramme is satisfactory, McDonnell Douglas will consider installing either the GE or the Allison prop-fans on its later MD-80 series airliners. When a recent order was announced by Delta Air Lines of the US for one of those airliners with conventional turbo-fan jet engines, called the MD-88, it was stated that both McDonnell Douglas and Delta intended to retro-fit the aircraft with prop-fans if the flight test programme was satisfactory.

The difference between the

two programmes lies in the different concepts of prop-fan engine employed. The GE programme is based on a "gearless" engine, whilst the Allison venture employs a gearbox.

The technical arguments between the two prop-fan concepts are complex, but broadly the "geared" school of thought (to which Rolls-Royce of the UK and Pratt and Whitney of the US are adherents) is that it offers a simpler solution to prop-fans

than the "gearless" system. The flight tests of the two different systems should provide some solutions to this argument. But whatever happens, it seems clear that prop-fans are on the way, and are likely to dominate the short-to-medium range airliner market in the mid to late 1990s. Even if the development of these new engines is delayed because of technical difficulties, so that they cannot enter service in the early 1990s as both Boeing and McDonnell Douglas hope, they will certainly come by the mid-1990s, and inevitably by the latter half of the next decade. With their sharp reductions in fuel costs, they should result in cheaper flights.

At least one major manufacturer does not accept that prop-fans will emerge quite as quickly as its competitors think.

150-seater

Airbus Industrie, the European airliner manufacturing group, while accepting that prop-fans will emerge some time in the 1990s, is proceeding with conventional turbo-fan (jet) power for its own next generation of airliners, the 150-seat short-to-medium range A-320 airliner, now under development for service in 1988-89.

Furthermore, it has also so far eschewed the idea of prop-fan power for its further ventures, the 330-seat A-330 range airliner, and the 450-seat A-340 long-range four-engine airliner, both designed for airline service in the early to mid-1990s. For the A-330, the manufacturer will use either the Pratt & Whitney PW-4000 or General Electric CF6-80C2, while for the A-340 it will use either the V-2500 or the US-France (General Electric

Saema) CFM-56-5 engine. Plans to develop these two new airliners are now being finalised, and firm launch commitments are expected later this year. British Aerospace, which has a 20 per cent stake in Airbus, is seeking to participate in both the A-330 and A-340 ventures, building the common wing for both aircraft, with a £500m launching aid contribution from the UK Government.

Yet another new airliner that could emerge in the near future for service in the 1990s is the McDonnell Douglas MD-11, effectively a replacement for the long-range tri-jet DC-10, and a possible rival for the Airbus A-340 four-engine long-range jet. As with the new Airbus, no final launch commitment has yet been taken on the MD-11, but it could come this year, if sufficient new orders justify taking the decision to commit the necessary development finance.

The coming year, therefore, could well be critical one in the aerospace manufacturing industry, with several new airliner ventures being committed for service in the 1990s and beyond.

The combined total investment in all these ventures, the prop-fans by Boeing, McDonnell Douglas, General Electric and Allison, and the turbo-fan powered aircraft by Airbus, Pratt and Whitney, CFM International and International Aero Engines, is expected to amount to as much as \$8bn to \$10bn, including the airframes, engines and equipment.

The size of the investment indicates the manufacturers' confidence that world air travel will continue to grow strongly during the remaining years of this century, despite possibly cyclical variations in economic activity.

Pampering the executive

CONTINUED FROM PAGE 1

says, "American Express, by acting as an agent, can not only pass on cost savings resulting from our own purchasing power, but also help to manage the complete travel budget."

Mintel carried out a special survey of travel managers in UK companies and found that some six out of every companies surveyed had a written travel policy. The survey also revealed that the majority of companies handled hotel and car hire bookings in-house but only one in 10 similarly handled airline bookings.

Virtually all companies used a travel agency to some extent and these were chosen, says Mintel, by tender and because "it offered the best service."

What are the prospects for the industry in the rest of the 80s and beyond? There are both positive factors, such as de-regulation of airline routes in Europe, and other factors — the growth of instantaneous cheap global communications — which will help shape the market's growth in the years to come.

De-regulation in the US of airline routes resulted in widespread changes in the structure of the industry and much atten-

tion being paid to the business traveller. De-regulation in Europe has been — and is likely to continue to be — a slow business with emphasis on getting fares down rather than wooing the executive flying on business.

New technology will undoubtedly continue to play an important part in stimulating business travel since it can help to reduce the costs and improve performance from hotels, airlines, and other operators.

But the real threat comes from developments such as meetings and conferences linked together by television networks which obviously can be a cheaper and quicker way of bringing executives together. As the technology improves, so this must become a realistic option for many companies on some occasions.

Yet, in spite of the advantages of this type of link-up, many businessmen are likely still to prefer the reality of human contact to the illusion of being somewhere else without actually travelling. The airlines, hotels, and the remainder of the business travel industry can rest easy that executive travel will remain a permanent feature of the travel trade for many years to come.

Business visits abroad by UK residents

	(Main destination by percentage)			
	1981	1982	1983	1984
France	15	16	16	17
West Germany	12	12	13	15
Irish Republic	10	10	10	9
Netherlands	8	9	9	9
USA	9	9	8	8
Belgium	7	6	6	6
Italy	3	3	3	3
Spain	3	4	5	5
Switzerland	3	4	4	4
Sweden	2	2	2	2
Middle East	2	2	2	2
Norway	2	2	2	2
Denmark	1	1	1	1
Africa—North	1	1	1	1
—South	1	1	1	1
—Rest	1	1	1	1
Eastern Europe	1	1	1	1
Portugal	1	1	1	1
Austria	1	1	1	1
Canada	1	1	1	1
Greece	1	1	1	1
Japan	1	1	1	1
Gib./Malta/Cyprus	1	1	1	1
Finland	1	1	1	1
Others	4	5	5	4
	100	100	100	100

* Less than 0.5%. Source: International Passenger Survey/Mintel.

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